

GW`Y» i b[`XYf`5X`Yfg\cZYf`6]V`]ch\Y_.
DYfgcbU`a Ub[Y``gcf[h`ZØf`9b[dUgg°

5a`%- "GYdhYa VYf`&\$&(`V`Y]Vh`X]Y`GhUXhhY`]V]V`]ch\Y_
5X`Yfg\cZUi Z[fi bX`dYfgcbY``Yf`9b[dÄggY`[YgW`cggYb"
FØW_[UVY`Ub`UbXYfYb`GhUbXcfhYb`a Ò[`]W`"

8]Y`GhUXhhY`]V]V`]ch\Y_`5X`Yfg\cZV`Y]Vh`Ua`8cbbYfghU[žXYb`%- "
GYdhYa VYf`&\$&(žUi Z[fi bX`j cb`U_`i hYb`dYfgcbY``Yb`9b[dÄggYb
[YgW`cggYb``8]Yg`k i fXY`j cb`A UfW`c`6fUi W`a Ubb`i bX`8f"
7`Ui X]U`@Y]ghbYfž`VY]XYb`6Yn]f_gghUXhf`ÀhYbž`cZZ]n]Y``VY`Ubbh
[Y[YVYb``8]Y`GW`Y» i b[`VYhf]Zh`b]W`h`bi f`X]Y`6Ybi hnYf`XYf
6]V`]ch\Y_žgcbXYfb`\Uh`Ui W`5i gk]f_`i b[Yb`Ui Z`X]Y`GYfj]W`gž`X]Y
j cf`Cfh`Ub[YVchYb`k YfXYb"

@Ui h`XYb`J YfUbhk cfh]W`Yb`k]fX`Ub[YghfYVhž`X]Y`6]V`]ch\Y_]b`XYf
XUfUi Zc`[YbXYb`K cW`Y`k]YXYf`fY[i `Äf`ni `ÒZbYb``8]Y`Bi hnYf
k YfXYb`i a`J Yfgh`ÀbXb]g[YVYhYb`i bX`XUfUi Z`\]b[Yk]YgYbž`XUgg
g]Y`k `À\fybX`XYf`GW`Y» i b[`X]Y`A Ò[`]W`_Y]h`\UVYbž`A YX]Yb`Ub
UbXYfYb`6]V`]ch\Y_gghUbXcfhYb`ni fØW`ni [YVYb``9]bY`dfU`_h]gW`Y
5`hYfbUh]j Y`VYghY`h`XUf]bž`X]Y`&(!Gh`bXYb!FØW_[UVYa Ò[`]W`_Y]h
XYf`A]hY`di b`_hV]V`]ch\Y_`HfYdhck`ni`bi`hnYb"

5`hYfbUh]j Y`FØW_[UVYa Ò[`]W`_Y]hYb

: Øf`Bi hnYfž`XYfYb`A YX]Yb`Ua`HU[`XYf`GW`Y» i b[`ZÄ``[`]g]bXž`k]fX
Y]bY`Ui hca`Uh]gW`Y`J Yf`Àb[Yfi b[`Ub[YVchYb``8Ug`VYXYi hYhž`XUgg
XYf`FØW_[UVYhYfa`]b`c`bY`ni g`Ähn`]W`Y: fU[Yb`cXYf`; YVØ\fyb
bUW`\]bhYb`j YfgW`cVYb`k]fX``8Ua`]h`gc``g]W`Yf[YghY``h`k YfXYbž
XUgg`X]Y`6Ybi hnYf`_Y]bY`DfcV`Ya Y`\UVYbž`\fy`6i W`fØW_[UVYb
Zf]gh[YfYW`hini`Yf`YX][Yb"

: Øf'k Y]hYfY' ðZcfa Uh]cbYb'cXYf'VY]: fU[Yb' _ÖbbYb'X]Y'@YgYf'X]Y
6]V`]ch\Y_`i bhYf'XYf'HY`YZcbbi a a Yf'\$' \$# \$&- +' (%,
_cbhU_h]YfYb""5i W\`Ui Z`XYf'cZZ]n]Y`Yb`K YVgY]hY`gck]Y`XYa
ðghU[fUa !DfcZ]'XYf'6]V`]ch\Y_`ghY\Yb`ni gÅhn`W\Y'5i g_ØbZhY`ni f
J YfZØ[i b["

8 Yf' _i fnZf]gh][Y`GW\`Y» i b[gYbhgW\Y]X`Zc`[h`Ui Z`j cf\Yf][Y
< YfUi gZcfXYfi b[Ybž'a]h`XYbYb'X]Y`GhUXhhY]'V]V`]ch\Y_
_cbZfcbh]Yfh'k Ufž']bgVYgcbXYfY`ja `6YfY]W\`XYf'DYfgcbU`d`Ubi b[
i bX`!j YfZØ[VUf_Y]h"8]YgY`DfcV`Ya Uh]_`\Uh`XUni`[YZØ\fhž`XUgg`XYf
6Yhf]YV`]b`XYf'6]V`]ch\Y_`]b`YhnhYf'NY]h`cZh`Y]b[YgW\`fÅb`_h`k Ufž
k Ug`X]Y`J cfVYfY]hi b[Yb`ZØf`Y]bY`ghUV]'YfY`DYfgcbU`g]hi Uh]cb
YfgW\k Yfh"

8]Y`< YfUi gZcfXYfi b[Yb`]b`XYf'GhUXhhY]'V]V`]ch\Y_`5X`Yfg\cZ
j YfXYi h`]W\Yb'X]Y`C`ba UW\hž`]b`XYf`j]Y`Y`ÖZZYbh`]W\Y
9]b]W\hi b[Yb`ghY\Ybž`k Ybb`Yg`i a`dYfgcbY`Y`F Yggci fW\`b`[Y\`h"
8]Y`G]hi Uh]cb`]gh`b]W\h`bi f`Öfh]W\`VY[fYbnhž`gcbXYfb`nY][h`Y]b
U`[Ya`Y]bYg`DfcV`Ya ž`XUg`j]Y`Y`6]V`]ch\Y_`Yb`i bX`ÖZZYbh`]W\Y
9]b]W\hi b[Yb`VYhf]Zh"8]Y`J YfUbhk`cfh`]W\Yb`\UVYb`YXcW\
VYhcbhž`XUgg`g]Y`U_h]j`XUfUbb`UfVY]hYbž`X]Y`6YX]b[i b[Yb`ZØf`X]Y
A]hUfVY]hYf`ni`j YfVYggYfbž`i a`_ØbZh][`Y]bYb`ghUV]'Yb`6Yhf]YV`ni
[Yk`Å\`f`Y]ghYb"

8]Y`GW\`Y» i b[`XYf'GhUXhhY]'V]V`]ch\Y_`5X`Yfg\cZ`_ÖbbhY`Ui W\`ni
Y]bYf`j YfghÅf`hYb`8]g_i gg]cb`ØVYf`X]Y`B`chk YbX][`_Y]h]j`cb`a`Y\`f
DYfgcbU`]b`6]V`]ch\Y_`Yb`ZØ\`fYb""9g`]gh`VY`Ubbhž`XUgg`]b`j]Y`Yb
GhÅXhYb'X]Y`5bnU\`XYf`A]hUfVY]hYf`]b`XYb`ÖZZYbh`]W\Yb
6]V`]ch\Y_`Yb`b]W\h`Ui gfY]W\hž`i a`X]Y`k UW\gYbXYb`5bZcfXYfi b[Yb
XYf`Bi hnYf`ni`YfZØ`Yb""8]Y`J YfV]bXi b[`nk]gW\Yb`[i hYa`GYfj]W\
i bX`Ui gfY]W\YbXYa`DYfgcbU`k]fX`]a`a`Yf`_UfYfž`k Ug
a`Ö[`]W\Yfk`Y]gY`ni`_ØbZh][`Y`A`U» bU\`a`Yb`ni`f`J YfVYggYfi b[`X]YgYf
G]hi Uh]cb`Ubghc» Yb`_ÖbbhY"

: Øf`U`Yž`X]Y`Ui Z`X]Y`8]YbghY`XYf'GhUXhhY]'V]V`]ch\Y_`Ub[Yk]YgYb
g]bXž`V`Y]Vh`ni`_c`ZYbž`XUgg`X]Y`HØf`VU`X`k]YXYf`[YÖZZbYh`k YfXYb
_Ubbž`XUa`h`X]Y`[Yk`c`b`hYb`5b[YVchY`i bX`GYfj]W\g
gW\`bY`gha`Ö[`]W\`k]YXYf`ni`f`J YfZØ[i b[`ghY\Yb"

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh