

# GUb]Yfi b [ gUfVY]hYb 'Ub 'XYf'DYf[ c`U. GhUbXg]W\Yf\Y]h'i bX'F UhhYbd`U[ Y'Ui Z XYa 'NY`h]b [ Yf'D`Uhn

9fZU\fyb'G]Y'a Y\ f'ØVYf'X]Y'GUb]Yfi b [ gUfVY]hYb 'Ub 'XYf  
DYf[ c`U'Ui ZXYa 'NY`h]b [ Yf'D`Uhn']b': fc\bUi "'F ØW\_ZfU[ Yb'Ui g  
XYf'6Yj Ø`\_Yfi b [ ž'A U» bU\ a Yb'ni f'6Y\_Àa dZ b [ 'Y]bYf  
F UhhYbd`U[ Y'i bX'X]Y'GhUbXg]W\Yf\Y]h'XYf'GhY`Yb'k YfXYb  
VY\UbXY`h'DYfgdY\_h]j Yb'ZØf'X]Y'Ni \_i bZh'k YfXYb'YVYbZU`g  
Ui Z[ YnY][ h"

5a 'j Yf[ Ub[ YbYb'A cbhU[ 'VY[ UbbYb'X]Y'GUb]Yfi b [ gUfVY]hYb 'Ub  
XYf'DYf[ c`U'Ui ZXYa 'NY`h]b [ Yf'D`Uhn']b': fc\bUi "'8]YgY'5fVY]hYbž  
X]Y'Ui Z[ fi bX'j cb'F ØW\_ZfU[ Yb'Ui g'XYf'6Yj Ø`\_Yfi b [ ž']bgVYgcbXYfY  
\]bg]W\h]W\ 'XYf'GW\ b]hha U» bU\ a Ybž'Xi fW [ YZØ\fh'k i fXYbž  
ZØ\fhYb'ni 'ØVYffUgW\YbXYb'9f\_Ybhb]ggYb"'8 Ug'; Ygi bX\Y]hgUa h  
\UhhY'Ub[ YcfXbYhž'XUgg'X]Y'j cf\UbXYbY'F UhhYbd`U[ Y'VY\_Àa dZh  
k YfXYb'a i ggž'k Ug'ni 'XYi h]W\Yb'F ØW\_gW\ b]hYb'XYf'6YdZUbni b [ b  
Ub'XYb'GhY`Yb'XYf'DYf[ c`U'ZØ\fhY"'9g'ghY`hY'g]W\ 'YfUi gž'XUgg  
nU\`fY]W\Y'F UhhYbVUi hYb'ja 'K i fnY'VYfY]W\ 'XYf'DZUbnyb  
j cf\UbXYb'k UfYbž'k Ug'ni 'Yf\YV`]W\Yb'G]W\Yf\Y]hgVYXYb\_Yb  
ZØ\fhY"

9]bY [ YbUi Y' bgdY\_h]cb'XYf'GhY`Yb'Yf[ UVž'XUgg'\fY  
GhUbXg]W\Yf\Y]h'ghUf\_'VYY]bhfÀW\h][ h'k Uf"' bZc`[ YXYggYb'k UfYb  
HY]'Y'XYf'6fØghi b [ 'i bX'Y]bnY`bY'GhY`Yb'VYfY]hg'Y]b [ YghØfnhž'k Ug  
Y]bY'gcZcfh][ Y'G]W\Yfi b [ 'Xi fW 'XUg'GhfU» Yb!'i bX  
; fØbZÀW\YbUa h'YfZcfXYf'W\ 'a UW\hY"'5i g'G]W\Yf\Y]hg[ fØbXYb  
k i fXY'XYf'[ YgUa hY'6YfY]W\ 'i a 'X]Y'DYf[ c`U'a ]h'Y]bYa '6Ui nUi b  
UV[ YgdYffh"

6Yn]f\_gghUXhfÀh]b'ž`'U'GW\fcX!H\]Y`'j cb'XYf'78I`'j]bZcfa ]Yfhž'XUgg  
U`Y'GhY`Yb'Ui ZXYa 'NY`h]b [ Yf'D`Uhn'bi b'Ui Z]\fY'GhUbXg]W\Yf\Y]h

ØVYfdfØZh:k YfXYb"GcVU`X`X]Y`I bhYfgi WXi b[ gYf[ YVb]ggY  
j cf`Y[ Ybžk YfXYb`X]Y`GUb]Yfi b[ ga U» bU\ a Yb`YbhgdFYWYbX  
Ub[ YdUgghi bX`Zc fh[ YZØ\ fhž`i a `g]WXYfni ghY`Ybž`XUgg`XUg  
< Yfng hØW`XYg`D`UhnYg`ja `b`ÅW ghYb`đ\`f`k`]YXYf`]b`gY]bYf`j`c`Yb  
DfUW h`YfghfU`h`9g`]gh[ Yd`Ubhž`XYb`]]b`\_Yb`5i`Z[ Ub[ `ni`f`HYffUggY  
]b`XYf`\_ca`a`YbXYb`K`cWXY`ni`ÒZZbYbž`i`a`Y]bY`8i`fWk`Y[ i`b[  
k`Å\`fYbX`XYf`6Ui`UfVY]hYb`ni`Yfa`Ò[ `]WXYb"

8]Y`i`bYfk`UfhYhY`9bhXYW`\_i`b[ `j`cb`F`UhhYbVUi`hYb`]a  
K`i`fnY`VYfY]W`XYf`DZUb`nYb`\`Uh`ni`Yf\`YV`]WXYb  
G]WXYf\`Y]hgVYXYb`\_Yb`[`YZØ\`fh`i`bX`X]Y`GUb]Yfi b[ gUfVY]hYb`Ub`XYf  
DYf[ c`U`Ui`ZXYa`NY`h]b[ Yf`D`Uhn`j`Yfn`Ò[ Yfh`9g`nY][ hž`k`]Y`k`]W h][  
fY[ Y`a`Å»][ Y`đ`gdY`\_h]cbYb`i`bX`K`Ufhi`b[ gUfVY]hYb`Ub`ÒZZYb`h`]WXYb  
D`Å`hnYb`g]bXž`i`a`X]Y`G]WXYf\`Y]h`XYf`6Øf[ Yf`ni`[ Yk`Å\`f`Y]ghYb`i`bX  
i`bYfk`ØbgW`hY`I`a`gh`Å`bXY`k`]Y`Y]bY`F`UhhYbd`U[ Y`ni`j`Yf\]bXYfb"  
8]Y`A`U»`bU\`a`Yb`ni`f`6Y`\_Aa`dZ`b[ `XYf`F`UhhYb`i`bX`ni`f`G]WXYfi`b[  
XYf`DYf[ c`U`g]bX`bchk`YbX][ ž`i`a`X]Y`5`hfU`\_h]j`]h`Å`hi`bX`G]WXYf\`Y]h  
XYg`NY`h]b[ Yf`D`UhnYg`\_Ub[ Zf]gh][ `ni`[ Yk`Å\`f`Y]ghYb"

<]ghcf]WU`DUfU`Y`g.`6Y]Y]bYa`Å\`b`]WXYb`J`cfZU`]]a`đ\`f`&\$%)`]b  
Y]bYa`UbXYfYb`6Yn]f`\_6Yf`]bgž`k`i`fXYb`Ui`W`Ui`Z[ fi`bX`j`cb  
F`UhhYbVUi`hYb`GhUbXg]WXYf\`Y]hgd`fcV`Ya`Y`Ub`Y]bYf`ÒZZYb`h`]WXYb  
Ghfi`\_hi`f`Yb`hXYW`\_h`8]YgY`G]hi`Uh]cb`ZØ\`fhY`YVYbZU`g`ni  
i`a`ZUb[ fY]WXYb`GUb]Yfi b[ ga U» bU\`a`Ybž`i`a`X]Y`G]WXYf\`Y]h`XYf  
5b`U[ Y`k`]YXYf\`Yfni`ghY`Yb`"`a`U`\_hi`Y`Yb`:`U`Ui`Z`XYa`NY`h]b[ Yf  
D`Uhn]b`:`fc`\`bUi`nY][ h]g]W`gca`]hY]b[ Yk`]ggYg`A`i`ghYf`j`cb  
GhUbXg]WXYf\`Y]hgd`fcV`Ya`Yb`]b`J`YfV]bXi`b[ `a`]h`F`UhhYbVUi`hYbž`X]Y  
]b`XYf`J`Yf[ Ub[ Yb\`Y]h`Å\`b`]WXY[ Y\`UbX\`UVh`k`i`fXYb"

6UW\_[ fci`bX`đ`Zcfa`Uh]cb.`<]bhYf[ fi`bX]bZcfa`Uh]cbYb`nY][ Ybž`XUgg  
XYf`NY`h]b[ Yf`D`Uhn]b`:`fc`\`bUi`Y]b`k`]W h][ Yg`ÒZZYb`h`]WXYg`NYb`hfi`a  
ZØf`X]Y`c`\_U`Y`:`Ya`Y]bgW`UZh`XUfghY`h`8]Y`DYf[ c`U`gd]Y`hY`Y]bY  
\]ghcf]gWXY`F`c`Y`]b`XYf`:`YghU`hi`b[ `XYg`D`UhnYg`i`bX`k`i`fXY`j`cb  
XYb`6Yk`c`\`bYfb`[ YgW`Å`hn`h`8i`fW`X]Y`?`ca`V]bUh]cb`Ui`g  
[ Ygi`bX\`Y]h`]WXYb`6YXYb`\_Yb`Ui`Z[ fi`bX`XYf`F`UhhYbd`U[ Y`i`bX  
ghfi`\_hi`fY`Yb`DfcV`Ya`Yb`Ub`XYf`DYf[ c`U`Yf[ UVYb`g]W`X]Y  
U`\_hi`Y`Yb`GUb]Yfi b[ ga U» bU\`a`Yb`"8]YgY`A`U»`bU\`a`Yb`g]bX`HY`]  
Y]bYg`i`a`ZUggYbXYfYb`D`Ubg`ni`f`5i`ZfYW`hYf\`U`hi`b[ `i`bX

J YfVYggYfi b[ 'XYf'ÖZZYbh]WXYb'9]bf]Wxhi b[ Yb']b': fc\bUi "

GhUh]gh]Wg'UbX'8UhU.'5\_hi'Y''Y'GhUh]gh]\_Yb'nY][ Ybž'XUgg'X]Y  
F UhYbdcdi 'Uh]cb']b'VYgh]a a hYb'6YfY]WXYb'6Yf']bg']b'XYb''YhnhYb  
»\fYb'ni [ Ybca a Yb'\Uhž'k Ug'ni 'j Yfa Y\fhYb'A U» bU\ a Yb'ni f  
6Y\_Àa dZi b[ 'i bX'DfÀj Ybh]cb'[ YZØ\fh\Uh"8]YgY'8UhYb  
i bhYfghfY]WXYb'X]Y'8f]b[ 'W\_X]h'XYf'GUb]Yfi b[ gUfVY]hYb'Ub'XYf  
DYf[ c'U'Ui ZXYa 'NY'h]b[ Yf'D'Uhn']b': fc\bUi ži a 'X]Y'ÖZZYbh]WXY  
; Ygi bX\Y]hi bX'G]WXYf\Y]h'ni '[ Yk Å\ f'Y]ghYb"9g'nY][ h'Ui Wxž'XUgg  
Å\b']WXY'DfcV'Ya Y']b'UbXYfYb'6Yn]f\_Yb'Ui Z[ YhfYhYb'g]bXž'k Ug  
Ui ZY]b'VfY]hYfYg'ghUXhk Y]hYg'H\Ya U'\]bXYi hYh"

8YhU]`g

6Ygi WXYb'G]Y'i bg'Ui Z.'a Y]b!VYf`]b"bYh