

GybUh'gWk Øhnh'A]YhYf. 'J cf_Ui ZgfYWk h'ZØf K UfgWk Ui Yf'GhfU» Y ']b '6Yf`]b °

GybUh'6Yf`]b 'i bhYfghØhnh'J cf_Ui ZgfYWk h']b': f]YXf]Wk g\U]b!
?fYi nVYf[ži a 'A]YhYf'j cf'J YfXfÅb[i b['ni 'gWkØhnyb"
5_hi Y`Y`9bhk]W_`i b[Yb"



K UfgWk Ui Yf'GhfU» Y '&) ž'%'\$&() '6Yf`]b ž'8Yi hgWk `UbX`!'8Yf
6Yn]f_: f]YXf]Wk g\U]b!?fYi nVYf['g]Y\h'g]Wk 'U_hi Y``a]h'Y]bYa
VYXYi hYbXYb'H\Ya U'XYf'GhUXhYbhk]W_`i b['_cbZfcbh]Yfh'XYa
J cf_Ui ZgfYWk h'ZØf`a a cV`]Yb"8Yf'GYbUh\Uh'VYgWk`cggYbžXUg
J cf_Ui ZgfYWk h'ZØf'Y]b <Ui g:]b'XYf'K UfgWk Ui Yf'GhfU» Y '&) 'ni
i bhYfghØhnyb ži a 'X]Y'Xcfh'UbgÅgg][Yb'6Øf[Yf'j cf'J YfXfÅb[i b[
ni 'gWkØhnyb" 'GhUXhYbhk]W_`i b[ggYbUhc f'7\]f]gh]Ub ; UYV`Yf'fGD8Ł
]bZcfa]YfhY'XUfØVYf']a '5V[YcfXbYhYb\Ui g'i bX'VYhcbhYžXUgg'XUg
J cf_Ui ZgfYWk h']b'A]]Yi gWk i hn[YV]YhYb'Y]bY'k]Wk h][Y'A U» bU\ a Y
]ghž' i a 'X]Y'6Yj Ø_`Yfi b['j cf'J YfXfÅb[i b['ni 'VYk U\fyb"8]Y
6Øf[Yf]bbYb'i bX'6Øf[Yf'VYZØfWk hYbžXUgg'Xi fWk 'XYb'J Yf_Ui Z'Ub
Y]bYb'df]j UH]b' b]j Yghcf'Y'ZVYfy]hg`YYfghY\YbXY'K c\bi b[Yb
b]Wk h'a Y\`ni f'J YfZØ[i b['ghY\Yb'k YfXYb'i bX'Y]bY'J YfXfÅb[i b[

VYj cfghY\h"

8]Y`J Yfk U`hi b[`dfØZh`bi bž`cV`XYf`bYi Y`9][YbhØa Yf`VYfY]h`]ghž
Y]bY`gc[YbUbbhY`5Vk YbXi b[gj YfY]bVUfi b[`ni `i bhYfnY]W`bYb"
8]YgY`J YfY]bVUfi b[`j YfdZ]W`hYh`XYb`?`Ài ZYfž`Ui ZA U» bU`a Yb`ni
j Yfn]W`hYbž`X]Y`X]Y`VYghY\YbXYb`A]YhYf`[YZ`A`fXYb`_`ØbbhYb"
6YgcbXYfg`]Y» Yb`; UYV`Yf`Ui W`X]Y`i bg]W`YfY`<Ui g`U`hgg]hi Uh]cb
b]W`h`_U`hž`X]Y`g]W`Ui Z`X]Y`A Ò[`]W`_Y]hYb`XYg`6Yn]f`_g`Ui gk]f`_Yb
_`ØbbhY`"9f`Ài » YfhY`gY]bY`ff]hUh]cb`ØVYf`D`ÀbYž`YYfY`K c`bi b[Yb
XYg`<Ui gYg`ZØf`CVXUW`c`gY`i bX`5i gni V]`XYbXY`VYfY]hni ghY`Yb"

<]ghc f]Y`XYg`J cf`_Ui ZgfYW`hg

8Ug`J cf`_Ui ZgfYW`h]b`: f]YXf]W`g`U]b!`?fYi nVYf[`U`h`Y]bY``Àb[YfY
J cf[YgW`]W`hY`"5a `&+`"GYdhYa VYf`&\$%*`VYgW`cggYb`X]Y
6Yn]f`_gdc`]h]_Yfž`XUg`J cf`_Ui ZgfYW`h`VY]; fi bXghØW`_gj Yf`_Ài ZYb`]b
gcn]U`Yb`9f`U`hi b[g[YV]YhYb`ni `dfØZYb`"8]Y`fYW`h`]W`Y`; fi bX`U[Y
XUZØf`V]`XYb`X]Y`zz`&(!&, `XYg`6Ui [YgYhnVi W`g`"8Ug`N]Y`X]YgYf
A U» bU`a Y`]gh`Ygž`X]Y`l a gYhni b[`XYf`9f`U`hi b[gj YfcfXbi b[
j cfUbni hfY]VYb`i bX`X]Y`A]YhYf`j cf`J YfXf`Àb[i b[`ni `gW`ØhnYb"
?`Ài ZY`_`ØbbYb`[Ya `À» `z`&+`XYg`6Ui [YgYhnVi W`g`j ca
J cf`_Ui ZgfYW`h`UV[Yk YbXYh`k YfXYbž`YXcW`bi f`i bhYf
VYgh]a a hYb`J cfUi ggYhni b[Yb"

æa `?cbhYl h`XYf`fYW`h`]W`Yb`9b`hk]W`_i b[`k i fXY`X]Y`VYn]f`_]W`Y
DfUI]g`V]g`ni `Y]bYa `l fhY]`XYg`CVYfj Yfk U`hi b[g[Yf]W`hg`6Yf`]b!
6fUbXYbVi f[`Ua `&&"C`_hcVYf`&\$%-`VYgh`Àh][h`"5`YfX]b[g
YbhgW`]YX`XUg`6i bXYgj Yfk U`hi b[g[Yf]W`h`Ua `"-`Bcj Ya VYf`&\$&%ž
XUgg`X]YgY`DfUI]g`b]W`h`i bdfcV`Ya Uh]gW`]gh`"8]Y
[YgYhn[YVYf]gW`Yb`J Yf`ÀbXYfi b[Yb`U`VYb`a Ugg]j Y
5i gk]f`_i b[Yb`Ui ZXYb`5b`_Ui ZgdfcnYggž`XYf`g]W`Xi fW`
j YfgW`]YXYbY`[YgYhn`]W`Y`J cf[UVYb`_ca`d`]n]YfYb`_Ubbž`i bX
?`Ài ZYf`a ØggYb`X]Y`Øfh`]W`Yb`6YX]b[i b[Yb`UbYf`_YbbYb"

6YXYi hi b[`XYg`J cf`_Ui ZgfYW`hg`ZØf`X]Y
GhUXhYb`hk]W`_i b[

ð'5b`Y\bi b['Ub`X]Y`G]hi Uh]cb`]b`<Ua Vi f[ž'k c`À\b`]WXY`gcn]U`Y
 9f\U`hi b[gj YfcfXbi b[Yb`VYghY\Ybž`_ÒbbhY`XYf`6Yn]f`_Xi fW`XUg
 J cf`_Ui ZgfYW`h]j cf`_Ui gi ZYfbXYb`A]YhdfY]gYb`i bX`J YfXfÀb[i b[
 Y]b`_ca a YbggW`k ÀWYfYf`6Yj Ò`_Yfi b[g[fi ddYb`[YgW`Øhnh
 k YfXYb`"K]Y`VYfY]hg]b`<Ua Vi f[ž'k c`V]g`&\$') `a]h`Y]bYa
 g][b]Z]UbhYb`5bgh]Y[`XYf`6Yj Ò`_Yfi b[`[YfYW`bYh`k]fXž`VYghY\h
 Ui W`]b`6Yf`]b`X]Y` ; YZU\fž`XUgg` @ I i ggUb]Yfi b[Yb`X]Y
 K c`b]j Yf\À`hb]ggY`k Y]hYf`j YfgW`ÀfZYb`"Gc`W`Y`9b`hk]W`i b[Yb
 _ÒbbhYb`XUg`gcn]U`Y` ; YZØ[Y`]b`XYb`VYhfc`ZYbYb`J]YfhY`b
 [YZÀ`fXYb`"

8 Ug`Ui g[YØVhY`J cf`_Ui ZgfYW`h`Yfa Ò[`]W`h`Yg`XYf`GhUXhž`VY]
 J Yf`_Ài ZYb`]b`gcn]U`Yb`9f\U`hi b[g[YV]YhYb`U`_h]j `ni`k YfXYb`ž`k Ybb
 Y]bY`bUW`hY]][Y`J YfÀbXYfi b[`XYf`6Yk c`bYfghfi `_hi`f`ni
 VYZØfW`hYb`]gh`8]Yg`ghY`h`g]W`Yfž`XUgg`K c`b`fUi a`ZØf`X]Y
 6Yj Ò`_Yfi b[`Yf\U`hYb`V`Y]Vhi bX`b]W`h`Xi fW`GdY`_i`_Uh]cbYb
 j Yf`c`fYb`[Y\h`8]Y`U`_hi Y`Y`G]hi Uh]cb`fi bX`i a`X]Y`K UfgW`Ui Yf
 GhfU» Y`nY][h`XYi h]W`ž`k]Y`k]W`h][`i bX`fY`Yj Ubh`X]YgY
 FY[i`]Yfi b[Yb`]b`XYf`Yi h][Yb`NY]hg]bX`"

Ni gUa a YbZUggYbX`Àggh`g]W`Z`YghghY`Ybž`XUgg`XUg`J cf`_Ui ZgfYW`h
 Y]bY`k YgYbh]W`Y`A U» bU\`a Y`]ghž`i a`XYb`9]bZi`gg`j cb`ðj Yghc`fYb
 Ui ZXYb`K c`bi b[ga Uf`_hni`VY[fYbnYb`i bX`XYb`j cf`UbXYbYb
 K c`b`fUi a`ZØf`X]Y`U`_hi Y`Y`6Yj Ò`_Yfi b[`ni`g]W`Yfb`"8Yf`6Yn]f`_
 : f]YXf]W`g\U]b!`?fYi nVYf[`ghY`h`j cf`Y]bYf`<YfUi gZcfXYfi b[ž`X]Y
 gck c`\`fYW`h]W`Y`U`g`Ui W`gcn]U`Y`8]a Ybg]cbYb`i a`ZUggh`"

: Øf`k Y]hYfY`ðZcfa Uh]cbYb`ni`XYb`fYW`h]W`Yb` ; fi bX`U[Yb`i bX
 XYb`U`_hi Y`Yb` ; YgW`Y\b]ggYb`]a`J cf`_Ui ZgfYW`h`_ÒbbYb`G]Y`X]Y
 Ybhgd`fYW`YbXYb`5fh]_Y`j cb`F`66&(` \]Yfž`j ca`6Yf`]bYf`5a hgV`Uh`
 \]Yf`i bX`j cb`9b[Y`/`J Ò`_Yfg` \]Yf`Y]bgY`Yb`"

8YhU]`g	
Cfh	K UfgW`Ui Yf`GhfU» Y`&) ž`%\$&(`) `6Yf`]bž` 8Yi hgW`_UbX
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k "VYf`]b"XY

8YhU]`g

- k k k "Yb[Y`j cY`_Yfg"Wca

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh