

K Y`hk Y]hY`F YU_h]cbYb`Ui Z`XYb`HcX`j cb
? fYa ` _f]h]_Yf`B Uk U`bm!`d\cYb]l
VYf]W\hYh`j] Y

/ ei ch/d\cYb]l `VYf]W\hYh`Ua`%*":YVfi Uf'&\$&('ØVYf'X]Y
k Y`hk Y]hYb`F YU_h]cbYb`Ui Z`XYb`HcX`j cb`5`YI Y`B Uk U`bm"
8]Y`8c_i / , \$' - /8Yf': U``B Uk U`bm!`Di h]bž`XUg';]Zhi bX`X]Y
A UW\h' , \$' - /gck]Y`k Y]hYfY`U_hi Y``Y`9bhk]W_`i b[Ybž`k]Y
XYf`6Ygi W\`XYg`i _fU]b]gW\Yb`DfÅg]XYbhYb`GY`Ybg_m`g`]b
6Yf`]b`i bX`X]Y`A ØbW\byf`G]W\Yf\Y]hg_cbZYfYbnž`k YfXYb
YVYbZU`g`h\Ya Uh]g]Yfh"9fZU\fyb`G]Y`a Y\`f`]b`XYf`GYbXi b[
j cb`d\cYb]l "/ ei ch/

5b`Àgg]W\`XYg`HcXYg`j cb`5`YI Y`B Uk U`bm`ÀbXYfhid\cYb]l `Ua
: fY]hU[ž`%*":YVfi Uf'&\$&('XUg`Dfc[fUa a "`5V`%*"\$`\$`i \f`nY][h
d\cYb]l `j cf`C fh`X]Y`k Y`hk Y]hYb`F YU_h]cbYb`Ui Z`XYb`HcX`XYg
? fYa ` _f]h]_Yfgž`XUfi bhYf`j cb`6i bXYg_Ubn`Yf`C`UZ`GW\c`n`i bX
B5HC!; YbYfU`gY_fYhÅf`>bg`Ghc`hYbVYf[" ; Ya Y]bgUa `a]h
Dc`]h`_k]ggYbgW\UZh`Yf`DfcZ"5bXfYUg`<Y]bYa Ubb!; fØbXYf`cfXbYh
A cXYfUhc`f`GhYd\Ub`?i ``Y`XUg'; YgW\Y\Yb`]a `Ghi`X]c`Y]b"
5bgW\`]Y» YbX`gYbXYh`XYf`9fY][b]g!`i bX`8c_i a YbhUh]cbg_UbU`X]Y
8c_i ` 8Yf': U``B Uk U`bm` `Di h]bž`XUg';]Zhi bX`X]Y`A UW\h "`5V
%+ "` \$`i \f`VYf]W\hYhid\cYb]l `]b`XYf`HU[YggW\Ui `k Y]hYf`ØVYf'X]Y
U_hi Y``Yb`9bhk]W_`i b[Yb`ni a `HcX`B Uk U`bmg"5i W\`ØVYf`XYb
6Ygi W\`XYg`i _fU]b]gW\Yb`DfÅg]XYbhYb`GY`Ybg_m`g`]b`6Yf`]b`i bX
X]Y`A ØbW\byf`G]W\Yf\Y]hg_cbZYfYbn`k]fX`]bZcfa]Yfh"=a `5bgW\`i gg
Zc`[h`UV`%,"\$\$`i \f`X]Y`K]YXYfUi gghfU\`i b[`XYg'; YgdfÅW\g`j cb
=b[U`?Ø\`b`a]hXYa `fi gg]gW\Yb`Cddcg]h]cbY``Yb`@Ycb]X`K]`_ck`VY]
d\cYb]l `dYfgØb`]W\``@Ycb]X`A]W\U]`ck]hgW\`K`c`_ck`]gh`Y]b
fi gg]gW\Yf`Dc`]h]_Yfž`6Øf[YffYW\hYfž`8]gg]XYbh`i bX`J YfhfUi hYf`XYg
? fYa `!`?f]h]_Yfg`5`YI Y`B Uk U`bm"

8Yf`HcX`j cb`5`YI Y`B Uk U`bm`\Uh`k Y`hk Y]h`GW\cW_k Y``Yb

Ui g[Y`Oghi bX`Ui Wk`j]b`6Yf`b`gc f[h`X]Y`B UWk f]Wk h`Z0f`6Ygh0fni b[" 5`g`F YU`h]cb`Ui ZX]YgY`hfU[]gWk Y`9bhk]W`i b[`AbXYfh`XYf : YfbgY`gYbXYf`d`cYb]l`gY]b`Dfc[fUa a`i bX`k]Xa Yh`XYa 9fY][b]g`i a Zub[fY]Wk Y`6Yf]Wk hYfghUhh b["]Y`Y`DYfg0b`]Wk`_Y]hYb Ui g`Dc`]h`_i bX`8]d`ca Uh]Y` \ UVYb`VYfY]hg`j` \ fY`F YU`h]cbYb`Ui Z`XYb HcX`j cb`BUk U`bmi[YAi » Yfh`i bX`X]YgY`k YfXYb`UV`%* "\$\$`i` \f`]b Y]bYa`6Y]hfU[`j cb`d`cYb]l`j cf`C fh`[YnY][h`6i bXYg`Ubn`Yf`C`UZ Gk`c`ni bX`B 5HC!; YbYfU`gY`fYh`Af`>bg`Ghc`hYbVYf[`g]bX`i bhYf UbXYfYa`]b`XYb`?ca a YbhUfYb`j YfhfYhYb`"l a`XUg; YgWk Y`Yb Y]bgWk`AhYb`ni`_0bbYb`zk]fX`dc`]h]gWk Yf`K]ggYbgWk UZh`Yf`Dfc`Z` 5bXfYUg`<Y]bYa Ubb!; f0bXYf`[Ya Y]bgUa`a`]h`A cXYfUhc f GhYd` \ Ub`?i` ``Y`]a`Ghi`X]c`gY]b`i bX`XUg; YgWk Y`Yb`_ca a Ybh]YfYb"

=a`5bgWk`i`gg`k]fX`XYf`9fY][b]g`i`i bX`8c`_i a YbhUh]cbg`_UbU`X]Y 8c`_i`8Yf` : U`BUk U`bmi`Di`h]b`z`XUg;]Zhi bX`X]Y`A UWk h Ui gghfU` \ `Yb`"8]YgY`8c`_i a YbhUh]cb`k]fZh`Y]bYb`XYhU][`YfhYb`6`]W_ Ui ZX]Y`<]bhYf[f0bXY`XYg` : U`g`BUk U`bmi bX`VY`Yi Wk`hYh`X]Y 6Yn]Y`i b[`nk]gWk Yb`XYa`fi`gg]gWk Yb`Df`Ag]XYbhYb`K`UX]a]f`Di`h]b i bX`XYa`?fYa`_f]h`_Yf"

=b`XYf`hU[YggWk`Ui`UV`%+`" \$`i` \f`k]fX`d`cYb]l`k`Y]hYf` \]b`0VYf`X]Y U`hi Y`Yb`9bhk]W`i b[Yb`i bX`F YU`h]cbYb`ni a`HcX`j cb`BUk U`bm VYf]Wk`hYb`"8]Y`B UWk f]Wk`hgWk`A[h`Ui Wk`k`A` \fYbX`XYg`6Ygi`Wk`g`XYg i`_fU]b]gWk`Yb`Df`Ag]XYbhYb`GY`Ybg`m`g`]b`6Yf`]b`c` \ Y`K`Y`Yb`"9g k]fX`Yfk`UfhYh`z`XUgg`XYf`HcX`j cb`BUk U`bmi`Ui`Wk`H`Y`a`U`XYf ; Ygdf`A`Wk`Y`nk]gWk`Yb`GY`Ybg`m`i bX`XYi`hgWk`Yb`Dc`]h]_Yfb`gY]b k]fX`"Ni`g`Ah`n`]Wk`k]fX`0VYf`X]Y`UbghY`YbXY`A`0bWk`bYf G]Wk`Yf` \ Y]hg`_cb`ZYfYbn`VYf]Wk`hYh`z`VY]`XYf`XUg`H`Y`a`U`Fi`gg`UbX`i bX]bhYfbUh]cbU`Y`G]Wk`Yf` \ Y]h`]a` : c`_i`g`ghY` \ Yb`k]fX"

5`g`HY]`XYg`Dfc[fUa a`g`k]fX`d`cYb]l`ni`XYa`i`a`%` "\$\$`i` \f`XUg ; Ygdf`A`Wk`j`cb`&[U`?0` \ b`a`]h`XYa`fi`gg]gWk`Yb`C`ddcg]h]cbY`Yb @Ycb]X`K`]`_ck`VY]`d`cYb]l`dYfg0b`]Wk`k]YXYfUi`gghfU` \ `Yb`"K`]`_ck]gh`Y]b`Yb[Yf`J`YfhfUi`hYf`i bX`K`Y[VY[`Y]hYf`j`cb`5`Yi`Y`^BUk U`bm" =b`XYa` ; Ygdf`A`Wk`k`YfXYb`X]Y`dc`]h]gWk`Yb`<]bhYf[f0bXY`i bX`X]Y [Ya Y]bgUa`Yb`5`_h]j`]h`AhYb`j`cb`BUk U`bmi`bX`K`]`_ck`VY`Yi`Wk`hYh` 8Ug; Ygdf`A`Wk`ZubX`VYfY]hg`Ua`i`&%`"A`Afn`&\$&`g`hUhh"

8Yf`HcX`j`cb`5`YI`Y^BUk`U`bm`\Uh]b`XYb`YhnhYb`d\`fYb
]bhYfbUh]cbU`Z0f`5i`ZgY\`Yb`[`Ygcf[`h`5`g`VY`_UbbhYf`?`fYa`_`f]h`_Yf
i`bX`C`ddcg]h]cbY`Yf`k`Uf`Yf`a`Y\`fa`U`g`HUf[`Yhj`cb`ghUUh]WXYb
FYdfYggU`Yb`"6YfY]hg`&\$\$`k`i`fXY`BUk`U`bm`C`dZYf`Y]bYg
;`]hUbgW\`U[`gZ`XYb`Yf`bi`f`_bUdd`0VYf`YVhY`"8]YgYf`5bgW\`U[`i`bX
XYf`gd`hYfY`HcX`XYg`C`ddcg]h]cbY`Yb`Vf]b[`Yb`YfbYi`hX]Y
6Yn]Y\`i`b[`nk`]gWXYb`BUk`U`bmi`bX`XYa`fi`gg]gWXYb`Df`Ag]XYbhYb
Di`h]b`]bg`F`Ua`dYb`]W`h"

8]Y`Zc`[`YbXY`HUVY`Y`[`]VhY]bYb`,`VYfV`]W`_0VYf`XUg`d\`cYb]I`!
Dfc[`fUa`a`ni`a`HcX`j`cb`5`YI`Y^BUk`U`bm

pNY]h`p`Dfc[`fUa`a`p
p`p`!p
p%*`"\$`\$`i`f`p`J`cf!`C`fh!`F`Ydc`fhU[`Y`ni`XYb`k`Y`hk`Y]hYb`F`YU`_h]cbYb
Ui`Z`XYb`HcX`BUk`U`bmg`p
p%*`" ` \$`i`f`p`?`ca`a`Yb`hUfY`j`cb`6i`bXYg`_Ubn`Yf`C`UZ`GW`c`n`i`bX
B`5`HC!`YbYfU`gY`_fYh`h`f`>`bg`G`hc`hYb`VYf[`p
p%+`"\$`\$`i`f`p`9]bgW`h`ni`b[`XYg`Dc`]h`_k`]ggYbgW`U`Z`h`Yfg`Dfc`Z`
5bXfYUg`<`Y]bYa`Ubb!`f0bXYf`p
p%+`" ` \$`i`f`p`5`_hi`Y`Y`6Yf]W`hYfghU`hi`b[`ni`a`HcX`BUk`U`bmg`p
p%+`"(`) `i`f`p`6Yf]W`h`0VYf`XYb`6Ygi`W`XYg`i`_fU]b]gWXYb
Df`Ag]XYbhYb`GY`Ybg`_m`g`p
p%`"\$`\$`i`f`p`K`]YXYfUi`gghfU\`i`b[`XYg`Ygdf`h`W`g`j`cb`b[`U`?`0`l`b
a`]h`@Ycb]X`K`]`_ck`p
p%`" ` \$`i`f`p`8`c`_i`8Yf`U`BUk`U`bmi`Di`h]bZ`XUg`;`]Zhi`bX`X]Y
A`UW`h`p

A`h`i`XYf`i`a`ZUb[`fY]WXYb`6Yf]W`hYfghU`hi`b[`ni`a`HcX`j`cb`5`YI`Y^
BUk`U`bm`XYa`cbghf]Yfh`d\`cYb]I`Y]ba`U`a`Y\`f`gY]b`9b[`U[`Ya`Ybh
Z0f`Z`bX]YfhYb`xi`fbU]ga`i`g`i`bX`]bZcfa`]Yfh`X]Y`Ni`gW`Ui`Yf`0VYf
X]Y`bYi`YghYb`9bhk`]W`i`b[`Yb`]b`X]YgYa`hfU[`]gWXYb`U`"

E`i`Y`Y`."`D`<`C`9B`=L`#`c`hg

6Ygi W\Yb'G]Y'i bg'Ui Z'a Y]b!VYf^]b"bYh