

NYW_Yb!5`Ufa`]b`6Yf`]b. `Gc`gWk`ØhnYb`G]Y g]Wk`j`cf` : GA 9`i`bX`6cffY`]cgY`°

9fZU\fyb`G]Y`U`Yg`ØVYf`X]Y`ni`bY\`a`YbXY`NYW_YbU_hj`]hÅh`]b
6Yf`]bž`]\fy`?`fUb`_\Y]hYb`i`bX`Ya`dZc`\`YbY
GWk`i`hna`U`»`bU\`a`Yb`"



6Yf`]bž`8Yi`hgWk`UbX`!`NYW_Yb`g]bX`Y]bY`k`Y]h]`YfvfY]hYhY` ;`YZU\`f
]b`6Yf`]b`i`bX`6fUbXYbVi`f[`žk`]Y`X]Y`8]d`ca`!6]c`c[`]b`Gi`gUbbY
 ;`Uga`UWkYf`j`ca`F`cVYfh!`?`cWk`!`»gh]hi`h`VYhcbh`"8]YgY`_\Y]bYb
DUfUg]hYb`g]bX`b]Wk`h`bi`f`]b`K`À`XYfbž`gcbXYfb`Ui`Wk`]b`ghÅXh]gWkYb
 ;`fØbZÅWkYb`U_hj`i`bX`_ØbbYb`Yfbgh\UZhY`?`fUb`_\Y]hYb`k`]Y
6cffY`]cgY`i`bX` :`fØ\`gca`a`Yf!A`Yb]b[`cYbnYd\U`]h]g`fl`GA`9Ł
ØVYfhfU[`Yb`"`»`8Yi`hgWk`UbX`g]bX`Yhk`U`&\$`NYW_YbUfhYb
Xc_i`a`Ybh]Yfhž`k`cVY]`XYf` ;`Ya`Y]bY`<`c`nVcW`_X]Y`\`Ai`Z[`ghY`]gh`
8UfØVYf`\]bUi`g`[`]Vh`Yg`X]Y`5i`k`U`XnYW_Y`i`bX`X]Y`<`mU`ca`a`U!
NYW_Yž`X]Y`YVYbZU`g`A`YbgWkYb`VYZU`Yb`_ØbbYb`"

8]Y`F`g]_Ybž`X]Y`j`cb`NYW_Yb`Ui`g[`Y\Ybž`ghY][`Yb`Xi`fWk`X]Y
ni`bY\`a`YbXY`5_hj`]hÅh`k`À`fYbX`XYg`[`YgUa`hYb`»\`fYgž`VYX]b[`h`

Xi fW`XYb`?]a Uk UbXY`ži bX`X]Y`a]`XYfYb`K]bhYf": cfgW`YbXY
XYg`bgh]hi hg`ZØf`DUfUg]hc`c[]Y`XYf`Gh]Zhi b[`H]Yf`Àfnh]W`Y
<cW`gW`i`Y`<Ubbcj Yf`UVYb`ZYgh[YghY`hž`XUgg`X]Y` : GA 9!
F]g]_c[YV]YhY`g]W`j cb`GØXYb`bUW`BcfXYb`Ui gVfY]hYb"@Ui h`
K 8 F`nY][Yb`U_hi`Y`Y`?UfhYb`Y]bY`gh`AbX][Y`Ni`bU`a`Y`X]YgYf
; YV]YhY": Øf`XUg`đ\`f`&\$`&(`g]bX`gc[Uf`bYi`Y`F]g]_c[YV]YhY`ni
Yfk UfhYb"

⇒ a dZi b[Yb`i`bX`GW`i`hna U» bU`a`Yb

8]Y`Gh`AbX][Y`⇒ a dZ_ca`a`]gg]cb`fGh]_c`k`Ya`dZ]Y`\`h`Y]bY`⇒ a dZi b[
[Y[Yb` : GA 9ž`VYgcbXYfg`]b`XYb`F]g]_c[YV]YhYbž`X]Y`Ui`ZXYf
K`YVg]hY`XYg`F`cVYfh?`cW`!`bgh]hi`hg`Y]bg]W`hV`Uf`g]bX`"`b
6fUbXYbVi`f[`g]bX`X]YgY` ; YV]YhY`VYgcbXYfg`fY`Yj`Ubh`5bXYfg
j`Yf`À`h`Yg`g]W`a`]h`6c`ffY`cgY.`9g`Yi`]gh]Yfh`_Y]bY`⇒ a dZi b[ž
k`Yg`U`V`XYf`GW`i`hn`df]a`À`f`Xi`fW`XUg`HfU[Yb`j`cb`Ub[Yf
?`Y]Xi`b[`i`bX`X]Y`j`Yfk`YbXi`b[`j`cb`FYdY`Ybh]Yb`j`cf
NYW`Ybgh]W`Yb`YfZc`[`h"

9]b`k`Y]hYfYg`k`]W`h][Yg`H`Y`a`U`]gh`X]Y`f]W`h][Y`9bhZYfbi`b[`j`cb
NYW`Ybž`X]Y`gW`bY`gha`Ò[`]W`YfZc`[Yb`gc`hYž`i`a`XUg`F]g]_c`Y]bYf
9f`fUb`_i`b[`ni`a`]b]a`]YfYb"<]Yf`Ya`dZ]Y`\`h]g]W`X]Y`Bi`mi`b[
gdYn]Y`Yf`?`UfhYbž`?`Ua`a`Yfb`cXYf`D]bnYhhYb"2`gc`hY`ni`f
9bhZYfbi`b[`b]W`h]j`Yfk`YbXYh`k`YfXYbž`XU`Yg`X]Y`NYW`Y`]b`5hYa`bch
j`YfgYhnh`i`bX`XUXi`fW`dchYbn]Y`[YZ`A`\`f]W`Y`9ffY[Yf`ZFY]gYhnh"

? fUb`_\`Y]hgV]`XYf`i`bX`Gma`dhca`Y

8]Y`Gma`dhca`Y`Y]bYf`6c`ffY`cgY`Ài`»`Yfb`g]W`\`Ài`Z][`Xi`fW`Y]bY
f]b[ZØfa`][Y`<Ui`hfØhi`b[ž`Ui`W`K`UbXYffØhY`[YbUbbh`Ni`XYb
k`Y]hYfYb`5bnY]W`Yb`[Y`\ØfYb`?`cdZgW`a`YfnYbž`A`i`g`Y`!`i`bX
; Y`Yb`_gW`a`YfnYb`gck`]Y`U`[Ya`Y]bY`5V[YgW`U[Yb`Y]h]i`bX
:]YVYf"9]bY`ZfØ`nY]h][Y`8]U[bcgY`i`bX`6Y`\UbX`i`b[`a`]h
5bh]V]c]h]_U`g]bX`Yb`hgW`Y]XYbXž`XU`W`fcb]gW`Y`6c`ffY`cgY
gW`k`Yfk`]Y[YbXY`bYi`fc`c[]gW`Y`6YgW`k`YfXYb`cXYf
<Ui`hdfcV`Ya`Y`j`Yfi`fgUW`Yb`_Ubb"

⇒ : U`Y`j`cb` : GA 9`hf]h`h`X]Y`9f`fUb`_i`b[`c`Z`h`gma`dhca`cg`Ui`Zž`_Ubb

^XcW`VY]`À`hYfYb`A YbgWXYb`cXYf`gc`WYb`a]h[YgWk`ÀW`hYa
 ⇒ a i bgmghYa`[fUj]YfYbXY`c`[Yb`bUW`g]W`n]Y\Yb": fØ\Y
 Gma`dhca`Y`g]bX`[f]ddYÀ\`b`]W`ž[YZc`[hj`cb`dchYbh]Y`
 gWk`Yfk]Y[YbXYb`9bhnØbXi`b[Yb`XYg`; Y\]fbg`i`bX`FØW`Yba`Uf_g
]b`XYf`nk`Y]hYb`D\UgY`XYf`9f`fUb`_i`b[ž`k`]Y`F`H@`Yf`Ài`hYfh"

5i`Z[fi`bX`XYf`Ni`bU\`a`Y`XYf`NYW`Ybdc`di``Uh]cb`i`bX`XYf`XUa`]h
 j`YfVi`bXYbYb`; Ygi`bX\Y]hgf]g]_Yb`]gh`Yg`k`]W`h][ž`g]W`XYf
 ; YZU\`fYb`VYk`i`gghni``gY]b`i`bX`[YY][bYhY`GW`i`hna`U»`bU\`a`Yb`ni
 Yf[fY]ZYb"8]Y`NYW`YbgU]gcb`YbXYh`b]W`hia`]h`XYa``Gca`a`Yfž`XU\`Yf
]gh`X]Yg`Y]b`[Ub`n`À\`f][Yg`F`]g]_c"

8YhU]`g	
C`fh	6Yf`]bž`8Yi`hgW``UbX
E`i`Y`Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k %"k Xf"XY • k k k "fh"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`a`Y]b!VYf`]b"bYh