

Nk]gW\ Yb '@ I i g'i bX '9`YbX. '8 Ug '\ UfhY
@YVYb 'XYf': `i gga YbgW\ Yb 'j cb '6Yf`]b

H]hY`. '8 Ug '\ UfhY '@YVYb 'XYf': `i gga YbgW\ Yb 'j cb '6Yf`]b
I bhYfh]hY`. 'K c\bi b[g`cg][_Y]hi bX'8 fc[Ybgi W\h'Ua
@UbXk Y\ f_UbU`'6Yf`]bž'X]Y'di `g]YfYbXY '< Ui dhghUXhž']gh
VY_Ubbh'Z0f']\fY'nU\`fY]W\Yb 'K UggYfk Y[Y"'8]Y'GdfYYž'GYyb
i bX '?UbÅ'Y'Xi fW\ n]Y\Yb 'X]Y'A]`]cbYb!A Yhfc dc`Y'i bX
j Yf'Y]\Yb ']\f'Y]b 'YVYbX][Yg: `U]f"'8 cW\ '\]bhYf'XYb'A UggYb
j cb'Hci f]ghYb'i bX': Y]YfbXYb'j YfV]f[h'g]W\ 'Y]bY
ni bY\ a YbXY'DfcV`Ya Uh]_ `a a Yf'a Y\ f'NY`hY'g]bX']b'XYb
60gW\ Yb 'Ybh'Ub['XYg '@UbXk Y\ f_UbU'g'nk]gW\ Yb 'BYi _0`b
i bX '?fYi nVYf['ni 'YbhXYW_Yb"'<]Yf'Z]bXYb'X]Y
: `i gga YbgW\ Yb 'j cb '6Yf`]b ']\fY'6Y\Ui gi b[Yb"'8Yf'?cbhfUgh
_0bbhY'b]W\h'[f0» Yf'gY]b. 'J cfbY'g]hnYb'X]Y'Hci f]ghYb'i bX
6Yf`]bYf`]b'XYb '@ I i g'ÅXYb'i bX'[Yb]Y» Yb'XUg '@YVYb']b
j c`Yb'N0[Ybž'k Å\ fYbX'\]bhYb']a ' / Ua dΛY`]d/



H]hY`. '8 Ug '\ UfhY '@YVYb 'XYf': `i gga YbgW\ Yb 'j cb '6Yf`]b

I bhYfh]hY`. 'K c\bi b[g`cg][_Y]hi bX'8 fc[Ybgi W\h'Ua

@Ubxk Y\ f_UbU`

6Yf`bž`X]Y`di`g]YfYbXY`<Ui`dghUXhž`]gh`VY`_Ubbh`ZØf`]\fY`
nU\`fY]WXYb`K`UggYfk`Y[`Y``8]Y`GdfYYž`GYyb`i`bX`?`Ub`À`Y`
Xi`fW`n]Y\`Yb`X]Y`A`j``cb`Yb!`A`Yhfc`dc`Y`i`bX`j`Yf`Y]\`Yb`]\`f`Y]b`
`YVYbX][`Yg`:`U]f``8cW`X`]\bhYf`XYb`A`UggYb`j`cb`Hci`f]ghYb`i`bX`
:`Y]YfbXYb`j`YfV]f[`h`g]W`X`Y]bY`ni`bY\`a`YbXY`DfcV`Ya`Uh]_`_`a`a`Yf`
a`Y\`f`NY`hY`g]bX`:]b`XYb`6ØgWXYb`Yb`h`Ub[`X`Yg`@Ubxk`Y\`f`_`UbU`g`
nk`]gWXYb`BYi`_Ø`b`i`bX`?`fYi`nVYf[`ni`Yb`hXYW`Yb``<]Yf`Z]bXYb`X]Y`
:`i`gga`YbgWXYb`j`cb`6Yf`b`j]\fY`6Y\`Ui`gi`b[`Yb``

8Yf`?`cb`hf`Ugh`_Ø`bb`hY`b]W`X`h[`fØ`»`Yf`gY]b.`J`cfbY`g]hnYb`X]Y`Hci`f]ghYb`
i`bX`6Yf`]bYf`]b`XYb`@`I`i`g`À`XYb`i`bX`[`Yb]Y»`Yb`X`Ug`@YVYb`]b`
j`c`Yb`NØ[`Ybž`k`À`fYbX`]\bhYb`]a`i`6i`gW`X`Y]b`fchYg`NY`h`XYb`
I`bhYfgW`i`dZ`XYf`K`c\`bi`b[`g`cgYb`a`Uf_]Yfh`8]YgY`A`YbgWXYb`
_Ø`bbYb`Ui`Z[`fi`bX`XYf`Yi`hfYa`i`[`Ygh]Y[`YbYb`A`]YhdfY]gY`b]W`X`h`a`Y\`f`
a`]h`XYf`9bhk`]W`i`b[`G`W`f]h`h`U`hYb`i`bX`YVYb`i`bhYf`Y`Yb`XghYb`
6YX]b[`i`b[`Yb`Ua`i`Z`f`X`Yg`?`Ub`U`g``8`Ug`DZ`Ub`XZ`Ug`WXYb`gUa`a`Y`b`]gh`
]\fY`Y]bn][`Y`9]b`_ca`a`Ybgei`Y`Y`ž`i`a`i`]\fYb`nYfghØ`fYf]gWXYb`
8fc[`Yb`_cbgi`a`i`bX`X`Ug`h`À[`]W`X`Y`,`VYf`YVYb`ni`Z]b`Ubn]YfYb``

K`jg]Yž`Y]b`)(`(!`À`f][`Yf`A`Ubbž`XYf`i`bhYf`Y]bYf`HYff`UggY`Ua`i`?`Ub`U`
\`Ui`ghž`Yfn`À`\`h`j`cb`gY]bYa`i`\`UfhYb`5``hU[``5`VYbXg`_ca`a`h`XYf`
H`Ubn`XYf`F`UhhYb`i`bX`X`Yg`I`b[`Yn]Y`ZYfg``8]Y`F`UhhYb`ZfYggYb`g]W`X`
Xi`fW`X`Y`XY`HØ`hYž`]b`XYf`Y]b`_`Y]bYg`GhØW`_9ggYb`j`YfghYW`h`]gh`ž`
VYf]W`X`hY`h`Yf``K`jg]Y`_Ua`i`Ui`Z[`fi`bX`gY]bYf`8fc[`Ybgi`W`X`hž`
6YgW`U`Zi`b[`g`_f]a`]bU`]h`À`h`i`bX`<`U`ZhnY]h`Ui`Z`X]Y`GhfU»`Y``
C`V`X`U`W`c`g`Y`bi`bhYf`_Ø`b`ž`Y`k`UfYb`ZØf`]\b`_Y]bY`@Øgi`b[``8i`fW`X`Ug`
G`Ua`a`Y`b`j`cb`DZ`Ub`XZ`Ug`WXYb`j`YfX]Yb`h`Yf`fi`bX`&\$`9i`fc`Ua`i`HU[`ž`
[`Ybi`[`ZØf`Y]bY`?`i`[`Y`<`Yfc]b`i`bX`Y`hk`Ug`ni`9ggYb``8cW`K`jg]Y`
a`U`W`X`h`Ui`W`X`h`Ui`Z`X]Y`ghY][`YbXY`NU`\`X`Yf`K`c\`bi`b[`g`cgYb`
Ui`Za`Yf`_gUa`i`I`a`X]Y`6fØW`Y`\`Yfi`a`gW`X`h`h`Yf`Y`hk`U`%`
DYfgcbYbž`i`bX`X]YgY`NU`\`]gh`U`Ufa`]YfYbX`\cW``

9]b`d`UUf`A`YhYf`k`Y]hYf`YVh`F`UZU`ž`Y]b`(+`!`À`f][`Yf`Dc`Yž`]b`Y]bYa`
NY`h`i`I`a`gY]bY`<`Yfc]bgi`W`X`h`ni`Z]b`Ubn]YfYbž`gh]Y\`h`Yf`h`À[`]W`X`
K`UfYb`]a`K`Yfh`j`cb`%(`\$`V]g`%`,`\$`9i`fc`ž`X]Y`Yf`X`Ubb`Ui`Z`XYf`GhfU»`Y`
ZØf`Y]bYb`6fi`W`X`hY]`X`Yg`K`YfhYg`j`Yf`_Ui`ž`h`A`]h`XYa`i`9f`Øg`_Ui`ž`Yf`

g]W\`Y]bY`?i [Y`<Yfc]bžj cb`XYf`Yf`j]Yf`V]g`ZØbZ`Ua` HU[`VYb`Øh][h`
8Yf`\UfhY`5``hU[`i bX`X]Y`Ui gg]W\hg`cgY`G]hi Uh]cb`Vf]b[Yb`F UZU`cZh
ni a`K Y]bYb``9f`VYhcbhž`XUgg`X]Y`K c`bi b[g`cgYb`_Y]bY`<]`ZY`j ca
GhUUh`Yf`\U`hYbž`XU`g]Y`VY`ZØfW\hYbž`XUgg`bcW\`a`Y`f`ž`b`_Y]g`bUW\`
6Yf`]b`_ca`a`Yb`k`ØfXYb``8cW\`Yf`a`UW\h`XYi`h]W\.`K`]f`g]bX`b]W\h
bi`f`ž`b`_Y]gž`k`]f`g]bX`A`YbgW\Yb``

9]bY`k`Y]hYfY` ; YgW\]W\hY`Yfn`Ä`\`hj`cb`F`YnUž`Y]bYa` (&!`Ä`\f][Yb
A`Ubb`Ui`g`XYa``≠Ubbž`XYf`Xi`fW\`gY]bY`8fc[Ybgi`W\h`Ua``?`UbU`
ghf`UbXYhY``8i`fW\`X]Y`Gi`W\h`j`Yf`cf`Yf`XYb`?`cbhU`_h`ni`gY]bYf`
:`Ua`j`]Y`i`bX`gY]bYb`VY]XYb`_Y]bYb`GØ\`bYb``F`YnU`\U`h`bi`f`Y]bY`
8i`Xi`b[`i`bX`XUfZ`gY]h`Y`Z`ž\`fYb`b]W\h`UfVY]hYb``9f`gY`\bh`g]W\`
bUW\`Y]bYf`K`c`bi`b[`i`bX`bUW\`XYf`A`Ø[`]W\`_Y]hž`gY]bY`:`Ua`j`]Y`
k`]YXYfni`gY`\Yb``8]Y`C`VXUW\`cg][`_Y]hi`bX`X]Y`XUa`]hj`YfVi`bXYbY`
l`bg]W\Yf`\Y]h`VY`UghYb`]b`gW\k`Yf``

8Ug`\UfhY`@VYb`Ua``?`UbU``\U`h`Y]b][Y`XYf`K`c`bi`b[g`cgYb
YfZ]bXYf]gW\`[Ya`UW\h`A`UbW\Y`\UVYb`g]W\`_Y]bY`6Y`\Ui`gi`b[Yb`]b
XYb`6ØgW\Yb`[YVUi`hž`UbXYfY`YVYb`]b`XYb`?`ÀghYb`j`cb`F`c`f`Ybž`
X]Y`ØVYf`XYb`?`UbU``ZØ`\fYb``8cW\`X]Y`gY`dfcj`]gcf]gW\Yb
l`bhYf`_ØbZhY`V]YhYb`bi`f`k`Yb][`GW\i`hn`j`cf`XYb`K`]Xf][`_Y]hYb`XYg
5``hU[g`Ua``@UbXk`Y`\f`_UbU``

B`Yi`_Ø`bg`Gcn]U`ghUXhfUh`<`UbbYg`F`Y`\ZY`X`j`cb`XYf`78l`VYhcbhž
XUgg`XYf`gW\`YddYbXY`K`c`bi`b[gVUi`]b`6Yf`]b`Y]b[`fc»`Yg
DfcV`Ya``XUfghY``h``9g`]gh`gW\k`]Yf][`ni`gU[Ybž`k`]Y`j`]Y`Y
C`VXUW\`cgY`Yg`]b`XYf`GhUXh[`]Vhž`UVYf`X]Y`NU`\`Yb`bY`a`Yb
g]W\hVUf`ni`ž`XU`]a`a`Yf`a`Y`\f`F`ØW`_ni`[gf`Äi`a`Y`ZØf`g]Y`k`Y[ZU``Yb``
F`Y`\ZY`X`ZcfXYfhj`Yfgh`Äf`_hYb`K`c`bi`b[gVUi`U`g`@Øgi`b[gUb`gUhn`ZØf`
X]Y`GW\k`ÄW\ghYb`XYf`GW\k`UW\Yb`]b`XYf`;`YgY``gW\UZh``8YfnY]h
g]bX`Y`XcW`j`]Y`Y`6Yn]f`_Y`Ui`Z[fi`bX`j`cb`<`Ui`g`U`hg`ØW`Yfb
[Ynk`i`b[Ybž`Yl`hfYa`ni`gdUfYb``9g`ZY`\`h`Ub`Z]b`Ubni]Y``Yb
F`Yggci`fW\`b`ZØf`X]Y`C`VXUW\`cgYb`\]`ZY``

8Ug`\UfhY`@VYb`XYf`:`i`gga`YbgW\Yb`j`cb`6Yf`]b`ghY``h`X]Y`GhUXh
j`cf[`fc»`Y`<`YfUi`gZcfXYfi`b[Yb``8]Y`dc`]h]gW\Yb`8]g`_i`gg]cbYb`i`bX
a`Ø[`]W\Yb`@Øgi`b[gUb`gÄhnY`g]bX`j`]Y`gW\]W\h][`ž`UVYf`ZØf`
X]Y`Yb][Ybž`X]Y`Ua``l`ZYf`XYg`@UbXk`Y`\f`_UbU`g`i`bhYf`Y`YbXYb

6YX]b[i b[Yb`YVYbžV`Y]Vh`X]Y`Ni _i bZhi b[Yk]gg"8 Ug`@VYb`]a
: fY]Ybž[YdfÄ[hj cb`8 fc[Ybž`9bhVY\fi b[Yb`i bX`l bg]WXYf\Y]hž`\Uh
g]Y`[YnY]WYbYhi bX`Ub`XUg`fUi Y`@VYb`Ub[YdUggh"

: chc.`H]`6]Yfa Ubb

8YhU]`g

6Ygi WXYb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh