

GhÅXhYdUfhbYfgWÅ UZh'6Yf`]b!@Ui]b[Yb. 6Y[Y[bi b[gfY]gY`bUWÅ ; Øghfck`i bX GWÅ k Yf]b

A YbgWÅYb`Ui g'6Yf`]b`i bX`@Ui]b[Yb`fBcbUi ŁhfYZYb`g]WÅ`ja
FU\`a Yb`Y]bYf`GhÅXhYdUfhbYfgWÅ UZh`i a`[Ya Y]bgUa`Y]bY
6Y[Y[bi b[gfY]gY`]bg`gWÅ`ØbY` ; Øghfck`ni`i bhYfbY\`a Yb`
<`Ø\Ydi b_hY`g]bX`XYf`5i ZYbh\U`h]b`GWÅ k Yf]b`i bX`XUg
6Øf[YfZYgh`Ua`HU[`XYf`8Yi hgWÅYb`9]b\Y]h`"9fZU\`fYb`G]Y
a Y\`f`ØVYf`X]Y`[Yd`UbhY`J YfUbghU`hi b[`j ca`" \$`"GYdhYa VYf
V]g`+"`C_hcVYf`&\$&(`i bX`a Y`XYb`G]Y`g]WÅ`fYWÅhnY]h][`Ub`"

þ; Øghfck`i bX`X]Y`6Y[Y[bi b[`a`]h`f`c`UbX`?U]gYf`Ua`HU[`XYf`
8Yi hgWÅYb`9]b\Y]h

9]bY`[Yd`UbhY`6Y[Y[bi b[gfY]gY`nk`]gWÅYb`A YbgWÅYb`Ui g'6Yf`]b`
i bX`@Ui]b[Yb`fBcbUi ŁghY\`h`VY]cfž`i bX`X]Y`J`cfZfYi XY`ghY][`h`=a
FU\`a Yb`XYf`GhÅXhYdUfhbYfgWÅ UZh`nk`]gWÅYb`XYb`VY]XYb`GhÅXhYb
gc``[Ya Y]bgUa`NY]h] YfVfUWÅ`h`k YfXYbž`gY]`Yg`VY]a`F`UXZU\`fYbž
GdUn]YfYb[Y\Yb`cXYf`Y]bZUWÅ`bi`f`VY]a`5VgWÅU`hYb`i bX
K`c`\`ZØ\`Yb`"9]bYf`XYf`<`Ø\Ydi b_hY`X]YgYf`F`Y]gY`]b`X]Y
6Uf`UWÅghUXh; Øghfck`k`]fX`nk`Y]ZY``cg`XYf`5i ZYbh\U`h]b`GWÅ k Yf]b
gY]b`"

8Yf`A UfnU\`b!<Y``YfgXcfZYf`GhÅXhYdUfhbYfgWÅ UZh]g`YfY]b`UfVY]hYh
Yb[`a`]h`XYa`DUfhbYfgWÅ UZh]g`YfY]b`@Ui]b[Yb`ni`gUa`a`Ybž`i`a
X]YgY`6Y[Y[bi b[gfY]gY`]bg`6i bXYg`UbX`A`YW`_`YbVi`f[`!
J`cfdca`a`Yfb`ni`cf[`Ub]g]YfYb`"J`ca`" \$`"GYdhYa VYf`V]g`ni`a`+"`
C_hcVYf`&\$&(`]gh`X]Y`[Yd`UbhY`J YfUbghU`hi b[`Ub[YgYhnhž`i bX`Yg
g]bX`bcWÅ`Y]b][`Y`k`Yb][`Y`D`Å`hY`ZfY]"8]Y`HY]`bY\`a`Yf]bbYb`i`bX
HY]`bY\`a`Yf`fY]gYb`[Ya Y]bgUa`a`]h`XYa`Ni`[`bUWÅ` ; Øghfck`Ubž
UVYf`Ui WÅ`]bX]j`]Xi`Y``Y`5bfY]gYb`ni`i bhYfgWÅ]YX`]WÅYb`NY]hYb`g]bX
a`Ø[`]WÅ`"9]b`VYgcbXYfYg`<][`\\`][`h`k`]fX`XYf`6Ygi`WÅ`XYg

6Øf[YfZYghg]b`GWk Yf]b`Ua`HU[`XYf`8Yi hgWYb`9]b\Y]higY]bžVY]
XYa`Y]b`; fUh]g_cbnYfhj`cb`F`c`UbX`?U]gYf`X]Y`6Ygi`WYf
VY[Y]ghYfb`k`]fX``8]YgYf`5i`Zhf]hh]gh`U`g`<ca`a`U[Y`Ub`X]Y
; YgW]W`hY`XYf`Zf]YX`]WYb`F`Yj`c`i`h]cb`i`bX`XYf`9]b\Y]h
8Yi`hgW`UbXg`[YXUW`h``hYfYggUbhYfk`Y]gY`k`i`fXYb`_Øfn`]W`XUg
GWk Yf]bYf`GW`cgg`i`bX`HY]Y`XYf`\`]ghcf]gWYb`h`bYbghUXh]b`X]Y
K`Y`hYfVY`]ghY`XYf`I`B`9G7C`Ui`Z[Ybca`a`Yb"

: Øf`b`Å\YfY`h`Zcfa`Uh]cbYb`ni`f`J`YfUbghU`hi`b[`j`ca``\$``GYdhYa`VYf
V]g`ni`a``+``C`_hcVYf`&\$&(`_ØbbYb`g]W`hYfYgg]YfhY`[YfbY`Ub
<i`VYfh;`Øh`k`YbXYb``8]Y`5ba`Y`Xi`b[`ni`f`HY]`bU`a`Y`]gh`bcW`V]g
8]YbghU[žXYa``%\$``GYdhYa`VYf`&\$&(`ž`a`Ø[`]W`"

h`; Øghfck`_Ubb`U`gc`Y]bY`ZFYi`X][Y`6Y[Y[bi`b[`nk`]gWYb
A`YbgWYb`j`YfgW]YXYbYf`GhÅXhYdUfhbYfgWUZhYb`ghUhhZ]bXYbž
j`YfVi`bXYb`a`]h`_i``hi`fY``Yb`<][\`][\hg`i`bX`Y]bYa``a`i`g`_U`]gWYb
5i`Zhf]hhj`cb`F`c`UbX`?U]gYf``9g`j`Yfgdf]W`hY]bY`YfY][b]gfY]WY`i`bX
Yf`YVb]gfY]WY`NY]hni`k`YfXYbž`X]Y`g]WYf`]W`i`bj`Yf[Ygg`]WY
9f]bbYfi`b[Yb`VY]U``Yb`HY]`bY`a`YbXYb`\`]bhYf`UggYb`k`]fX"

<]ghcf]gWY`DUfU``Y`Yb.

9g`[]Vh]bhYfYggUbhY`\]ghcf]gWY`DUfU``Y`Yb`ni
GhÅXhYdUfhbYfgWUZhYb`]b`8Yi`hgW`UbXž`X]Y`Ui`Z`Å\`b`]WYb`h`XYU`Yb
XYf`J`Ø`_Yfj`YfghÅbX][i`b[`i`bX`XYg`_i``hi`fY``Yb`5i`ghUi`gW`g
VUg]YfYb``9]b`VY`_UbbhYg`6Y]gd]Y``]gh`X]Y`GhÅXhYdUfhbYfgWUZh
nk`]gWYb`?`Ø`b`i`bX`B`YUdY`ž`X]Y`VYfY]hg`gY]h`%-`+`&`VYghY`h``8]YgY
DUfhbYfgWUZh`\Uh]a`@Ui`ZY`XYf`h`Y`fY`ni`Y]bYa`fY[Yb`_i``hi`fY``Yb
5i`ghUi`gW`[YZØ`fh`i`bX`\Uh`X]Y`6Yn]Y`\i`b[Yb`nk`]gWYb`XYb
VY]XYb`GhÅXhYb`[YghÅf`h``a`J`Yf[`Y]W`XUni`]gh`X]Y`DUfhbYfgWUZh
nk`]gWYb`6Yf`]b`i`bX`@Ui`]b[Yb`fB`cbUi`Ł`Y]b`k`Y]hYfYg`6Y]gd]Y``ZØf
XYb`K`Yfh`gc`WYf`J`YfV]bXi`b[Yb`i`bX`X]Y`6YXYi`hi`b[`XYg
]bhYf`_i``hi`fY``Yb`5i`ghUi`gW`g"

<]bhYf[fi`bX]bZcfa`Uh]cbYb.

8]Y`GhÅXhYdUfhbYfgWUZh`nk`]gWYb`6Yf`]b`i`bX`@Ui`]b[Yb`fB`cbUi`Ł
]gh`HY]`Y]bYg`VfY]hYfYb`B`Y`hnk`Yf`_g`j`cb`GhÅXhYdUfhbYfgWUZhYb`]b

8Yi hgW\`UbXž`X]Y`Ui Z`X]Y` : ÖfXYfi b[`XYg`_i `hi fY`Yb`5i ghUi gW\g
i bX`XYf`J Ö`_Yfj Yfgh`bX][i b[`UVn]Y`Yb``8]YgY`DUfhbYfgW\UZhYb
k i fXYb`bUW\`XYa`Nk Y]hYb`K Y`h_f]Y[`U`g`A]hhY`ni f`J YfgÖ\bi b[
i bX`ni a`5i ZVUi`bYi Yf`6Yn]Y\i b[Yb`]bg`@YVYb`[Yfi ZYb`i bX
\UVYb`gY]h\Yf`Y]bY`k]W\h][Y`F c``Y`]b`XYf`XYi hgW\!ZfUbnÖg]gW\Yb
i bX`XYi hgW\!dc`b]gW\Yb`6Yn]Y\i b[Yb`[Ygd]Y`h``8]Y
6Y[Y[bi b[gfY]gY`bUW\` ; Øghfck`]gh`Y]b`6Y]gd]Y`XUZØfž`k]Y
Gh`XhYdUfhbYfgW\UZhYb`XUni`VY]hfU[Yb`_ÖbbYbž`X]Y`6Yn]Y\i b[Yb
nk]gW\Yb`XYb`A YbgW\Yb`ni`j Yfh]YZYb`i bX`XYb`_i `hi fY`Yb
5i ghUi gW\`ni`ZÖfXYfb`"

GhUh]gh]_Yb`i bX`8UhYb`.

5_hi Y`Y`8UhYb`nY][Ybž`XUgg`Gh`XhYdUfhbYfgW\UZhYb`]b
8Yi hgW\`UbX`k Y]hYf\]b`Y]bY`k]W\h][Y`F c``Y`]a`_i `hi fY`Yb`i bX
gcn]U`Yb`@YVYb`gd]Y`Yb``@Ui`h`Y]bYf`Ghi`X]Y`XYg`8Yi hgW\Yb
Gh`XhYhU[g`[]Vh`Yg`XYfnY]h`ØVYf`+`\$\$\$`Gh`XhYdUfhbYfgW\UZhYb
nk]gW\Yb`XYi hgW\Yb`Gh`XhYb`i bX`?ca`a`i`bYb`]a`5i`g`UbX``8]YgY
DUfhbYfgW\UZhYb`YfghfYW`_Yb`g]W\`ØVYf`U`Y`?cbh]bYb`h`i`bX`hfU[Yb
XUni`VY]ž`XUg`J Yfgh`bXb]g`nk]gW\Yb`XYb`A YbgW\Yb`ni`ZÖfXYfb
i bX`X]Y`6Yn]Y\i b[Yb`nk]gW\Yb`XYb`@AbXYfb`ni`gh`f`_Yb``8]Y
6Y[Y[bi b[gfY]gY`bUW\` ; Øghfck`nk]gW\Yb`6Yf`]b`i bX`@Ui]b[Yb
fB`cbUi`Ł]gh`Y]b`6Y]gd]Y`ZÖf`X]Y`J]Y`ZU`hi bX`6YXYi hi b[`X]YgYf
DUfhbYfgW\UZhYb`]b`XYf`\Yi h][Yb`NY]h`"

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`a`Y]b!VYf`]b`bYh