

HUF]Z! 9]b][i b['VY]'7\Uf]hÅ. '9f\YV`]WX Y
; Y\U`hgYf\Ò\i b[Yb 'ZØf'' ") \$\$
A]hUfVY]hYf

9]bY 'HUF]ZY]b][i b['nk]gWYb'7\Uf]hÅ : UW`]hmiA UbU[Ya Ybh
i bX 'J YfX]'j YfVYggYfh'X]Y '6YnU\ 'i b['j cb'' ") \$\$ 'A]hUfVY]hYfb
]b '6Yf`]b"



6Yf`]bž'8Yi hgW\`UbX '!5a ' *"' ↗ b] '\$&) '\Uh'XUg'DfYggY!' i bX
↳Zcfa Uh]cbgUa hiXYg '@UbXYg'6Yf`]b 'VY_Ubbh[Y[YVYbž'XUgg'Y]bY
k Y[k Y]gYbXY 'HUF]ZY]b][i b['Ub 'XYf'7\Uf]hÅ 'Yfn]Y'h'k i fXY''8Yf
FY[]YfYbXY '6Øf[Yfa Y]ghYf'j cb'6Yf`]bž? U]'K Y[bYfž'Ài » YfhY'g]W
dcg]hj 'ØVYf'X]YgYb : cfhgW f]hh''8]Y'7\Uf]hÅ : UW`]hmiA UbU[Ya Ybh
; a V<'f7: A Ł'i bX'X]Y'5fVY]hbY\ a Yfj YfhfYhi b['J YfX]' \UVYb'g]W
Ui ZX]Y'9W_di b_hY'Y]bYg'bYi Yb'HUF]Z] YfhfU[g'[YY]b][hž'XYf
g][b]Z]_UbhY'J YfVYggYfi b[Yb 'ZØf'X]Y'fi bX'' ") \$\$ '7: A !
6YgW'ÀZ]h[hYb'j cfg]Y\h"

8Yf'bYi Y 'HUF]Z] YfhfU['VY]b\U'hYh'Y]bYb'ghi ZYbk Y]gYb'5bgh]Y['XYf

; Y\À`hYfz`X]Y`Ub`X]Y`6YnU\`i b[`ja` `ÒZZYbh]W\Yb`8]YbghfHJ`Ò8Ł
Ub[YdUggh`k YfXYb``8]YgYf`DfcnYgg`ghUfhYhfØW_k]f_YbX`ni a`%"
đ b]`&\$&) `i bX`gc``V]g`ni a`%"`đUbi Uf`&\$' \$`UV[YgW\`cggYb`gY]b"
BUW\`j]Y`Yb`đU\`fYb`8]g_i gg]cb`\UVYb`k]f`YbX`]W\`Y]bY`@Øgi b[
[YZi bXYb`ž`gc`K Y[bYf``9f`VYnY]W\`bYhY`X]Y`VYggYfY`6YnU\`i b[
U`g`Y]bYb`[fc» Yb`GW\`f]hh`bUW\`j cfb`ZØf`X]Y`6Y`Y[gW\`UZh"

8 YhU]`g`XYf`9]b][i b[

8]Y`9]b][i b[`nk]gW\`Yb`7: A`i bX`J YfX]`k]fX`U`g` F]YgYbgW\`f]hh
ni f; `Y]W\`ghY``i b[`a]h`XYb`6YgW\`ÀZh][hYb`XYf`7\`Uf]hÅ`VYk YfhYh"
J YfX]!A]h[`Y]XYf`Yf\`U`hYb`ni gÅ`h`n]W\`V]g`&\$&- `Yk Y]`g`Y]bYb
GcbXYfi f`Ui VghU[`dfc`<U`V`U\`f``8Yb`bcW\`]gh`Ubni a Yf_Ybž`XUgg
X]Y`5b[`Y]W\`i b[`Ub`X]Y`5fVY]hgVYX]b[i b[Yb`XYf`7\`Uf]hÅ!
6YgW\`ÀZh][hYb`b]W\`h`HY]`XYg`?ca`dfca]ggYg`]ghž`k Ug`j cb`Y]b][Yb
U`g`gW\`a Yfn`]W\`Ub[YgY\`Yb`k]fX``7: A !; YgW\`ÀZh]gZØ\`fYf]b`đ`]UbY
?Ui Za`Ubb`nY][hY`g]W\`ni Zf]YXYb`a]h`XYa`9f[YVb]g`XYf
J Yf\`UbX`i b[Yb"

8]Y`HUf]Z] Yf\`UbX`i b[Yb`k UfYb`j cb`]bhYbg]j Yb`DfchYghYb`i bX
GhfY]_g`VY[`Y]hYhž`VY]`XYbYb`X]Y`6YgW\`ÀZh][hYb`Ub`(`,`HU[Yb`ZØf
VYggYfY`6YnU\`i b[`i bX`5fVY]hgVYX]b[i b[Yb`Y]bhfUhYb``8]Yg`nY][h
XYb`[fc» Yb`8fi W_ž`i bhYf`XYa`X]Y`J Yf\`UbX`i b[Yb`ghUhhZUbXYbž
i bX`XUg`GhfYVYb`bUW\`ZU]fYb`5fVY]hgVYX]b[i b[Yb`gY]hYbg`XYf
A]hUfVY]hYbXYb"

? cbhYI h`XYf`J Yf\`UbX`i b[Yb

Ni gÅ`h`n]W\`ni`XYb`J YfÅbXYfi b[Yb`VY]`7: A`[]Vh`Yg`Ui W\`
9bhk]W_`i b[Yb`]a`6YfY]W\`XYf`_ca`a i bU`Yb`?fUb`_Yb`\`Ai gYf``K]Y
X]Y`J YfY]b][i b[`XYf`_ca`a i bU`Yb`5fVY]h[YVYfj YfV`AbXY`i bX`XYf
A UfVi f[Yf`6i bX`VYf]W\`hYbž`k i fXY`Y]b`HUf]ZUVgW\`i gg`ZØf`ØVYf
*%`\$`\$`\$`Yfnh]bbYb`i bX`YfnhY`]b`_ca`a i bU`Yb`?fUb`_Yb`\`Ai gYfb
Yfn]Y`h``8]YgYf`HUf]ZUVgW\`i gg`g]Y\`h; Y\`U`hgYf\`Ø\`i b[Yb`i bX
J YfVYggYfi b[Yb`VY]`XYb`5fVY]hgVYX]b[i b[Yb`]cfž`k Ug`X]Y
F`Y`Yj`Ubn`j`cb`ZU]fYb`J Yf[Øhi b[Yb`i bX`5fVY]hgVYX]b[i b[Yb`]b`XYf
[YgUa`hYb`6fUbW\`Y`i bhYfghfY]W\`h"

8Yf`HUF]Z_cbZ]_h]b`XYf`; Ygi bX\Y]hgVfUbWXY`V`Y]Vh`Y]b`nYbhfU`Yg
H\Ya Uži bX`X]Y`Øb[ghYb`9bhk]W_`i b[Yb`VY]`XYf`7\Uf]hÅ`i bX`XYb
_ca a i bU`Yb`?fUb_Yb\Åi gYfb`nY][Ybž`XUgg
5fVY]hbY\`a Yfj YfhfYhi b[Yb`i bX`5fVY]h[YVYf`j Yfa Y`fh`ni
9]b][i b[Yb`_ca a Ybž`i a `X]Y`5fVY]hgVYX]b[i b[Yb`XYf
6YgWÅZh][hYb`ni `j YfVYggYfb`"8]YgY` : cfhgWf]hY`g]bX`k]W]h[`]b
NY]hYbž`]b`XYbYb`X]Y`5bZcfXYfi b[Yb`Ub`X]Y
; Ygi bX\Y]hgj Yfgcf[i b[`ghY][Yb`i bX`X]Y`5bYf_Ybbi b[`ZØf`X]Y
5fVY]h`XYf`6YgWÅZh][hYb`]a a Yf`nYbhfU`Yf`k]fX"

8]Y`; YgdFÅWY`i bX`9]b][i b[Yb`ghY\Yb`Ui Z`XYf`5[YbXUži bX`X]Y
l fUVgh]a a i b[`i bhYf`XYb`; Yk Yf_gWÅUZhga]h[`]YXYfb`gc``V]g`ni a
("`đ``]UV[YgWÅ`cggYb`gY]b`"9g`V`Y]Vh`UVni k UfhYbž`k Y`WXY
k Y]hYfYb`GWf]hY`]b`XYb`bÅWghYb`A cbUhYb`Zc`[Yb`k YfXYb`i bX
k]Y`X]Y`6Y`Y[gWÅUZh`Ui Z`X]Y`U`_hi Y``Yb`9bhk]W_`i b[Yb`fYU[]YfYb
k]fX"

: Øf`k Y]hYfY``bZcfa Uh]cbYb`ni `XYb`8YhU]`g`XYf`9]b][i b[`Ub`XYf
7\Uf]hÅž`g]Y\Y`**VYf`]b`"XYž`ZØf`Y]b`l dXUhY`ØVYf`XYb`HUF]Z_cbZ]_h
nk]gWÅYb`7: A`i bX`J YfX]ž`VYgi WXYb`G]Y`**b!hj`"XYž`i bX`ZØf`?cbhYl h
ni `XYb`HUF]Z] Yf\UbX`i b[Yb`]b`_ca a i bU`Yb`?fUb_Yb\Åi gYfbž
`YgYb`G]Y`V]hY`j`_U`"XY"****

8YhU]`g	
Cfh	6Yf`]bž`8Yi hgWÅ`UbX
Ei Y``Yb	<ul style="list-style-type: none"> • k k k "VYf`]b`"XY • k k k "b!hj`"XY • k k k "j`_U`"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b`"bYh