

; YXYb_Ui gghY`i b['nY][h'XUg'GWX]W_gU`
j YfZc`[hYf'6Yn]f_gj YfcfXbYhYf

8]Y`U_hi Y`Y`5i gghY`i b['b'GWX ÖbYVYf['i bX'HYa dY`cZ
YfnÄ`h'X]Y ; YgWX]WX hYb'j cb'j YfZc`[hYb'6Yn]f_gj YfcfXbYhYbž
X]Y`Xi fWX]\fY'dc`h]gWX Y`5fVY]h]b`XYf'B UWX VUfgWX UZh
VY_Ubbh'k UfYb"9g'k YfXYb': chcgi bX'8c_i a YbhY`[YnY][hž
X]Y`j cb'9bh'Uggi b[Ybž'Ubh]gYa]h]gWX Yb'5i g[fYbni b[Ybž
K]XYfghUbXž<UZh'i bX'9fa cfXi b['VYf]WX hYb"8]Y
5i gghY`i b['k]fX'ja ; YXYb_cfh'G5!; YZÄb[b]g'DUdYghfU» Y
gck]Y`ja 'F Uh\Ui g'GWX ÖbYVYf[ž]b`XYb'5i gghY`i b[gfÄi a Yb
j cb' K]f'k UfYb'B UWX VUfb 'i bX'j cf'XYa 'F Uh\Ui g
HYa dY`cZ'dfÄgYbh]Yfh"i bhYf'XYf'GWX]fa \YffgWX UZh'XYg
6Yn]f_gj YfcfXbYhYbj cfghY\Yfg'GhYZUb'6Ö'hYg']gh'X]Y
5i gghY`i b['Y]bY'?ccdYfUh]cb`XYf'A i gYYb'HYa dY`cZ
GWX ÖbYVYf['a]h'XYa '5_h]j Yb'A i gYi a ': UgWX]ga i g'i bX
K]XYfghUbX'j b'6Yf`b'Y"J"i bX' K]f'k UfYb'B UWX VUfb "
6Y['Y]hYbX'ni a '5i gghY`i b[gdfc[fUa a 'Z]bXYb
5i gghY`i b[g[YgdfÄWX Yž'J cfhfU[gUVYbXY'i bX`\]ghcf]gWX Y
/ Ua d^Y`d/

8]Y`U_hi Y`Y`5i gghY`i b['b'GWX ÖbYVYf['i bX'HYa dY`cZ YfnÄ`h
X]Y ; YgWX]WX hYb'j cb'j YfZc`[hYb'6Yn]f_gj YfcfXbYhYbž'X]Y`Xi fWX
]\fY'dc`h]gWX Y`5fVY]h]b`XYf'B UWX VUfgWX UZh'VY_Ubbh'k UfYb"9g
k YfXYb': chcgi bX'8c_i a YbhY`[YnY][hž'X]Y`j cb'9bh'Uggi b[Ybž
Ubh]gYa]h]gWX Yb'5i g[fYbni b[Ybž'K]XYfghUbXž<UZh'i bX
9fa cfXi b['VYf]WX hYb"8]Y`5i gghY`i b['k]fX'ja ; YXYb_cfh'G5!
; YZÄb[b]g'DUdYghfU» Y`gck]Y`ja 'F Uh\Ui g'GWX ÖbYVYf[ž]b`XYb
5i gghY`i b[gfÄi a Yb'j cb' K]f'k UfYb'B UWX VUfb 'i bX'j cf'XYa
F Uh\Ui g'HYa dY`cZ'dfÄgYbh]Yfh"i bhYf'XYf'GWX]fa \YffgWX UZh'XYg
6Yn]f_gj YfcfXbYhYbj cfghY\Yfg'GhYZUb'6Ö'hYg']gh'X]Y`5i gghY`i b[
Y]bY'?ccdYfUh]cb`XYf'A i gYYb'HYa dY`cZ'GWX ÖbYVYf['a]h'XYa
5_h]j Yb'A i gYi a ': UgWX]ga i g'i bX'K]XYfghUbX'j b'6Yf`b'Y"J"i bX
K]f'k UfYb'B UWX VUfb "6Y['Y]hYbX'ni a '5i gghY`i b[gdfc[fUa a

Z]bXYb`5i gghY`i b[g[YgdfÅWYž`J cfhfU[gUVYbXY`i bX`\\]ghcf]gWXY
GhUXhZ0\fi b[Yb`ghUhh"

⊕`Y]bYf`NY]hž`]b`XYf`X]Y`9f]bbYfi b[`Ub`X]Y`GWfYW_Yb`XYg
BUh]cbU`gc]U`]ga i g`]a a Yf`k]W]h][Yf`k]fXž`V]YhYh`X]Y`5i gghY`i b[
Y]bYb`9]bV`]W_`]b`XUg`GW]W_gU`XYf`Yb][Ybž`X]Y`Ui Z[fi bX`]\fYf
dc`]h]gWXYb` , VYfnYi [i b[Yb`j YfZc`[h`i bX`i bhYfXf0W_h`k i fXYb`"8
5i gghY`i b[`]gh`b]W]h`bi f`Y]bY`9f]bbYfi b[`Ub`X]Y`J Yf[Ub[Yb`\\Y]hž
gcbXYfb`Ui W`Y]bY`A U\bi b[`Z0f`X]Y`Ni _i bZhž`g]W`Z0f`8Ya c_fUh]Y
i bX`A YbgWYbFYW]hY`Y]bni gYhmYb"

8]Y`5i gghY`i b[gYf0ZZbi b[`Ua` `%, ""5df]`&\$&(`k]fX`j cb
\cW`_Uf`Åh][Yb`DYfg0b`]W`_Y]hYb`VY[`Y]hYhž`XUfi bhYf`GhY`ZUb
60`hYgž`J cfghY`Yf`XYf`6Yn]f_gj YfcfXbYhYbj YfgUa a`i b[
HYa dY`\cZGW`0bYVYf[ž`i bX`HcV]Ug`8c`UgYž`6Yn]f_gghUXhfUh`Z0f
GW]i `Yž`Gdcf`hž`K Y]hYfV]`Xi b[`i bX`?i `hi f`?i fUhc`fYb`i bX`9i dYfhYb
k YfXYb`X]Y`5i gghY`i b[`j cfghY`Ybž`XUfi bhYf`A Uf]Y`@0\fgž`<Y]_Y
GhUb[Y`i bX`DfcZ`8f`"B]`g`8]YXYf]W]ž`9b_Y`Y]bYg`XYf`j YfZc`[hYb
6Yn]f_gj YfcfXbYhYb`"8]Y`A cXYfUh]cb`k]fX`8f`"≠YbY`j cb` ; 0hnž
@Y]hYf]b`XYg` : UW`VYfY]W]g`?i bghž`?i `hi fž`A i gYb`i bX`XYf`A i gYb`
HYa dY`\cZGW`0bYVYf[ž`0VYfbY`a Yb"

9g`]gh`k]W]h][ž`g]W]`a]h`XYf` ; YgW]W]hY`i bX`XYb`GW]W_gU`Yb
XYf`Yb][Yb`Ui gY]bUbXYfni gYhnYbž`X]Y`]b`Xi b`_Yb`NY]hYb`Z0f`]\fY
, VYfnYi [i b[Yb`[Y`]hYb`\\UVYb`"8]Y`5i gghY`i b[`V]YhYh`Y]bY
; Y`Y[Yb`\\Y]hž`X]YgY`DYfgcbYb`ni `Y`fYb`i bX`]\f`9fVY
k Y]hYfni hfU[Ybž`XUa]h`]\f`?Ua dZ[Y[Yb`I bhYfXf0W_i b[`i bX
⊕hc`YfUb`n`b]W]h`j Yf[YggYb`k]fX"

E i Y`Y` . k k k "VYf`]b"XY

8YhU]`g

6Ygi W]Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh