

J Yfbi bZh`VYfY]b][h`DfcV`Ya ZY`XYf.
< c`ndUW_a]hhY`VfUbWY`Yf`Y]W hYfh`ØVYf
DDK F!6YgW`i gg

8Yf`5fh]_Y`/ ei chJ Yfbi bZh`VYfY]b][h`[fØ» hY`DfcV`Ya ZY`XYf
]b`XYf`< c`ndUW_a]hhY`VfUbWY`i bX

K YfhgW`ØdZi b[g_YhhY/ ei ch`VYgW`ÅZh][h`g]W`a]h`XYb
5i gk]f_i b[Yb`XYg`j cf`Ài Z][Yb`DDK F!6YgW`i ggYg`Ui Z`X]Y
6fUbWY`"Hfchn`XYg`Yf\ Ø\hYb`VØfc`fUh]gW`Yb`5i Zk UbXg`ZØ\`h
g]W`X]Y`< c`ndUW_a]hhY`VfUbWY`Yf`Y]W hYfh`ž`XU`]\fY`6Y`Ub[Y
VYfØW_g]W`h][h`k`i fXYb`"8Yf`5fh]_Y`VY`Yi W`hYh`X]Y`dcg]h]j Yb
5gdY`hY`XYg`DDK F!6YgW`i ggYg`i bX`[]Vh`Y]bYb`5i gV`]W`Ui Z
k Y]hYfY`9bhk]W`i b[Yb`"@YgYb`G]Y`a Y`f`]b`i bgYfYa`5fh]_Y`"



6Yf`]bž`%- "\$(" &\$&(` `8]Y`j cf`Ài Z][Y`9bhgW`Y]Xi b[`ni a
J YfdUW_i b[g[YgYm`DDK F`gc f[h`]b`XYf`< c`ndUW_a]hhY`VfUbWY
i bX`XYf`K YfhgW`ØdZi b[g_YhhY`j cb`DU`YhhYbž`?]ghYb`i bX
9l dcfhj YfdUW_i b[Yb`ZØf`9f`Y]W`hYfi b[" `b`XYf`i fgdfØb[`]W`Yb
9bhk`i fZgZUggi b[`ZØ\`hY`g]W`X]Y`6fUbWY`j Yf[YggYb`i bX`]b`]fYf
9l]ghYbn`VYXfc`h`8i fW`XYb`j cf`Ài Z][Yb`DDK F!6YgW`i gg`k]fX

]\fY'6YhfcZZYb\Y]hYf_Ubbhi bX'X]Y'6fUbWXY'ZØ\`hg]W'bi b
Yf'Y]W hYfh"

8 Ug`_c`\`YbghcZZgdY]WXYfbXY'i bX'bUWk UWgYbXY'A UhYf]U`<c`n
k ÅfY'Xi fW`Y]bY'Z]I Y'≠XY'ZU_h]gW'Ui g[YgW`cggYb'k cfXYbž'XU
Y]bY'DU'YhhY'k]YXYf'ni`Y]bYf'DU'YhhY'fYWmW'h'k YfXYb'a ØgghYž
k Ybb'Yg'bUW`XYb'i fgdFØb[`]WXYb'FY[Y'i b[Yb'XYg'DDK F`[]b[Y"
8]Y'bYi Y'9bhgWXY]Xi b[`Yfa Ø[`]W'h'k Y]hYf\]b'XUg'<c`nfYWmW]b[
]a`J YfdUW_i b[gVYfY]W`i bX'Yfk Y]hYfh'X]Y'J cf[UVYb'XYf
9i fcdÅ]gWXYb'5VZU`fU\`a Ybf]W'h']b]Y"

A UfW g'?]fgW bYfž; YgW ÅZhgzØ\`fYf'XYg'6i bXYgj YfVUbXg
<c`ndUW_a]hY'ž'DU'YhhYbž'9i dcfhj YfdUW_i b[`Y"J "fk D9Łž'nY][h
g]W`Yf'Y]W hYfh'ØVYf'X]Y'a cX]Z]n]YfhYb'Yi fcdÅ]gWXYb'J cf[UVYb"
8]Y'E i U']hÅ'hj cb'J YfdUW_i b[Yb'Ui g'<c`nk Yf_ghcZZYb'gY]
j Yf[`Y]W VUf'a]h': f]gW\`c`n'i bX'\`UVY'XYb'A Y\fk Yfhž'XUgg'XYf
'c`\`YbghcZZgdY]WXYf]a`DfcXi`_h] Yf'Åb[Yfh'k YfXY"8Yf'J YfVUbX
XYf'8Yi hgWXYb'<c`nk Yf_ghcZZ]bXi ghf]Y`Y"J "fJ <≠VYghÅh][h
YVYbZU`gž'XUgg'<c`ndUW_a]hY`VYfY]hg`\`Yi hY'DfcXi`_hY'XYf
'fY]g`Ui Zk]fhgW UZh'g]bX"

8]Y'[Yd`UbhY'9]bgW fÅb_i b[`XYg`@YffUi a UbhY]g`_cbbhY
YbhgW ÅfZi'k YfXYb'i bX'Yg[]Vh'5i gbU\`a Yb'VY]XYf'6YfYWbi b[
XYg`@YffUi a g]a`<]bV`]W`_Ui ZUi gfY]WXYbX`[fc»Yb`@YffUi a`ni f
9fZØ`i b[`[YgYh`]WXYf'5bZcfXYfi b[Yb'cXYf'ni a`GW i h`XYg
DfcXi`_hg"8]Yg]gh'VYgcbXYfg'k]W'h][`ZØf'A UgW]bYb'a]h
i bfY[Y'a Å»][Yb': cfa Yb'i bX'Ya dZ]bX`]WXYb'DfcXi`_hYb'k]Y
A YX]n]bhYW b]_ž'cdh]gWY; YfÅhYž?i bgh[Y[YbghÅbXY'i bX
; Ya Å`XY"

8]Y'9I !?ca a]gg]cb'a i gg'bcW`Y]bY'FY]\`Y'j cb'XY'Y[]YfhYb
FYW hgU`hYb'j YfZUggYbž]b'XYbYb'i bhYf'UbXYfYa`X]Y
6YfYWbi b[ga Yh\`cXYb'ZØf' fYWmWUV]`]hmidYfZcfa UbW`[fUXYg
i bX'X]Y' XYg][b'Zcf'fYWmW]b[`?f]hYf]Yb'ZYgh[Y'Y[h'k YfXYb"8]Y
6fUbWXY'ZØ\`hg]W`[i h'ZØf'X]Y'Ni`_i bZi'Ui Z[YghY`hž'XU'<c`n'i bX
A YhU`Y`VYfY]hg`Yhnh'gY\`f`[i h[YhfYbbh'k YfXYb"

: c`[YbXY`HUVY`Y`[]Vh'Y]bYb', VYfV`]W`_ØVYf'X]Y'k]W'h][ghYb

⊖Zcfa Uh]cbYb.

p'8Uhi a 'p'H\Ya U'p'8YhU]'g'p

p p p !p

p%- "\$(&\$&('p'DDK F 'j cf`Ai Z[Yf'6YgW\`i ggp

<c`ndUW_a]hhY`VfUbW\Y`i bX`K YfhgW`ÖdZi b[g_YhhY`j cb`DU`YhhYbž

?]ghYb`i bX`9I dcfhj YfdUW_i b[Yb`Yf`Y]W\hYfh'p

p'p'p'p

p%- "\$(&\$&('p'9]bgW\ f`Ab_i b[Yb`Yb'hgW\`ÄfZh'p; Yd`Ub'hY

9]bgW\ f`Ab_i b[Ybž'k]Y`XYf`@YffUi a Ub'hY]'ž_cbb'hYb`Yb'hgW\`ÄfZh

k YfXYb`p

p'p'p'p

p%- "\$(&\$&('p'Ni _i bZh'gUi gg]W\hYb`p'9I !?ca a]gg]cb`a i gg

XY`Y[]YfhY`F YW\hgU_hY`j YfZUggYb`ZØf` fYWmWUV]'hmidYfZcfa UbW\

[fUXYg`i bX`XYg][b`Zcf`fYWmW]b['?f]hYf]Yb`p

p p p !p

E i Y`Y. '8Yi hgW\Y`GÄ[Y!'i bX`<c`n]bXi ghf]Y`6i bXYgj YfVUbX
Y" 'J "'f8YG< Ł`#c hg

8YhU]'g

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh