

9I !K U\`UbU`mgY. '7U_Y† HU`_g`ni f DUfhY]Yb`UbXgW\ UZh`]b`9i fcdU

5a`8cbbYfghU[žXYb`\$ (" \$+ "&\$&(žk]fX`]b`XYf`J]`U`C ZZYbgjj
]b`6Yf`]b!GW\ ÒbYk Y]XY`X]Y`Xf]hhY`J YfUbgH`hi b[`j`cb
7U_Y† HU`_g` `H\Ycf]Y`hf]Zh`DfUI]g`ghUhhZ]bXYb``8]YgY
J YfUbgH`hi b[``ÀXh`XUni`Y]bž`VY]`Y]bYf`9]ghcfhY
ni gUa a Ybni`_ca a Yb`i bX`X]Y`9f[YVb]ggY`XYf`9I !K U\`ni
UbU`mg]YfYb`` ðgVYgcbXYfY`gc``Yb`X]Y`9f[YVb]ggY`XYf
YI hfYa Yb`F YW\ hYb`]b`j YfgW\]YXYbYb`Yi fcdÄ]gW\Yb`@ÀbXYfb
VYhfUW\ hYh`k YfXYb`i bX`]\fY`5i gk]f`_i b[Yb`Ui Z`X]Y
ni`_ØbZh][Y`Ni gUa a YbUfVY]h`Ui Z`Yi fcdÄ]gW\Yf`9VYbY
X]g`_i h]Yfh`k YfXYb``8]Y`J YfUbgH`hi b[`Z]bXYh`ja` ; UfhYb`XYf
VUff]YfYzFY]`ni [`Àb[`]W\Yb`J]`U`C ZZYbgjj]`ghUhh`i bX`]gh`HY]`
Y]bYf`J YfUbgH`hi b[gfY]\Y`ni f`\]ghcf]gW\!dc`]h]gW\Yb
6]`Xi b[gUfVY]h`]b`HfYd`hck`!`? ÒdYb]W_``9g`k]fX`XUfØVYf
]bZcfa`]Yfhž`XUgg`DYfgcbYbž`X]Y`fYW\hgYI hfYa Yb`DUfhY]Yb
cXYf`Cf[Ub]gUh]cbYb`Ub[Y\ ÒfYbž`XYf`fYW\hgYI hfYa Yb`GnYbY
ni ni cfXbYb`g]bX`/ Ua d^Y``]d/



5a`8cbbYfghU[žXYb`\$ (" \$+ "&\$&(žk]fX`]b`XYf`J]`U`C ZZYbgjj]`b

6Yf`j b!GW ÒbYk Y]XY`X]Y`Xf]hY`J YfUbg hU`hi b[`j cb`7U_Y†HU`_g`
H\Ycf]Y`hf]Zhi DfUI]g`ghUhhZ]bXYb" `8]YgY`J YfUbg hU`hi b[``ÀXh`XUni
Y]bž`VY]`Y]bYf`9]ghcfhY`ni gUa a Ybni _ca a Yb`i bX`X]Y`9f[YVb]ggY
XYf`9I !K U\`ni `UbU`mg]YfYb" `b gVYgc bXYfY`gc`Yb`X]Y`9f[YVb]ggY
XYf`Yi hfYa Yb`F YW hYb`]b`j YfgW]YXYbYb`Yi fcdÀ]gW Yb`@ÀbXYfb
VYhfUW hYh`k YfXYb`i bX`]\fY`5i gk]f_i b[Yb`Ui ZX]Y`ni _ØbZh][Y
Ni gUa a YbUfVY]h`Ui Z`Yi fcdÀ]gW Yf`9VYbY`X]g_i h]Yfh`k YfXYb"

8]Y`J YfUbg hU`hi b[`Z]bXYh]a `; UfhYb`XYf`VUff]YfYZfY]`ni [Àb[`]W Yb
J]`U`C ZYbg]j `ghUhh`i bX`]gh`HY]`Y]bYf`J YfUbg hU`hi b[gfY]\Y`ni f
\]ghcf]gW !dc`h]gW Yb`6]`Xi b[gUfVY]h]b`HfYdhck !? ÒdYb]W_`9g
k]fX`XUfØVYf`]bZcfa]Yfhž`XUgg`DYfgc bYbž`X]Y`fYW hgYi hfYa Yb
DUfhY]Yb`cXYf`C f[Ub]gUh]cbYb`Ub[Y\ ÒfYbž`XYf`fYW hgYi hfYa Yb
GnYbY`ni ni cfXbYb`g]bX`cXYf`VYfY]hg`Xi fW`fUgg]gh]gW Yž
bUh]cbU`]gh]gW Yž`Ubh]gYa]h]gW Y`cXYf`gcbgh][Y
a YbgW Ybj YfUW hYbXY`Yi » Yfi b[Yb`Ui Z[YZU`Yb`g]bXž`XYf`Ni hf]hh
ni f`J YfUbg hU`hi b[`j Yfk Y\fh`k]fX"

8]Y`J YfUbg hU`hi b[gfY]\Y`]gh`Y]b`? ccdYfUh]cbgd fc`Y`_h`a Y\fyfyf
C f[Ub]gUh]cbYb`]b`HfYdhck !? ÒdYb]W_ž`XUfi bhYf`XUg`NYbhfi a`ZØf
8Ya c_fUh]Y`HfYdhck !? ÒdYb]W_ž`DUfhbYfgW UZhYb`ZØf`8Ya c_fUh]Y
HfYdhck !? ÒdYb]W_ž`GW ÒbYk Y]XY`i bX`5`h[`]Yb]W_Y`fc ZYbg]j - %`Y"
J "Łž`A UA]g`Yb`A cj]a]Ybh`c`Y" J "ž`8c_i a YbhUh]cbgnYbhfi a`BG
Nk Ub[gUfVY]hž`A i gYb`HfYdhck !? ÒdYb]W_`i bX`XUg`6Yn]f_gUa h
HfYdhck !? ÒdYb]W_`Dc`h]gW Y`6]`Xi b["

⊕`XYf`\Yi h][Yb`dc`h]gW Yb`@UbXgW UZh]gh`Yg`k]W h][Yf`XYbb`Yž
g]W `U_h]j `a]h`XYb`9f[YVb]ggYb`j cb`K U\`Yb`Ui gY]bUbXYfni gYhnYb
i bX`XYfYb`5i gk]f_i b[Yb`Ui ZX]Y`; YgY`gW UZh`ni `fYZY_h]YfYb"
J YfUbg hU`hi b[Yb`k]Y`7U_Y†HU`_g`V]YhYb`Y]bY`D`UhhZcfa`ZØf`XYb
5i ghUi gW`i bX`X]Y`8]g_i gg]cb`ØVYf`U_hi Y`Y`dc`h]gW Y`H\Ya Yb
i bX`9bhk]W_`i b[Yb"

E I Y`Y. k k k "VYf`]b"XY

6Ygi W\Yb'G]Y'i bg'Ui Z'a Y]b!VYf^]b"bYh