

6U\ba cXYfb]g]Yfi b['<Ua Vi f[!6Yf`]b.
6Ui UfVY]hYb`ghUfhYb`&\$&) °

8]Y`8Yi hgWXY`6U\b`j Yf[]Vh`6Ui Ui ZhfÀ[Y`ni f`GUb]Yfi b[`XYf
GhfYW_Y`<Ua Vi f[!6Yf`]bžX]Y`&\$&) `VY[]bbYb`i bX`V]g`&\$&`*
XUi Yfb`gc`""

<Ua Vi f[ž`8Yi hgWXY`UbX`!`B5; #B5; `FYXU_h]cb`''`

9]b`[fc»Yg`6Ui dfc`Y`_highY`h`VYj cf`8]Y`8Yi hgWXY`6U\b`fB6E`\Uh
X]Y`6Ui Ui ZhfÀ[Y`Z0f`X]Y`i a ZUggYbXY`GUb]Yfi b[`XYf`ghUf_
ZfYei Ybh]YfhYb`6U\bghfYW_Y`nk]gWXYb`<Ua Vi f[`i bX`6Yf`]b
j Yf[YVYb`"Hfch`UbZ`Ab[`]WXYf`Nk Y]ZY`Ua `NY]hd`UbžX]Y`Xi fW`XUg
5a dY`!5i g`Ui Z_Ua Ybž`V`Y]Vh`X]Y`86`cdh]a]gh]gW`i bX`gYhnh`X]Y
A cXYfb]g]Yfi b[`k]Y`[Yd`Ubh`Zcfh"

8]Y`5i ZhfÀ[Y`VYhfYZZYb`X]Y`5VgW.b]hhY`nk]gWXYb`6Yf`]b!GdUbXUi
i bX`BUi Yb`gck]Y`nk]gWXYb`BUi Yb`i bX`60WXYb`" `b]g[YgUa`hj]Yf
l bhYfbY`a Ybž`XUfi bhYf`X]Y`ni f`86`[Y`0fYbXY`6U\b[fi ddY`6Ui ž
k i fXYb`a]h`XYb`5fVY]hYb`VYUi ZhfU[h`8Yf`j Yfv`Y]VYbXY`5VgW.b]hh
nk]gWXYb`60WXYb`i bX`<Ua Vi f[`gc`""ja `5df`]`&\$&) `j Yf[YVYb
k YfXYb`" `5i Z`XYb`NY]hd`Ub`Z0f`X]Y`; YbYfU`gUb]Yfi b[`U`h`X]Yg
_Y]bYb`9]bZi gg ž`VYhcb`h`X]Y`6U\b"

A Ugg]j Y`6Ui UfVY]hYb`i bX`GdYffi b[Yb

8]Y`6Ui UfVY]hYb`VY[]bbYb`ja `5i [i gh`&\$&) `i bX`gc`Yb`V]g`5df`
&\$&`*`UbXUi Yfb`"K `À`fYbX`X]YgYf`NY]h`k]fX`X]Y`[YgUa`hY`GhfYW_Y
nk]gWXYb`<Ua Vi f[`i bX`6Yf`]b[YgdYffhž`k Ug`a Ugg]j Y
l a`Y]hi b[Yb`Z0f`X]Yb`; 0hYf!`i bX`DYfgcbYbj Yf_Y`f`ni f`i: c`[Y`U`h`
; Yd`Ubh]gh`X]Y`9fbYi Yfi b[`j cb`%,`%?`]ca YhYfb`; `Y]gYbž`0VYf
&\$&`K Y]WXYb`i bX`fi bX`+`\$`?`]ca YhYfb`C`VYf`Y]hi b[`Ni XYa`k]fX

X]Y`GhfYW_Y`nk]gW\Yb`6Yf`b`i bX`BUi Yb`gck]Y`nk]gW\Yb`<Ua Vi f[
i bX`6ØW\Yb`a]h`XYa `X][]hU`Yb`Ni [g]W\Yfi b[ggmghYa `9H7G
Ui g[YghUhhYhž`k Å\FYbX`XYf`5VgW\b]hh`nk]gW\Yb`6ØW\Yb`i bX
BUi Yb`Yfgh`UV`&\$` \$`a cXYfb]g]Yfh`k]fX"

8Yf`ghUf`_`VYZU\FYbY`?c ff]Xcfž`Ui ZXYa `hÀ[`]W\`Yhk U` "\$\$\$
: U\ f[ÅghY`i bhYfk Y[g`g]bXž`]gh`HY``Y]bYg`i a ZUggYbXYb
GUb]Yfi b[gdfc[fUa a g`XYf`8Yi hgW\Yb`6U\`b`" `b`XYb`_ca a YbXYb
»U\FYb`gc`Yb`ØVYf`(\$`ghUf`_`ZFYei Ybh]YfhY`GhfYW_Yb`a cXYfb]g]Yfh
k YfXYbž`i a `X]Y`Ni j Yf`Ågg][_Y]h`XYg`GW\]YbYbj Yf`Y\fg`ni
Yf\Ø\Yb`"Hfcm`XYf`Z]bUbn]Y`Yb`l bg]W\Yf\Y]hYbž`X]Y`Xi fW\`XYb
ZY\`YbXYb`BUW\hfU[g\Ui g\U`h`XYg`6i bXYg`YbhghUbXYb`g]bXž`nY][h
g]W\`X]Y`l b]cb`VYfY]hž`X]Y`GUb]Yfi b[`nk]gW\Yb`<Ua Vi f[`i bX
6Yf`]b`k Y]hYf\]b`ni `i bhYfghØhnYb"

8YhU]`g	
Cfh	<Ua Vi f[ž8Yi hgW\`UbX

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b`bYh