

? ÒdYb]W_Yf`Ni dZcfW\YghYf`VY[Y]ghYfh`]b
A U]bn` ` A]h`gY\ f`[i hYa `9fZc`[°

8 Ug`? ÒdYb]W_Yf`Ni dZcfW\YghYf`j YfhfUh`6Yf`]b`YfZc`[fY]W\
VY]a `8Yi hgW\Yb`CfW\YghYfk YhhVYk YfV`]b`A U]bn`i bX`ZY]Yfh
&\$&) `gY]b`+) !`À\ f`[Yg`6YghY\Yb`"



HfYd hck !? ÒdYb]W_ž`8Yi hgW\`UbX`!`5a `&' " ' ð b] &\$&) ` \Uh`XUg
? ÒdYb]W_Yf`Ni dZcfW\YghYf`VY]a `8Yi hgW\Yb`CfW\YghYfk YhhVYk YfV`
fBCK Ł`]b`A U]bn`XUg`@UbX`6Yf`]b`]b`XYf`? UHY[cf]Y`Ni dZcfW\YghYf`
j YfhfYhYb`"8]YgY`HY`]bY\ a i b [`]gh`XUg`9f[YVb]g`Y]bYg
YfZc`[fY]W\Yb`5i Zh]hgg`VY]a `6Yf`]bYf`@UbXYgk YhhVYk YfV`i bX`]gh
HY`]`Y]bYg`VYXYi hYbXYb`@Y]ghi b[gj Yf[`Y]W\g`ZØf
5a UhYi fcfW\YghYf`]b`8Yi hgW\`UbX`ž`XYf`U`Y`j]Yf`J\ fY`ghUhhZ]bXYh`
8Yf`8CK `k]fX`j ca `8Yi hgW\Yb`A i g]_fUh`]b`?ccdYfUh]cb`a]h`XYf
5F8`Ui g[Yf]W\hYh`i bX`\Uh`XUg`N]Y`ž`XUg`]bghfi a Ybh`U`Y`A i g]n]YfYb
j cb`@U]Yb`]b`CfW\YghYfb`ni `ZØfXYfb`i bX`X]Y`J]Y`ZU`h`gck]Y`X]Y
E i U`]h`h`XYf`5a UhYi fcfW\YghYf`]b`8Yi hgW\`UbX`XUfni ghY`Yb`ž`k]Y`
K]_]dYX]U`VYf]W\hYh`"

ϕ·A U]bn·dfÅgYbh]YfhY·XUg·? ÒdYb]W_Yf·Ni dZcfWYghYf·Y]b
Ubgdfi Wkgj c`Yg·Dfc[fUa a žXUg·X]Y·K Yf_Y· ϕa dfYgg]cb]
cf]YbhU`] j cb·FUZZUY·Y·7U·UW·i bX· (·A Y·cX]Yg· j cb·7\fg
5Wèi Uj Y`U·i a ZUgghY·8 Ug·9bgYa V·Y·]gh·Ub·XYf·ϕgYd\!GWa]Xh
A i g]_gWk i·Y·HfYdhck !? ÒdYb]W_·VY·Y]a UhYhi bX·ZY]Yfh]a·ϕ\f
&\$&)·gY]b·+) !·À\ff][Yg·6YghY·Yb·9g·bi hnh·X]Y·_·Ub[·]WYb
A Ò[·]Wk _Y]hYb·[Yni dZhYf·GU]hYb]bghfi a YbhY·i bX·YbhZU·hYh·Y]b
VfY]hYg·a i g]_U·]gWk Yg·GdY_hfi a žXUg·j cb·_Ua a Yfa i g]_U·]gWk Yb
9·Ya YbhYb·V]g·ni·nY]h[YbÒgg]gWk Yb·?ca d·cg]h]cbYb·fY]Wk h"
8UfØVYf·\]bUi g·_ca V]b]Yfh·XUg·C fWYghYf·hfUX]h]cbY`Y
Ni dZhYWk b]_Yb·a]h·YI dYf]a YbhY·Yb·Gd]Y·k Y]gYbž·k Ug·ni·Y]bYa
Y]bn][Ufh][Yb·< ÒfYf·YVb]g·ZØ\fh"

5i gnY]Wk bi b[·i bX·@cV·j cb·XYf·ϕ fm

8]Y·]bhYfbUh]cbU·Y·ϕ fm]b·A U]bn·j Yf[UV·Ub·XUg·? ÒdYb]W_Yf
Ni dZcfWYghYf·XUg·DfÅX]_Uh·a]h·gY·\f·[i hYa·9fZc·[
hY][Ybca a Yb·"·ϕ·]·\fYa·I fhY]·\cV·X]Y·ϕ fm·VYgcbXYfg·X]Y
f\mh\ a]gWk Y·DfÅn]g]cbž·X]Y·Uha cgd·\Àf]gWk Y·8]Wk hY·i bX·X]Y
gdUbbi b[gfY]Wk Y·; YghU·hi b[·XYf·a i g]_U·]gWk Yb·6Ò[Yb·\Yfj cf"
6Yn]f_gghUXhfUh·A UfW·6fUi Wk a Ubb·nc·`hY·XYf·ϕgYd\!GWa]Xh
A i g]_gWk i·Y·ZØf·\fY·\Yfj cffU[YbXY·5fVY]h·Ub·XYb·XfY]
GhUbXcfhYb·]a·6Yn]f·_F YgdY_hi bX·5bYf_Ybbi b[·"

: Øf·XYb·8Yi hgWk Yb·C fWYghYfk YhhVYk YfV·&\$&)·k i fXYb·X]Y
bca]b]YfhYb·C fWYghYf·VYfY]hg·Ua·%·"·8YnYa VYf·&\$&(·dYf·9!A U]
]bZcfa]Yfh"·8Yf·5ba Y·Xi b[gnY]hfUi a·ZØf·X]Y·HY]·bY\ a Yf
YfghfYW_hY·g]Wk·V]g·ni a·%·"·ϕ·]bi Uf·&\$&)·"·9g·[]Vh·gdYn]Y·`Y·: f]ghYb
Vn[·"·XYf·9]bfY]Wk i b[·j cb·FYdYfhc]fYž·5i ZVUi g_]nnYb·i bX·BchYbž
X]Y·V]g·ni a·%,·"·A·Åfn·&\$&)·Y]b[YfY]Wk h·k YfXYb·a i gghYbž·i a·X]Y
HY]·bU\ a Y·Ua·K YhhVYk YfV·g]Wk Yfni ghY·Ybž·k]Y·Ui ZXYf·K YVg]hY
XYg·8CK·bUWk ni·YgYb·]gh"

F Y[Y·i b[Yb·i bX·K YhhVYk YfVgghfi _hi f

8Yf·8CK·]gh·ZØf·Ua V]h]cb]YfhYž·b]Wk h·d·fcZYgg]cbY·`Y·C fWYghYf
Ui g[YgWk f]YVYb·i bX·i a ZUggh·j YfgWk]YXYbY·? UhY[cf]Ybž·XUfi bhYf
G]bZc b]YcfWYghYfž·? Ua a YcfWYghYf·i bX·Ni dZcfWYghYf·"·ϕXYg

C fW YghYf'a i gg'nk Y]cXYf'a Y\ f'K Yf_Y]j cfhfU[YbžXUfi bhYf
a]bXYghYbg'Y]bYg'XYf'j cf[YgW\U[YbYb'K U\`dZ]W\hk Yf_Y"8]Y
6Yk Yfhi b[`YfZc`[h'Xi fW\`Y]bY': UW\ ↑ fmžXYfYb'A]h[`]YXYf'Ui Z'X]Y
^k Y)] [Yb' ?UhY[cf]Yb'gdYn]U`g]Yfh'g]bX"6YfUhi b[Yb'g]bX'b]W\h
ÖZYbh]W\ž i bX'X]Y'9bhgW\Y]Xi b[Yb'XYf'đ fm'g]bX'i bUbZYW\hVUf"

8]Y`J YfUbghU`hi b[`k i fXY`Xi fW\`X]Y`I bhYfghØhni b[`XYf
6i bXYgfY[]Yfi b[`Z]bUbn]Yfhž i bX'k Å\ fYbX'XYg'K YhhVYk YfVg:[UV
Yg'ZØf'X]Y`C fW YghYfa]h[`]YXYf'Y]bYb', VYfbUW\hi b[gni gW\i ggž
XYf'j cb'XYf'6i W\i b[`ØVYf'X]Y`ZYgh[Y`Y[hYb'<chY`_cbh]b[YbhY
UV\]b["B]W\hgXYghc hfc hn'a ØggYb`X]Y`F Y]gY_cghYb`ni a
J YfUbghU`hi b[gcfh`Y][YbghÅbX][` [YhfU[Yb'k YfXYbž'k Ug'Ui Z'Y]bY
<YfUi gZcfXYfi b[`ZØf'X]Y`hY]`bY\ a YbXYb'9bgYa V`Yg`\]bk Y]gh"

Ni gUa a YbZUggYbX`Äggh'g]W\`gU[YbžXUgg'XUg'? ØdYb]W_Yf
Ni dZcfW YghYf'a]h'gY]bYf'8 UfV]Yhi b[`]b'A U]bn'b]W\h'bi f'XUg`@UbX
6Yf`]b'k ØfX][`j YfhfYhYb`\Uhž'gcbXYfb'Ui W\`X]Y`J]Y`ZU`hi bX
E i U`]hÅhXYg'5a UhYi fa i g]n]YfYbg']b'8Yi hgW\`UbX'Y]bXfi W_gj c`
i bhYf'6Yk Y]g'ghY`hY"8Yf'8Yi hgW\`Y`C fW YghYfk YhhVYk YfV`V`Y]Vh
gca]h`Y]b`nYbhfU`Yg'9] Ybh'ni f': ØfXYfi b[`XYf'a i g]_U`]gW\Yb
HU`YbhY`]b'8Yi hgW\`UbX"

8 YhU]`g	
C fh	HfYdhck !? ØdYb]W_ž'8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "VYf`]b"XY • k k k "XYi hgW\Yf! cfW YghYfk YhhVYk YfV"XY • XY"a "k]_]dYX]U"cf[

6Ygi W\Yb'G]Y`i bg'Ui Z.`a Y]b!VYf`]b"bYh