

GWXY]bgY`VghghÀbX][_Y]h. Gc V`Y]VYb: fY]VYfi Z`Yf'Ui Z'XYf'g]WXYfYb GY]hY

9fZU\fYb`G]Yž'k Ug`: fY]VYfi ZYf`ØVYf`GWXY]bgY`VghghÀbX][_Y]h k]ggYb`a ØggYb`i bX`k]Y`G]Y`fYWXh`]WXY': U``Yb`j Yfa Y]XYb _ObbYb"

6Yf`]b#, ØhYfg`c\`fKdU#na bŁ` '8]Y`JcfghY``i b['jcb': fY]\Y]hii bX
GY`VghVYgh]a a h\Y]h'U`g': fY]VYfi ZYf`Vf]b[h'cZh'Y]b'GhØW_W\Yb
Fca Ubh]_'a]h'g]W\. 'A Ub']gh'gY]b'Y][YbYf'7\YZž'VYgh]a a h'gY]bY
5fVY]hgnY]hYb'i bX'k À\`h'gY`Vghž'k c'i bX'k]Y'a Ub'UfVY]hYh''8cW\
k Ug'dUgg]Yfhž'k Ybb'X]Y`FYU`]hÀh'd`Òhn`]W\'Y]bY`UbXYfY']gh3'K Ybb
XYf'GhUUh'_ca a h'i bX'gU[h' A ca Ybh'a U`ž'Xi 'V]gh'[Uf'_Y]b
: fY]VYfi ZYfž'qcbXYfb'qW\Y]bqY`VghghÀbX][° 3

 $8] YgYg'H Ya U'VYhf] Zh'nU `fY] W Y'6 fUb W Yb \check{z}'j cb' \#!6 YfUhYfb' Ø VYf HYI hYf'V]g' `]b'ni': U `fYfb']a 'HfUbgdcfhk YgYb'''9]bY fci h]bYa À»][Y'6 Yhf] Y Vgdf Ø Zi b['_Ubb'[Y'Y[Ybh`] W 'XUni' ZØ `fYb \check{z} XUgg' Ya UbX \check{z}' XYf'g] W `U`g' GY` Vghgh AbX][Yf' ZØ \ `h \check{z}' Ui Z'Y] ba U`']b' XYf ? UhY[cf] Y' XYf' UV \ Ab[][Yb'6 YgW A Zh][hYb'Y] b[Yghi Zh'k]fX''' 8] Yg _Ubb'a Ugg] j Y'Z] bUbn] Y``Y'BUW Zcf XYfi b[Yb'bUW 'g] W `n] Y \ Yb''': Ø f X] Y'b] [Yb \check{z}' X] Y'g] W 'U`g' YW hY' GY` Vghgh AbX][Y'ZØ \ `Yb \check{z}'] gh' Yg k] W h][\check{z}' X] Y'bchk Yb X][Yb'GW f] hhY'ni '_YbbYb Z'i a 'fYW h`] W 'Ui Z XYf'g] W YfYb'GY] hY'ni 'ghY \ Yb'''$

K Ugʻ[YbUiʻVYXYi hYh GWXY]bgY`VghghÀbX][_Y]h3

@Ui h'l bU'; fc» a Ubb'j cb'XYf'8 Yi hgWX Yb'F YbhYbj Yfg]WX Yfi b[6i bX'g]bX'gWX Y]bgY`VghghÀbX][Y'DYfgcbYb'gc`WX Yž'X]Y'[`Ui VYbžgY`VghghÀbX]['ni 'gY]bž'hUhgÀWX`]WX'UVYf'k]Y': YghUb[YghY``hYUfVY]hYb"'C Zh'g]bX'g]Y']\fYb'5i ZhfU[[YVYfb'[Y[YbØVYf

k Y]gi b[g[YVi bXYb'i bX']b'XYfYb'Ghfi _hi f']bhY[f]Yfh"'8]Yg'_Ubb Ub'j YfgWk]YXYbYb' \Rightarrow X]_UhcfYb'Yf_YbbVUf'gY]b.

- 5fVY]h ni ZYgh[Y`Y[hYb NY]hYb
- FY[Y`a À»][Y'5fVY]h'j cf'Cfh'VY]a '5i ZhfU[[YVYf
- 9]bY'bUa Ybh`]W\Y'9fk À\bi b[']a '8]Ybghd`Ub
- 8]Y'Bchk YbX][_Y]hž'; YbY\a][ib[Yb'ZØf'HÀh][_Y]hYb'VY] UbXYfYb'5i ZhfU[[YVYfb'Y]bni\c`Yb

8]YgY'A Yf_a U`Y'_ÒbbYb'XUfUi Z'\]bk Y]gYbž'XUgg'Yg'g]W\'b]W\h'i a YW\hY'GY`VghghÀbX][_Y]h'\UbXY`hž'k Ug'VY]'Y]bYf', VYfdfØZi b['ni YfbghYb'Z]bUbn]Y``Yb'?cbgYei YbnYb'ZØ\fYb'_Ubb"

K Ufi a ']gh'XUg'Y]b 'gWk Yfk]Y[YbXYg DfcV`Ya 3

8 UfØVYf`\]bUi g`_Ubb`X]Y`ZY\`YbXY`@c\bghYi Yf`NU\`i b[gWk Yfk]Y[YbXY`fYWkh`]WkY:: c`[Yb`\UVYb``XUfi bhYfa Ò[`]WkYfk Y]gY`GhYi Yf\]bhYfn]Y\i b["'8]Y`fYWkh`]WkYb?cbgYei YbnYb`ZØf`6YhY]`][hY`g]bX`[fUj]YfYbX.`@Ui h5V[UVYbcfXbi b[`_Ubb`X]Yg`a]h:: fY]\Y]hgghfUZYb`j cb`V]g`ni `ZØbZ\J\fYb`cXYf; Y`XghfUZYb`[YU\bXYh`k YfXYb"

: Øf'X]Y'6YhfcZZYbYb'VYXYi hYh'Ui Z[YXYW_hY GWXY]bgY`VghghÀbX][_Y]hž'XUgg']\fY'HÀh][_Y]h'fØW_V`]W_YbX'U`g UV\Àb[]['6YgWXÀZh][h'Y]b[Yghi Zh'k]fX"'8]Yg'\Uh'kY]hYfY kY]hfY]WXYbXY'?cbgYeiYbnYb.'8]Y'l a gUhnghYiYf'UiZ FYWXbib[Yb'k]fX'ZØf'b]WXh]['Yf_`Àfhži bX'VYfY]hg'jcf[Ybca a YbY JcfghYi YfUVnØ[Y'a ØggYb'ni fØW_[YnU\`h'k YfXYb"'Ni XYa '_ÒbbYb 5fVY]h[YVYf'j cb'XYb'5fVY]hbY\a Yfb'Y]bYb'HY]`'XYf bUW\ni nU\`YbXYb'Gcn]U`j Yfg]W\Yfi b[gVY]hfÀ[Y'Y]bVY\U`hYb"

$9]bV^]W_^]b^XUg$ GhUhi gZYghghY^`i b[gj YfZU\fYb

I a 'fYW\h`]W\Y'G]W\Yf\Y]h'ni 'Yf`Ub[Ybž'_ObbYb'5i ZhfU[bY\a YfibX'5i ZhfU[[YVYf'Y]b'GhUhi gZYghghY``i b[gj YfZU\fYb'VY]'XYf 7`YUf]b[ghY``Y'XYf'8 Yi hgW\Yb'F YbhYbj Yfg]W\Yfi b['VYUbhfU[Yb" 8]Yg'V]YhYh'X]Y'A O[`]W_Y]hž'\YfUi gni Z]bXYbž'cV'X]Y'Y][YbY HAh][_Y]h'U`g'gY`VghghAbX]['cXYf'UV\Ab[]['VYgW\AZh][h'Ub[YgY\Ybk]fX"'\XcW\'VYhf]ZZh'Y]b'gc`W\Yg'J YfZU\fYb']a a Yf'bi f'Y]b JYfhfU[gj Yf\A`hb]g"'K Yf'a]h'a Y\fYfYb'5i ZhfU[[YVYfb ni gUa a YbUfVY]hYhž'a i gg'ZØf'YXYg'J Yf\A`hb]g'gYdUfUh'Y]b GhUhi gZYghghY``i b[gj YfZU\fYb'VYUbhfU[Yb"

I a 'U`g': fY]VYfi ZYf'_Y]bY'DfcV`Ya Y'a]h'XYf

GWXY]bgY`VghghÀbX][_Y]h'ni 'VY_ca a Ybž'_ObbYb'Y]b][Y

A U» bU\a Yb'Yf[f]ZZYb'k YfXYb"'8 Uni '[Y\Ofhž']b'Y][YbYb'F Ài a Yb

ni 'UfVY]hYb'i bX'Y][YbYg'9ei]da Ybh'ni 'j Yfk YbXYb"'5i WX'X]Y

J Yfa Y]Xi b['ZYghYf'5fVY]hgnY]hYb'i bX'j cb

K Y]hYfV]`Xi b[gUb[YVchYb'XYg'5i ZhfU[[YVYfg']gh'fUhgUa "'5``X]YgY

Di b_hY'\Y`ZYb'XUVY]ž'g]WX']a '; fUi VYfY]WX'XYf'GY`VghghÀbX][_Y]h

VYggYf'UVni g]WXYfb"

$8]Y^5bnU^XYf^5iZhfU[[YVYf^*]gh^XUgYbhgWXY]XYbX3$

9]b c Zh [Y\ OfhYf F Uh]ghž X Ugg : fY]VY fi ZY fia Y\ fY fY '5 i Zhf U[[YVY f\ \UVY b 'gc ``hY b " Nk Uf '_Ubb 'X]Y g '\]`ZfY]W 'gY]b ž 'YX c W ']gh 'X]Y 5 b n U\ ``XY f '5 i Zhf U[[YVY f 'U ``Y]b 'b]W h 'U i gg W `U [[YVY b X 'ZØ f 'X]Y 9]b gh Zi b ['XY f 'GY `V ghghÀb X] [_Y]h " *XY g '5 i Zhf U [j Y f\ A` hb]g 'a i gg [Y gc b XY fh 'V Y hf U W h Y h 'k Y f XY b " 'GY `V ghghÀb X] [Y ž 'X]Y 'b i f 'Y]b Y b 5 i Zhf U [[YVY f `\ UVY b 'i b X 'b]W h 'U `g 'g W Y]b g Y `V ghghÀb X] [Y]b [Y ghi Zh k Y f XY b ž 'g]b X 'XY b b c W 'j Y f d Z]W h Y h ž ']b 'X]Y '[Y g Y h n `]W X Y F Y b h Y b j Y f q]W Y fi b [Y]b n i n U \ `Y b "

6YgcbXYfY'Jcfg]Wkhi]gh'VY]'gdYn]Z]gWkYb'6Yfi ZYb'[YVchYb"'GcifhY]'hY'XUg'6i bXYggcn]U`[Yf]Wkhi]a '** b]'&\$&&ž'XUgg

; YgY``gWkUZhYf!; YgWkÀZhgZØ\fYf'Y]bYf'5bk U`hg_Ubn`Y]']b'Y]bYa
VYgh]a a hYb': U```U`g'UV\Àb[]['6YgWkÀZh][hY'[Y`hYb'_ObbYbž'k Ug\c\Y'BUWknU\`i b[Yb'ni f': c`[Y'\UhhY"'5i Wk'UbXYfY'6Yfi ZY'k]Y

<cbcfUfÀfnhY'i bX'DZY[Y_fÀZhY'gY\Yb'g]Wk'À\b`]WkYb

<YfUi gZcfXYfi b[Yb'[Y[YbØVYf"

$FYWXh^{`}WXY^{`}FU\a YbVYX]b[ib[Yb^{`}ibX$ 9bhk]W_`ib[Yb

8]Y'fYW\h']W\Y'8YZ]b]h]cb'i bX'DfØZi b['XYf
GW\Y]bgY`Vghgh\bX][_Y]h']gh']b'8Yi hgW\`UbX'Xi fW\'a Y\fYfY
; YgYhnY'i bX'FY[Y`i b[Yb'ZYgh[Y`Y[h"'6YgcbXYfg'fY`Yj Ubh']gh'\]Yf
XUg'Gcn]U`[YgYhnVi W\'fG; 6Ł'gck]Y'X]Y'5V[UVYbcfXbi b['f5CŁžX]Y
_`UfghY``Ybž'i bhYf'k Y`W\Yb'I a gh\bXYb'Y]bY'DYfgcb'U`g
gY`Vghgh\bX]['cXYf'UV\\\bf[]['VYgW\\\\\\\Zh][h'ni '[Y`hYb'\\Uh"'=\b'XYb
`YhnhYb'\\\\\fYb'\\Uh'Yg'Ui W\'FYZcfa Yb'i bX'[YgYhn`]W\\Y
5bdUggi b[Yb'[Y[YVYbž'X]Y'j cf'U``Ya 'X]Y'?f]hYf]Yb'ni f
5V[fYbni b['j cb'GY`Vghgh\\bX][_Y]h'i bX'GW\Y]bgY`Vghgh\\bX][_Y]h
Ub[Y\Yb"

8]Y 5i gk]f_i b[Yb Ui ZX]Y K]fhgWX UZh

GWXY]bgY`VghghÀbX][_Y]h`\Uh`b]WXh`bi f`]bX]j]Xi Y``Y`?cbgYei YbnYbZØf`X]Y`6YhfcZZYbYbž'gcbXYfb`Ui WX`ZØf`X]Y`K]fhgWXUZh`]bg[YgUa h"

I bhYfbY\a YbžX]Y`Ybh[Y[Yb`XYf`[YgYhn`]W\Yb`Jcf[UVYb`5i ZhfÀ[YUb`GW\Y]bgY`VghghÀbX][Y`jYf[YVYbž`f]g_]YfYb`b]W\h`bi f`\c\YBUW\nU\`i b[Ybž`gcbXYfb`Ui W\`fYW\h`]W\Y`GhfUZYbž`X]Y`]a `K cfgh!7UgY`Ui W\`ni `5i ggW\`ØggYb`j cb`ÒZZYbh`]W\Yb`5i ZhfÀ[Yb`ZØ\fYb_\ObbYb"`8]YgY`G]hi Uh]cb`gW\UZZh`I bg]W\Yf\Y]hYb`]a `5fVY]hga Uf_h i bX`[YZÀ\fXYh`ZU]fY`K YhNVYk YfVgVYX]b[i b[Yb"

9]bY'Ghi X]Y'XYg'@Y]Vb]n!=bgh]hi hg'ZØf'K]fhgWW UZhgZcfgWW i b[

<U``Y'fl=K < L'nY][hž'XUgg'XYf'9]bgUhn'j cb'GWWY]bgY'VghghÀbX][Yb
]b'VYgh]a a hYb'6fUbWWYbž'k]Y'Yhk U'XYf'=H!'i bX'?fYUh]j k]fhgWW UZhž
VYgcbXYfg'\cWW']gh''8]Yg'\Uh'ni f': c`[Yž'XUgg'X]Y'6YgWWÀZh][hYb']b
X]YgYb'6YfY]WWYb'i bhYf'dfY_AfYb'6YX]b[i b[Yb'UfVY]hYbž'k Ug
`Yhnh`]WW'bY[Uh]j Y'5i gk]f_i b[Yb'Ui Z'X]Y'gcn]U`Y'5Vg]WWYfi b['i bX
X]Y'O_cbca]gWWY'GhUV]`]hÀh'XYg'@UbXYg'\UVYb'_Ubb'''9]b
hfUbgdUfYbhYfYf'I a [Ub['a]h'GY`VghghÀbX][_Y]h'_ObbhY'XUni
VY]hfU[Ybž'X]YgY'DfcV`Ya Y'ni a]bXYfb'i bX'X]Y'9]b\U`hi b['XYf
[YgYhn`]WWYb'J cf[UVYb'ni 'g]WWYfb''

8 YhU]`a

6Ygi WXYb G]Y i bg Ui Z. a Y]b!VYf`]b bYh