

5`hYb\]`ZYd`Ubi b[`]b`GhY[`]hn!NY\`YbXcfZ.
; fc» Y`Gcn]U`ghi X]Y`j cf[YghY``h

6Yn]f_gghUXhfUh`H]a `F]W\hYf`ZFYi h`g]W\`ØVYf`X]Y``Ub[
YfgY\bhY` : Yfh][ghY``i b[`XYf`[fc»Yb`Gcn]U`ghi X]Y`ni f
@YVYbgg]hi Uh]cb`À`hYfYf`A YbgW\Yb`]b`GhY[`]hn!NY\`YbXcfZ`
8]Y`Ghi X]Y`žX]Y`Ui ZY]bYa`'6JJ!6YgW`i gg`Ui g`XYa`'š\ f
&\$%-`gck]Y`Y]bYf`i a ZUb[fY]W\Yb`6YzFU[i b[`j cb`ØVYf`) "\$\$\$
GYb]cfYb`i bX`GYb]cf]bbYb`VUg]Yfhž`V]`XYh`X]Y` ; fi bX`U[Y`ZØf`
X]Y`?cbnYdh]cb`Y]bYg`5`hYbd`UbYg`gck]Y`X]Y`9bhk]W`i b[
gYb]cfYbdc`]h]gW\Yf`@Y]h]b]Yb`ZØf`XYb`6Yn]f`_`'`æg[YgUa`h
`YVYb`]b`GhY[`]hn!NY\`YbXcfZ`fi bX`' %\$") %) `DYfgcbYbž`k cj cb
+- "\$%`'ØVYf`*) `š\ fY`U`h`g]bX`"8Yf`5bhY]`XYf`GYb]cf]bbYb
i bX`GYb]cfYb`Ub`XYf` ; YgUa`hVYj`Ò`_Yfi b[`VYhf`À[h`XUa`]h
Yhk`U`' &ž`i` "'8]Y`6YzFU[i b[`k`i`fXY`Ub`DYfgcbYb`UV`*)
š\ fYb`Xi`fW[YZØ\fhž`k`cVY]`) "\$) *` : fU[YVÒ[Yb`]b`X]Y
5bU`mgY`Y]bVYnc[Yb`/`Ua`d`^Y``]d/

6Yn]f_gghUXhfUh`H]a `F]W\hYf`ZFYi h`g]W\`ØVYf`X]Y``Ub[`YfgY\bhY
: Yfh][ghY``i b[`XYf`[fc»Yb`Gcn]U`ghi X]Y`ni f`@YVYbgg]hi Uh]cb
À`hYfYf`A YbgW\Yb`]b`GhY[`]hn!NY\`YbXcfZ`'8]Y`Ghi X]Y`žX]Y`Ui Z
Y]bYa`'6JJ!6YgW`i gg`Ui g`XYa`'š\ f`&\$%-`gck]Y`Y]bYf`
i a ZUb[fY]W\Yb`6YzFU[i b[`j cb`ØVYf`) "\$\$\$`GYb]cfYb`i bX
GYb]cf]bbYb`VUg]Yfhž`V]`XYh`X]Y` ; fi bX`U[Y`ZØf`X]Y`?cbnYdh]cb
Y]bYg`5`hYbd`UbYg`gck]Y`X]Y`9bhk]W`i b[`gYb]cfYbdc`]h]gW\Yf`
@Y]h]b]Yb`ZØf`XYb`6Yn]f`_`'`æg[YgUa`h`YVYb`]b`GhY[`]hn!NY\`YbXcfZ`
fi bX`' %\$") %) `DYfgcbYbž`k cj cb`+- "\$%`'ØVYf`*) `š\ fY`U`h`g]bX`"
8Yf`5bhY]`XYf`GYb]cf]bbYb`i bX`GYb]cfYb`Ub`XYf`
; YgUa`hVYj`Ò`_Yfi b[`VYhf`À[h`XUa`]h`Yhk`U`' &ž`i` "'8]Y`6YzFU[i b[
k`i`fXY`Ub`DYfgcbYb`UV`*) `š\ fYb`Xi`fW[YZØ\fhž`k`cVY]`) "\$) *
: fU[YVÒ[Yb`]b`X]Y`5bU`mgY`Y]bVYnc[Yb`k`i`fXYb`"5``YfX]b[`g`]gh`XYf`
5bhY]`6YzFU[hYf`a`]h`A`][fUh]cbg\]bhYf[fi bX`a`]h`bi`f`(`ž`i`
F`ØW`_Ui`Zei`chY`i`bhYffYdf`AgYbh]Yfh`

8Yf'6Yn]f_`GhY[`]hm!NY\`YbXcfZ`\Uh]g]W\`XYa `H\Ya U
5`hYb\`]ZYd`Ubi b[`a]h'XYf': Yfh][ghY``i b[`XYf'i a ZUb[fY]W\Yb
Gcn]U`ghi X]Y`ni f`@VYb]gg]hi Uh]cb`A`hYfYf`A YbgW\Yb
Ub[Ybca a Yb"8]Y`XUfUi g`[Yk cbbYbYb`9f`_Ybbhb]ggY`X]YbYb`U`g
; fi bX`U[Y`Z0f`X]Y`?c`bnYdh]cb`Y]bYg`5`hYbd`UbYg`gck]Y`X]Y
9bhk]W_`i b[`gYb]cfYbdc`]h]gW\Yf`@Y]h]b]Yb"8]Y`Ghi X]Y`k i fXY`j cb
XYb`a U» [YV`]W\Yb`5i hc`fYbž`DfcZ`8f"8]g`@U`a Ubbž
9d]XYa]c`c[Y`i bX`DZY[Yk]ggYbgW\UZh`Yf`i bX`DfcZ`8f"<cfgh
G`_ufUV]gž`Ya Yf]h]YfhYf`@Y`fghi `]b\UVYf`Z0f`GhUh]gh]_ž`j YfZUggh`G]Y
VUg]Yfh`Ui ZY]bYa `6J J!6YgW`i gg`Ui g`XYa `š\`f`&\$%-`gck]Y`Y]bYf
i a ZUb[fY]W\Yb`6YfU[i b[`j cb`0VYf`) "\$\$\$`GYb]cfYb`i bX
GYb]cf]bbYb"8]Y`H\Ya Yb`XYf`6YfU[i b[`i a ZUgghYb`i bhYf
UbXYfYa `9]b`_ca a Ybg!`i bX`K c\bj Yf\A`hb]ggYž`HY]`UVY`i bX
9b[U[Ya Ybhž; Ygi bX\Y]hgj Yf\U`hYbž`A cV]`h`h`i bX
8][]hU`]g]Yfi b[`gck]Y`9]bgUa _Y]hi bX`Ni _i bZhgYfk Ufhi b[Yb"

A]h'6`]W_`Ui Z]X]Y`XYa c[fU]Z]gW\Y`Ghfi _hi f`XYg`6Yn]f`_Yg`]gh`X]Y
5`hYb\`]ZYd`Ubi b[`j cb[`fc»Yf`F`Y`Yj Ubn"J cb`]bg[YgUa h'`%\$")`%
DYfgcbYb`]b`GhY[`]hm!NY\`YbXcfZ]g]bX`%\$\$"(`%`DYfgcbYb`0VYf`*`\$
š\`fY`U`hž`k Ug`Y]bYa `5bhY]`j cb`&ž`i`Ub`XYf
; YgUa hVYj 0`_Yfi b[`Ybhgd]f]W\h"9g`k]fX`XYi h]W`ž`XUgg`X]Y
6Y`Ub[Y`A`hYfYf`A YbgW\Yb`Y]bY`k]W\h][Y`F`c`Y]b`XYf`D`Ubi b[`i bX
; YghU`hi b[`XYg`6Yn]f`_Yg`gd]Y`Yb"

8]Y`6YfU[i b[`j cb`DYfgcbYb`UV`*)`š\`fYb`Yf[UVž`XUgg`) "\$) *
: fU[YV0[Yb`]b`X]Y`5bU`mgY`Y]bVYnc[Yb`k YfXYb`_cbbhYb"
5`YfX]b[g`]gh`XYf`5bhY]`6YfU[hYf`a]h`A][fUh]cbg\]bhYf[fi bX`a]h
bi f`(`ž`i`F`0W_`Ui Zei chY`i bhYffYdf`AgYbh]Yfh"8]Yg`k]fZh`X]Y: fU[Y
bUW`XYf`F`Ydf`AgYbhUh]j]h`h`XYf`Ghi X]Y`Ui Zi bX`A`ggh`F`Ui a`Z0f
k Y]hYfY`I bhYfgi W\i b[Yb`ni`X]YgYa `H\Ya U"

žg[YgUa h`nY][h`X]Y: Yfh][ghY``i b[`XYf`Gcn]U`ghi X]Y`ni f
@VYb]gg]hi Uh]cb`A`hYfYf`A YbgW\Yb`]b`GhY[`]hm!NY\`YbXcfZ`XUgg
XYf`6Yn]f`_X]Y`5`hYb\`]ZYd`Ubi b[`Yfbgh`b]a a h`i bX`g]W\`U`_h]j`a]h
XYb`6YX0fZb]ggYb`i bX`<YfUi gZcfXYfi b[Yb`A`hYfYf`A YbgW\Yb
Ui gY]bUbXYfgYmh"8]Y`[Yk cbbYbYb`9f`_Ybbhb]ggY`k YfXYb
YbhgW\Y]XYbX`gY]b`Z0f`X]Y`ni _0bZh][Y`gYb]cfYbdc`]h]gW\Y
5i gf]W\hi b[`XYg`6Yn]f`_Yg"

EiY`Y.k k k "VYf`]b"XY

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh