

A ÄfWÅ Yb \ UZhY '5 VYbXY. '@Ub [Y 'B UWÅ h'XYg 9fnÅ \ `Ybg]b 'XYf 'GWÅ k UfnYb 'GWÅ Yi bY

9f`YVYb`G]Y`X]Y`/ ei ch/@Ub [Y `B UWÅ h'XYg
A ÄfWÅ YbYfnÅ \ `Ybg/ ei ch/Ua `&' " `Bcj Ya VYf`]b `XYb
GdÄh\ / ` \$' - /gWÅ Yb`6Ui a gWÅ i `Yb`]b`6Yf`]b` °`HUi WÅ Yb`G]Y
Y]b`]b`X]Y`ZUgn]b]YfYbXY`K Y`h'XYf`A ÄfWÅ Yb`a]h'dUW_YbXYb
9fnÅ \ `i b [Yb`]a `nUi VYf \ UZhYb`K U`XUa V]YbhY"; Yb]Y» Yb`G]Y
_i `]bUf]gWÅ Y`? Ògh`]WÅ _Y]hYb`i bX`ghÖVYfb`G]Y`]b
A ÄfWÅ YbVØWÅ Yfb`"8 Yf`9]bhf]hh`]gh`ZØf`?]bXYf`V]g`%* `»\fY`ZFY]`
6Ygi WÅ Yb`G]Y`Ui WÅ`i bgYfYb`K Y] \ bUWÅ hga Uf`_h`UV`XYa ` ` \$"
Bcj Ya VYf"



8]Y`GdUbbi b [`ghY][h`'5a `&' " `Bcj Ya VYf`&\$&(`j Yfk UbXY`h]g]WÅ
X]Y`a mgh]gWÅ Y`GWÅ k UfnY`GWÅ Yi bY`]b`XYf`Y [YbXÄfYb`GdÄh\ gWÅ Yb
6Ui a gWÅ i `Y`]b`6Yf`]b`]b`Y]bYb`nUi VYf \ UZhYb`C fh`ZØf`X]Y`@Ub [Y
B UWÅ h'XYg`A ÄfWÅ YbYfnÅ \ `Ybg`"J cb`%- `V]g`&&I ` \f`Yfk UfhYb`X]Y
6Ygi WÅ Yf`gdUbbYbXY`5VYbhYi Yf`i bX`ZYggY`bXY`; YgWÅ]WÅ hYb`ž`X]Y
Y]bYb`]b`X]Y`K Y`h'XYf`A ÄfWÅ Yb`YbhZØ \ fYb` °`8]Y`HcfY`ÖZbYb`g]WÅ

VYfY]hg'i a '%. '\$'I \fz'U`gc'ZfØ\`nY]h]['_ca a Yb'i bX'XYb`VYghYb
D`Uhn'g]WXYfb°

9fgha U`g`b]a a h'X]Y`GWk UfnY`GWYi bYž'gY]h`%+&\$`Y]b
j YfghYW`hYg'ž k Y`]b`6Yf`]bg`A]hYž`Ub`XYb`VY[Y`fhYb`6Yf`]bYf
A`ĀfWXYbH[U`Yb`hY]""A`ĀfWXYbZYi bXY`YXYb`5`hYfg`XØfZYb`g]W`Ui Z
Ui »Yf[Yk`Ø\`b`]WY` ; YgW]W`hYb`YXYf`5fh`ZYi Yb`"8]Y`hU`Ybh]YfhYb
9fn`Ā\`Yfž`Y]b`A]l`Ui`g`↑ b[Ya`GWk`i b[`i bX`YfZU`fYbYb`DfcZ]gž
VYfY]hYb`Y]bY`DYfZcfa`UbW`j`cfž`X]Y`[fc»Y`i bX`_`Y]bY`6Ygi`WXYf
a`]h'G]WXYf\`Y]h]YfnUi`VYfb`k`]fX"

9]b`[YZĀ\`f`]WXYg`A`ĀfWXYbUVYbhYi`Yf`

8]YgY`ž\`f`k`UfhYh`Y]b`[`Ubn`VYgcbXYfYg`<][`\`][`\`h`Ui`ZX]Y`↑ b[Yb
<Y`XYb.`<`ĀbgY`i`bX` ; fYhY`VY[YVYb`g]W`]b`Y]bYb
[Y\`Y]a`b]gj`c`Yb`K`U`Xž`k`c`g]Y`Ui`Z` ; Y]ghYf`i`bX`i`b\`Y]a`]WXY
K`YgYb`hfYZZYb`"Gcf[h`ZØf` ; ĀbgY\`Ui`h`i`bX`gdUbbYbXY`A`ca`YbhYž
k`Ā\`fYbX`XUg` ; Yi`Yf`_b]ghYfh`i`bX`X]Y`K`Ø`ZY`\`Yi`Yb`"8Ug
5VYbhYi`Yf`k`]fX`gck`c`\`Ui`ZfY[YbX`U`g`Ui`W`Y]b`k`Yb][
[fi`gY`][`°

A`Uf`]Yg`@`Xk`][`ž`X]Y`hU`Ybh]YfhY`GW`Ui`gd]Y`Yf]b`i`bX`9fn`Ā\`Yf]bž
ghYi`Yfh`a`]h`\`fYb`ZYggY`bXYb`9fn`Ā\`i`b[Yb`X]Y`[YZĀ\`f`]WXYbž
i`bVY`_UbbhYb`A`ĀfWXYb`XYf` ; YVfØXYf` ; f]a`a`"6Y]`k`Ufa`Ya
 ; Ø\`k`Y]b`i`bX`_Øgh]WXYb`GbUW`g`k`]fX`XYf`5VYbX`ni`Y]bYa
i`bj`Yf[Ygg]WXYb`9f`YVb]g`ZØf`U`Y`6Ygi`WXYf`"Ni`hf]hh]gh`ZØf`?`]bXYf
UV` , ž\`fYb`i`bX`9fk`UW`gYbY`U`Yf` ; YbYfUh]cbYb`Yf`Ui`Vh`"?`cghYb3
 : Øf`?`]bXYf`V]g`%*`ž\`fYb`]gh`XYf`9]bhf]hh`ZY]ž`9fk`UW`gYbY`nU`\`Yb` ,
9i`fc`fMfa`Ā»][`h`*`9i`fcŁ`i`bX`XUg`U`Yg`bi`f`Ub`XYf`5VYbX`UggY°

K`]bhYf`]WXY`J`cfZfYi`XY°

5VYf`XUg`]gh`bcW`b]W`h`U`Yg`°8]fY`_h`bUW`XYf`Ub[Yb`B`UW`h
XYg`A`ĀfWXYbYfn`Ā\`Yb`g`VY[]bbhXYf`K`Y]\`bUW`hga`Uf`_h
@]W`hYf[`Ubn`]a`H`UbbYbk`U`X`]b`XYb`Gd`Āh`gWXYb`6Ui`a`gW`i`Yb`°
5b`XYb`YfghYb`XfY]`5Xj`Ybhgk`cWXYbYbXYbž`j`ca`" "\$`"Bcj`Ya`VYf`V]g
ni`a`%)`"8YnYa`VYfž`k`]fX`X]YgYf`A`Uf`_h`Y]b`k`U\`fYf`HfUi`a`i`bhYf
XYa`Zi`b`_Y`bXYb`@]W`hYfa`YYf`"<]Yf`_ca`a`h`XYf`K`Y]\`bUW`hga`Ubb

j cfVY]ž'i bX'Ui W'XUg'a i g]_U`]gWY'Dfc[fUa a 'gcf[h'ZØf
j cfk Y]\bUW'h]WY'Gh]a a i b["'9]bY'Ui ZFY[YbXY': Yi Yfg\ck 'k]fX
ZØf'Y]b'gdY_hU_i `ÄfYg':]bU'Y'gcf[Yb°

8]Y'Ä'hYghY'6Ui a gWi `Y'8Yi hgW'UbXgž`]YVYj c``[YgW'a ØW_hia]h
ØVYf'%'\$'GhÅbXYbž'V]YhYh'U`Ygž'k Ug'XUg'< Yfn'VY[Y\fh'j cb
\UbX[YZYfh][hYa 'GW'a i W_V]g'ni '_fYUh]j Yb'; YgWYb_]XYyb"8 Ug
A cbV]ēi !H\YUhYf'VY[Y]ghYfh'X]Y'Øb[YfYb'a]h'nUi VYf\UZhYb
A ÄfWYbUi ZZØ\fi b[Ybž'i bX'ZØf'X]Y': Ua]]Yb'[]Vh'Yg'X]Y
A Ò[`]W_Y]hž'; YgWYb_Y'gY'Vgh'ni 'VUghY'b°

8]Y'GW'k UfnY'GW'Yi bY'V'Y]Vh'nk Uf'i bVY\Y]nhž'UVYf'ZØf
k c\`hi YbXY'5i Zk Äfa dUi gYb']gh[Ygcf[h'i l bX'XYb_Yb'G]Y'XUfUb.
K Ufa Y'?`Y]Xi b[']'gh'Y]b'A i ggž'i a 'X]YgY'a U[]gWYb'BÄW'hY'ja
: fY]Yb']b'j c`Yb'NØ[Yb'[Yb]Y» Yb'ni '_ØbbYb"K c\]b3'8]Y
5XfYggY`Ui hYh. 'GdÄh\ gWY'6Ui a gWi `Ybž'GdÄh\ghfU» Y', \$#, %ž
%&(' + '6Yf'ib" A]h'XYb'ÖZZYb'h]WYb'J Yf_Y\fga]hY'b'[Ub'n'Y]bZJW
ni 'YffY]WYb°

8YhU]`g

6Ygi W'Yb'G]Y'i bg'Ui Z.'a Y]b!VYf`]b"bYh