

HY`Y_ca `Yfk Y]hYfh`); !5VXYW_i b[.
6YggYfY`A cV]`Zi b_j Yfgcf[i b[`]b
A YW_`YbVi f[]gWY`GYYbd`UhhY

8]Y`HY`Y_ca `Uh`X]Y`A cV]`Zi b_j Yfgcf[i b[`]a `@UbX_fY]g
A YW_`YbVi f[]gWY`GYYbd`UhhY`j YfVYggYfh`8i fW`XYb
5i gVUi `ghY`Yb`a Y`f`6UbXVfY]hY`i bX`VYggYfYf`9a dZUb[`ni f
J YfZØ[i b["8]Y`GhUbXcfhY`VYZ]bXYb`g]W`]b`@]bXYhU`z`A U`W]b
i bX`NYd_ck`"K Y]hYfY`bZcfa Uh]cbYb`ni f`J YfZØ[VUf_Y]h`XYg
A cV]`Zi b_g`Ua`K c`bcfh`Z]bXYb`G]Y`Ui Z`XYf`K YVg]hY`XYf
HY`Y_ca "



HY`Y_ca `]bj Ygh]Yfh`]b`X]Y`J YfVYggYfi b[`XYf
A cV]`Zi b_j Yfgcf[i b[`]a `@UbX_fY]g
A YW_`YbVi f[]gWY`GYYbd`UhhY

8]Y`HY`Y_ca `Uh`]b`XYb`YmhYb`nk Y]`A cbUhYb`YfZc`[fY]W`X]Y
A cV]`Zi b_j Yfgcf[i b[`]a `@UbX_fY]g`A YW_`YbVi f[]gWY`GYYbd`UhhY
Ui g[YVUi h`8i fW`X]Y`<]bni ZØ[i b[`j cb`); `Ub`XfY]`GhUbXcfhYb
k i fXY`X]Y`A cV]`Zi b_UVXYW_i b[`Yfk Y]hYfhi bX`X]Y`6UbXVfY]hY

j YfVYggYfh"5i W\XYf'9a dZUb[]b'; YV\i XYb']gh'bi b'ghUV]Yf"'8]Y
bYi Yb'GhUbXcfhY'VYZ]bXYb'g]W\]b'XYb'; Ya Y]bXYb'@]bXYhUž
A U`W]b'i bX'NYd_ck "'6YgcbXYfg'XYf'GhUbXcfh]b'NYd_ck`X]Ybh
ni f'i bhYfghØhni b[`XYf'A cV]`Z] b_j Yfgcf[i b[`Ybh'Ub[`XYf
5i hcVU\`b'5%- žk Å\fybX'XYf'GhUbXcfh]b'A U`W]b'X]Y
6U\bgfhfYW_Yb]b'A YW_YbVi f[!Jcfdca a Yfb'UVXYW_h"

8]Y`BUW`ZfU[Y`bUW`6UbXVfY]hY`ghY][`h`ghYh][`i`a`fi`bX`" `\$DfcnYbh
dfc`đ\`f"'5i`g`X]YgYa` ; fi`bX`hfY]Vh`X]Y`HY`Y`_ca`XYb
A cV]`Z] b_Ui`gVUi`k`Y]hYf`j`cfUbž`i`a`XYb`ghY][`YbXYb`6YXUfZ`ni
XYW_Yb"; Ycf[`j`cb`K`U[`bYfž`GdfYW`Yf`XYf`8Yi`hgW`Yb`HY`Y`_ca`ž
VYhc`bhY`X]Y`K`]W`h][`_Y]h`X]YgYg`5i`gVUi`g"

GhUhi`g`i`bX`Ni`_i`bZhgd`Å`bY

⇒`@UbX_fY]g`A`YW_YbVi`f[`]gW`Y`GY`Y`bd`UhhY`VYhfY]Vh`X]Y`HY`Y`_ca
XYfnY]h`%`*`A`cV]`Z] b_ghUbXcfhY`i`bX`YffY]W`h`Y]bY
<Ui`g`U`hgUVXYW`i`b[`j`cb`Y`hk`U`-`-`DfcnYbh"'6]g`&`\$`&)`g]bX`k`Y]hYfY
%`-`GhUbXcfhY`[`Yd`Ubž`i`a`X]Y`5VXYW`i`b[`i`bX`6UbXVfY]hY
k`Y]hYf`ni`j`YfVYggYfb"'Ni`XYa`g]bX`9fk`Y]hYfi`b[`Yb`a`]h`@H9`cXYf
)`;`Ub`%`&`-`k`Y]hYfYb`:`i`b_a`UghYb`[`Yd`Ubh"

I`a`bYi`Y`GhUbXcfhY`a`]YhYb`ni`_`ØbbYbž`]gh`X]Y`HY`Y`_ca`Ui`ZX]Y
Ni`gUa`a`YbUfVY]h`a`]h`XYb`; Ya`Y]bXYb`cXYf
; fi`bXghØW_gY][`YbhØa`Yfb`Ub[`Yk`]YgYb"'6Y]`⇒`bhYfYggY`Ub`XYf
J`Yfa`]Yhi`b[`j`cb`:`Å`W`Yb`ZØf`8`UW`!`cXYf`A`UghghUbXcfhY`_`Ubb`a`Ub
g]W`Ub`X]Y`8Yi`hgW`Y`:`i`b_hi`fa`k`YbXYb"'8]Y`8Yi`hgW`Y`:`i`b_hi`fa
]gh`ZØf`XYb`6Ui`XYf`A`cV]`Z] b_ghUbXcfhY`XYf`HY`Y`_ca
j`YfUbhk`cfh]W`"'5_hi`Y``g]bX`ØVYf`'`*`"\$`\$`\$`A`cV]`Z] b_ghUbXcfhY`]b
6Yhf]YVž`i`bX`Å\`f]W`k`YfXYb`Y`hk`U`%)`\$`\$`bYi`Y`GhUbXcfhY
Yff]W`hYh"

K`Y]hYfY`⇒`Zcfa`Uh]cbYb

I`a`YfUi`gni`Z]bXYbž`k`Y`W`Y`A`cV]`Z] b_j`YfZØ[`VUf`_Y]h`Ub`⇒`fYa
K`c`b`cfh`VYghY`hž`_ØbbYb`G]Y`g]W`i`bhYf
k`k`k`"hY`Y`_ca`"XY`#`Y`h`Ui`gVUi`]b`Zcfa`]YfYb"

8Yf`X]Y`8Yi hgW`Y`HY`Y_ca

8]Y`8Yi hgW`Y`HY`Y_ca `]gh`Y]bYg`XYf`ZØ\fybXYb
HY`Y_ca a i b]_Uh]cbgi bhYfbY\`a Yb`k Y`hk Y]h": Øf`k Y]hYfY
≠Zcfa Uh]cbYb`ØVYf`XUg`l bhYfbY\`a Yb`VYgi W`Yb`G]Y`XUg
8Yi hgW`Y`HY`Y_ca `?cbnYfbdfcZ]`Ui Z]\fyf`K YVg]hY"

DfYggY`cbhU`h.

; Ycf[`j cb`K U[bYfz`DfYggYgdfYW`Yf
HY`".`\$%+`!&\$') +' \$
9!A U].`[Ycf["j cbk U[bYf4 hY`Y_ca "XY

K Y]hYfY`≠Zcfa Uh]cbYb`ZØf`A YX]Ybj YfhfYhYf.

k k k "hY`Y_ca "W`a #a YX]Yb
k k k "hY`Y_ca "W`a #Zchcg
k k k "hk]hhYf"W`a #hY`Y_ca bYhn
k k k "ZUW`Vcc_"W`a #XYi hgW`Y`hY`Y_ca
k k k "hY`Y_ca "W`a #XY`#`c[#bYhn
k k k "mci hi VY"W`a #XYi hgW`Y`hY`Y_ca
k k k "]bghU[fUa "W`a #XYi hgW`Y`hY`Y_ca

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b`bYh