

HUbnghi bXYb`ja`<Y]a Uh\ UZYb. `K Ybb 9]bgUa _Y]h`Ui Zi b[YnÄ\ a hY @Y]XYbgW UZh`hf]ZZh

9f`VYyb`G]Y`Ua`\$+ "\$- "&\$&(`]b`BYi _Ö`b`X]Y`VYfØ\ fYbXY
?ca ÖX]Y`8]Y`HUbnghi bXY`ØVYf`HUbnž`9]bgUa _Y]h`i bX`A`i`h`

⊕`BYi _Ö`b`k`]fX`XYfnY]h`Y]bY`?ca ÖX]Y`[Ygd]Y`hž`X]Y`X]Y`<YfnYb
XYg`Di`V`_]i`a`g`VYfØ\fh`8]Y`5i`ZZ\fi`b[`]j`cb`8]Y`HUbnghi bXY
dfÄgYbh]Yfh`Y]bY`cf][`]bY`Y`Y`YgW]W`hY`ØVYf`nk`Y]`gY\`f
i`bhYfgW]YX`]W`Y`A`YbgW`Ybž`XYfYb`K`Y[`Y`g]W`i`bhYf`VYgcbXYfYb
l`a`ghÄbXYb`_fYi`nYb`"8Yf`DfcZYggcf`ZØf`Yck`]ggYbgW`UZhYbž`9j`Yf
A`cbh[`ca`Yfmž`]gh`Ygž`XYf`g]W`Ui`ZY]bY`YfUi`gZcfXYfbXY`FY]gY
VY[`]Vh`Yf`a`i`gg`XUg`HUbnYb`YfbYbž`i`bX`XUgž`cV`k`c`Yf`Y]bY
ghf]_hY`5VbY][`i`b[`]Y[`Yb`?ÖfdYf`_cbhU`_h`Uh`8]YgY
<YfUi`gZcfXYfi`b[`]gh`VYgcbXYfg`ZØf`Ya`UbXYbž`XYf`i`bhYf`5gdYf[`Yf!
GmbXfca`Y]XYhž`Y]bY`Ybcfa`Y`<ØfXY"

8]Y`<UbX`i`b[`YbhZU`hYh]g]W`ž`U`g`9j`Yf`]b`gY]bYf`B`ch`GYb[`U`E`i`]bbž
gY]bY`B`UW`V`Uf]b`i`bX`HÄbnYf]bž`i`a`l`bhYfghØhni`b[`V]hhYh`GYb[`U
\Uh`YXcW`a`]h`XYb`B`UW`k`]f`_i`b[`Yb`Y]bYf`J`Yf`Yhni`b[`ni`_Äa`dZYbž
X]Y`g]Y`]b`]\fYf`_ØbghYf]gW`Yb`?Uff]YfY`Yf\YV`]W`Y]bgW`fÄb`_h`
Hfchn`]\fYf`G`_Ydg]g`i`bX`UbZÄb[`]W`Yb`5V`Y\bi`b[`XYg`[`fc`»`nØ`][`Yb
5b[`YV`chg`j`cb`&%)`'`8c`Uf`ZØf`Y]bY`HUbnghi bXY`[`Y]b[`h`Yg`XYf
BYi`[`]Yfž`Y`h`hYbX`]W`ni`g]Y[`Yb`"8UXi`fW`VY[`]bbh`Y]bY
\i`a`cfj`c`Y`i`bX`ni`[`Y]W`VYk`Y[`YbXY`FY]gYž`X]Y`VY]XY
DfchU[`cb]ghYb`]b`UVgi`fXY`G]hi`Uh]cbYb`ZØ\fh`9j`Yf`b]a`a`h`U`Ygž
k`Ug`GYb[`U`gU[`hž`k`Öfh]W`ž`k`Ug`c`Z`h`ni`A`]ggj`YfghÄbXb]ggYb`i`bX
gW`]Y`»`]W`Ui`W`ni`D`Ub]_a`ca`YbhYb`ZØ\fhž`]bgVYgcbXYfY`k`Ybb`Yg
i`a`6YfØ\fi`b[`Yb`[`Y\h`Y]b`i`bj`Yfa`Y]X`]W`Yg`9`Ya`Ybh`VY]a
HUbnYb"

9]b`]bgd]f]YfYbXYg`i bX`i bhYf\U`hgUa Yg H\YUhYfghØW_

A Uf`_Gh"; Yfa U]bž`XYf`5i hc fž`\Uh`Y]b`GhØW_ [YgW\UZZYbž`XUg`b]W\h
bi f`Ua ØgUbh]ghž`gcbXYfb`Ui W\`h]Y Z[fY]ZYbXY`9]bg]W\hYb`]b`X]Y
9a ch]cbYb`i bX`<YfUi gZcfXYfi b[Yb`XYf`7\UfU_hYfY`V]YhYh`8]Y
?ca ØX]Y`\UbXY`hj cb`nk Y]`Y]bgUa Yb`A YbgW\Ybž`X]Y`j Yfgi W\Ybž
g]W\`hfc h`n`] \fYf`i bhYfgW\]YXY`Ubni bÅ\Yfb`i bX`YhnhYbX`]W\`A i h
i bX`BÅ\Y`ni Y]bUbXYf`Z]bXYb`"8]Y` ðgnYb]Yfi b[`j cb`A Ufh]b
K cY`ZZYf`k]fX`U`g`YfnYfZf]gW\YbX`i bX`ZfØ\`]W\`VYgW\f]YVYbž
k cVY]`X]Y`8UfghY`Yf`a]h[fc»Ya `9b[U[Ya Ybh`i bX`Y]b[YZØ\`
U[]YfYb`" ?f]h]_Yb`Ui g`j YfgW\]YXYbYb`A YX]Yb`VYhc bYbž`k]Y`k]W\h[
X]Y`7\Ya]Y`nk]gW\Yb`XYb`7\UfU_hYfYb`]gh`i bX`k]Y`X]Y`Y]gYbž
Ya ch]cbU`Yb`A ca YbhY`X]Y`Ni gW\Ui Yf`ZYggY`b"

8]Y`FYU_h]cbYb`XYg`Di V`]_i a g`g]bX`ØVYfk Å`h[YbX`dcb]h]j "
GhY\YbXY`Cj Uh]cbYb`i bX`k ØhYbXYf`5dd`Ui g`nYi [Yb`j cb`XYf
\c\Yb`_ØbghYf]gW\Yb`E i U`]hÅhXYf`5i ZZØ\fi b["Gc`[]Vh`X]Y`
6Yf`]bYf`A cf[Ybdcgh`Ubž`XUgg`Yg`g]W\`i a `Y]b` k i bXYfVUfYg
?Ua a Yfgd]Y` `UbXY`hž`XUg` \YfnYbgk Ufa `i bX`j c`Yf`Y]gYa
<i a cf`XU\Yf`_ca a h`5i W\`X]Y`6Yf`]bYf`NY]hi b[`cVh`X]Y
 ðgnYb]Yfi b[`U`g` ZfØ\`]W\Yž[Y`ØghY `8UfV]Yhi b["A Y\ fYfY
?f]h]_Yb`\YVYb`X]Y`Ya ch]cbU`Y`H]YZY`Yfj cf`i bX`VYgW\fY]VYb`XUg
GhØW_`U`g` VYfØ\ fYbX`i bX`Ui Z_`ÅfYbX` `9][YbgW\UZhYbž`X]Y`ZØf
XYb`9fZc`[`XYg`H\YUhYfg`a U» [YV`]W\`g]bX"

8]Y`_ØbghYf]gW\Y`8UfV]Yhi b[`nY][hž`XUgg`H\YUhYf`b]W\h`bi f`Y]bY
: cfa `XYf`i bhYf\U`hi b[`]ghž`gcbXYfb`Ui W\`Y]bY`A Ø[`]W\`_Y]hž`X]Y
Ni gW\Ui Yf`Ya ch]cbU`ni `VYfØ\ fYb`i bX`ni a `BUW\XYb`_Yb
Ubni fY[Yb`" 8]Y`HUbng`hi bXY` `j Yf_ØfdYfh`Ui ZgY\ f`Y]bXfi W_gj c`Y
K Y]gY`X]YgY`?ca V]bUh]cb`Ui g`<i a cfž`9a ch]cb`i bX
[YgY`gW\UZh`]W\Yf`FY`Y]j Ubn"

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh