

Gh]`Y`<Y`XYb`]b`? ÒdYb]W_`'9]b
VYk Y[YbXYf`J c fhfU[`ØVYf`N]j]`Wci fU[Y

5a`&*"'đ b]`&\$&) `i a`%, `l` \f`Z]bXYh`Y]b`J c fhfU[`ØVYf` Gh]`Y`
<Y`XYb`]b`? ÒdYb]W_` `]b`XYf`A]hhY`di b_hv]V`]ch\Y_`ghUhh"



5`hYf`A Uf_h`&ž`%&)) `) `6Yf`]bž`8Yi hgWk`UbX`!`5a` `8cbbYfghU[ž
XYb`&*"'đ b]`&\$&) ž`Z]bXYhi a`%, `l` \f`]b`XYf`A]hhY`di b_hv]V`]ch\Y_
? ÒdYb]W_`Y]b`J c fhfU[`a`]h`XYa`H]hY` Gh]`Y`<Y`XYb`]b`? ÒdYb]W_`
8]Y`FYhi b[`Y]bYf`ØX]gWkYb` : Ua`]`Y` `ghUhh`8]Y`J YfUbghU`hi b[
k`fX`j`cb`XYf`<]ghcf`_Yf]b`6YUhY`?cga`U`U`[`Y`Y]hYhi bX`]gh`HY` `XYf`
A`i`gYYb`HfYdhck`!`? ÒdYb]W_ž`i a` `Ub`X]Y`6YžFY]i b[`j`ca
Buh]cbU`gcn]U`]ga`i`g`j`cf`,`\$`đ\fyb`ni`Yf]bbYfb`"8]Y`HY`bU\`a`Y`Ub
X]YgYa` `9fY][`b]g`]gh`_cghYb`cg`i bX`Yg`]gh`_Y]bY`5ba`Y`Xi`b[
YfZcfXYf`]W`"?cga`U`U`k`fX`]b`]\fyA` `J c fhfU[`Ui`ZX]Y` \]ghcf]gWkYb
l`a`gh`AbXY`Y]b[`Y\Ybž`X]Y`XUg`<UbXY`b`XYf` `gh]`Yb`<Y`XYb
dfÄ[`hYbž`X]Y`k`Ä\fybX`XYf`J`YfZc`[`i`b[`XYb`ØX]gWkYb`A`]hVØf[`Yfb
\`U`Zyb"

æ 'A]hhY`di b_hXYg`J c fhfU[g`ghY\Yb`X]Y` ; YgW\W\hYb`YbYf
A YbgW\Ybž`X]Y`g]W\Yb hgW`cggYbž`ØX]gW\Y` : Ua `]Yb`ni
i bhYfghØhYb`"8]YgY`<]ZY`fY]W\hY`j cb`XYf`J Yfgcf[i b[`a]h
@VYbga]hhY`b`V]g`\]b`ni f`6YfY]hghY`i b[`[YZ`gW\hYf`8c_i a YbhY
i bX`XYf`9]bei Ufh]Yfi b[`]b`Y][YbYb`K c\bf`Ai a Yb`"8]Y`F]g]_Ybž`X]Y
a]h'gc`W\Yb`HUhYb`j YfVi bXYb`k UfYbž`k UfYb`Ybcfa ` `gck c`\`ZØf
X]Y`<Y`ZYbXYb`U`g`Ui W\`ZØf`X]Y`J YfZc`[hYbž`XU`g]Y`c`Zha U`g`\fY
Y][YbY`G]W\Yf\Y]h`gck]Y`]f`@VYb`Ui Zg`Gd]Y`gYhnhYb`"<]ghcf]gW\Y
F YW\YfW\Yb`VY`Y[Ybž`XUgg`Ui W\`]b`? ØdYb]W_`ØX]gW\Y`A YbgW\Yb
]b`Df]j Uhk c\bi b[Yb`j YfghY`W`h`k i fXYbž`k Ug`VY]gd]Y`\UZh`ZØf`X]Y
a i h][Yb`<UbX`i b[Yb`j]Y`Yf`<Y`ZYf`ghY`h`

8]Y`Gh]`Y`<Y`XYb

8 Ug`ÖZZYbh]W\Y`æhYfYggY`Ub`XYb`@VYbga]YgW\W\hYb`YbYf
A YbgW\Ybž`X]Y`ž XYb`k Å\fYbX`XYg`B Uh]cbU`gc n]U`]ga i g`\U`ZYbž
\Uh]b`XYb`Y`hnhYb`j\`fYb`ghUf`_ni [Ybca a Yb`"Nk]W\Yb`%- - + i bX
&\$&\$&k i fXY`Ua `NYbhfi a `ZØf`5bh]gYa]h]ga i gZc fgW\i b[`XYf`HI
6Yf`]b`Y]b`Y`k]ggYbgW\UZh]W\Y`9fZc fgW\i b[`X]YgYg`H\Ya Ug
]b]h]Yfh`9]b`VYXYi hYbXYg`Dfc`Y`_h`ni f` F Yhhi b[`j cb`ž XYb`]a
bUh]cbU`gc n]U`]gh]gW\Yb`8Yi hgW\`UbX`%- ' ' `%- () `k i fXY`]bg
@VYb`[Yfi ZYbž`XUg`g]W\`a]h`XYb`8]a Ybg]cbYb`XYf`J Yfb]W\hi b[
i bX`XYb`F Yhhi b[gU`_h]cbYb`VYZUgghY`"8]Y` : fU[Y`XYf`F Yhhi b[`]gh
XUVY]`Yb[`a]h`XYf`F YU`]h`h`XYf`8YdcfhUh]cbYb`j YfVi bXYbž`X]Y`UV
XYa `%) "C`_hcVYf`%- (%Y]bgYhnhYbž`i b[YUW\hYh`XYf`i b[Yk]ggYb
hØX`]W\Yb` : c`[Yb`"

6Yf]W\hYb`ni Zc`[Y`Y`VhYb`ni `X]YgYa `NY]hdi b_h`bcW\`Yhk U
%* ("\$\$\$`ž XYb`]b`8Yi hgW\`UbXž`j]Y`Y`k UfYb`]b`Nk Ub[gUfVY]h`
I bhYf`X]YgYb`I a gh`ÅbXYb`j Yfgi W\hYb`nU\`fY]W\Y`ž XYbž`XYf
8YdcfhUh]cb`ni `Ybh`_ca a Ybž`c`Zi`Xi fW\`VYnU\`hY`A]hhYf`"
NY]h[Yb`Øgg]gW\Y`E i Y`Yb`g]bX`fUfž`XU`j]Y`Y`6Yhfc`ZZYbY`]\fY
æYbh]h`Åh[Y\Y]a `U`hYb`a i gghYb`"<]ghcf]gW\Y`8c_i a YbhY`nY][Ybž
XUgg`j]Y`Y`ØX]gW\Y`A YbgW\Yb`UbZUb[g`j cb`Y]bYf`I a g]YX`i b[
Ui g[]b[Yb`"8]Y`F Y]W\g] YfY]b][i b[`XYf`ž XYb`]b`8Yi hgW\`UbX
k i fXY`[Ynk i b[Ybž`Ub`XYb`8YdcfhUh]cbYb`a]hni k]f`_Ybž`X]Y`%- (&
ZØf`j]Y`Y`6Yhfc`ZZYbY`]a a Yf`c`ZZYbg]W\h`]W\Yf`k i fXYb`"

8]Y`6YXYi hi b[`XYf`l bhYfghØhni b[

GWÅhni b[Yb`ni Zc`[Y`hUi W`hYb`V]g`ni `%&\$\$\$`đ XYb`ja `8Yi hgW`Yb
F Y]W`i bhYfžj]Y`Y`XUj cb`]b`6Yf`]b``8]Y`l bhYfghØhni b[`j cb
B]W`hř XYb`k Uf`ZØf`XUg` , VYf`YVYb`j]Y`Yf`đ XYb`Yb`hgW`Y]XYb`X`
Hfchn`XYf` ; YZU`fYb`ž`X]Y`Xi fW` `ØX]gW`Y` : U`bXYf`XYf` ; YghUdc
Yb`hghUb`XYb`ž`Y]ghY`hYb`ØVYf` " \$\$\$ \$ < Y`ZYf`]b`6Yf`]b`l bhYfghØhni b[ž
k cVY`] `fY`A ch]j Y`i bX`6Yk Y[[fØbXY`_ca d`Yl `i bX`j]Y`ZÅ`h][
k UfYb``8]YgY`<Y`ZYf`k]XYf`Y[Yb`X]Y`cZh`bU`Y`Y[Yb`XY
9bhgW`i `X][i b[ž`XUgg`[Y[Yb`XYb`HYffc`f`b]W`hg`i bhYfbca a Yb
k YfXYb`_cbbhY`"

8]Y`bYi `Y]b[Yf]W`hY`hY` ; YXYb`_gh`Å`hY` Gh]`Y`<Y`XYb` `]b`6Yf`]b` `Uh
Yg`g]W`ni f`5i Z[UVY`[Ya UW`hž`X]Y`j]Y`ZÅ`h][Yb`<]`ZY`Y]ghi b[Yb
XUfni ghY``Yb`i bX`XUg`9fVY`X]YgYf`a i h][Yb`A YbgW`Yb`ni
k ØfX][Yb``N]Y``]gh`Ygž`X]Y`?ca d`Yl]h`h`XYf`l bhYfghØhni b[`ZØf
J YfZc`[hY`i bX`X]Y`a cfU`]gW`Y`6YXYi hi b[`ZØf`X]Y`[Y[Ybk `Åfh][Y
; YgY``gW`UZh`YfUi gni ghY``Yb`"

8YhU]`g	
C fh	5`hYf`A Uf`_h`&ž`%&))) `6Yf`]b`ž`8Yi hgW` `Ub`X
E i Y``Yb	<ul style="list-style-type: none">• k k k "VYf`]b`XY• k k k "VdV`XY• k k k "gd]Y[Y`"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b`b`Yh