

GUVVUH\ `E i YYb ` . '9]b `VYk Y[YbXYg
:]`a YfY][b]g`]a `: fY]`i Zh_]bc `? fYi nVYf[`

5a `%" "'> b]`&\$&) `k]fX`XYf`8c_i a YbhUfZ]`a ` GUVVUH\
E i YYb `]a `: fY]`i Zh_]bc `? fYi nVYf[` [YnY][h" `8Yf` :]`a
VY[`Y]hYh`5a]WU]`@Ui žY]bYb`Y]bn][Ufh][Yb`F UVV]`i bX
8fU[ei YYbž`ØVYf`&\$`> \fY" `8]g_i h]YfYb`G]Y`a]h`@Ui `i bX
F Y[]ggYi f`GUbX]`8i 6ck g_]`bUW`XYf`J cfghY``i b["



: fY]`i Zh_]bc `? fYi nVYf[ž`6Yf`]bž`8Yi hgW`UbX`!`5a `%" "'> b]
&\$&) `k]fX`]a `: fY]`i Zh_]bc `? fYi nVYf[`XYf`8c_i a YbhUfZ]`a
GUVVUH\ `E i YYb `Ui Z[YZØ\fhž`XYf`XUg`@YVYb`XYg
Ui »Yf[Yk Ò\`b`]WYb`5a]WU]`@Ui `VY`Yi W`hYh" `@Ui `]gh`b]W`h`bi f
F UVV]ž`gcbXYfb`Ui W`Y]bY`8fU[ei YYbž`J UhYf`i bX`Y]b
F Yj c`i]cb`Āf`Ui Z`gY]bYa `; YV]Yh" `8Yf` :]`a ž`XYf`j cb`F Y[]ggYi f
GUbX]`8i 6ck g_]`fYU`]g]Yfhk i fXYž`VY[`Y]hYh`@Ui `ØVYf`Y]bYb
NY]hfUi a `j cb`a Y`f`U`g`&\$`> \fYb`i bX`ghY``h`gY]bY`Y]bn][Ufh][Yb
DYfgdY_h]j Yb`i bX`9fZU`fi b[Yb`j cfž`X]Y`gck c`\"`]a `fY`][]ØgYb`U`g
Ui W`]a `gcn]U`Yb`?cbhYI h`dfĀ[YbX`g]bX" `6Yf`]bYf`NY]hi b[
VYf]W`hYhž`XUgg`Y]bY` : fY]_UfhYbU_h]cb`ZØf`@YgYf`XYf`NY]hi b[

Ub[YVchYb'k]fXž'k cXi fW'XYf'Ni [Ub['ni a ' :]'a 'ZØf'Y]b'VfY]hYfYg
Di V']_i a 'Yf'Y]W'hYfh'k]fX"

GUVVUH\ 'E i YYb 'k]fX'ja 'FU\ a Yb'XYg'6Yf']bYf
8c_i a YbhUfZ]a ZYgh]j U'g[YnY][hž'XUg'X]YgYg'đ\ f'ni a 'nk Y]hYb
A U'ghUhhZ]bXYh''8Ug': Ygh]j U''Äi Zh'V]g'ni a '&''đ b]'i bX
dfÄgYb]h]Yfh'ØVYf' (\$']bhYfbUh]cbU'Y'8c_i a YbhUfZ]a Yž'XUfi bhYf
K Yf_Y'k]Y' 7fYUh]j c'DUFUX]gc. '5'7fYUh]j Y'F YbU]ggUbW' 'Ui g
8Yi hgW'UbX'i bX' : 'Ua]b[cg. '@ZY'UZhYf'h\Y'A YhYcf]hY 'Ui g
A YI]_c''5i W'XYf'Ua Yf]_Ub]gW'Y:]'a ' đW'_UbX'GUa ž'XYf'j cb
nk Y]'<c'cWli gh, VYf'YVYbXYb'\UbXY'hž'X]Y'g]W'bUW', \$'đ\ fYb
k]YXYf'hfYZZYbž']gh'HY]'XYg'Dfc[fUa a g''8Ug': Ygh]j U''\Uh'Ui g
a Uf_Yb'fYW'h]W'Yb'; fØbXYb'XYb'B Ua Yb']b'8cl i a YbhU'Y
[YÄbXYfh''BUW'XYf'J cfghY''i b['j cb' GUVVUH\ 'E i YYb 'Z]bXYh'Y]b
E/ 5'a]h'5a]W'U]'@Ui 'i bX'GUbX]'8i 6ck g_] 'ghUhh"

8]Y 'H\ Ya Uh]g]Yfi b ['j cb '⇒XYbh]hÄh'i bX 5bh]gYa]h]ga i g

8]Y '@VYbg[YgW]W'hY'j cb'5a]W'U]'@Ui ']gh'b]W'h'bi f'X]Y'Y]bYf
gW]'YfbXYb'DYfgØb']W'_Y]hž'gcbXYfb'g]Y'k]fZh'Ui W' [fi bX'Y[YbXY
: fU[Yb'ni f'ØX]gW'Yb'⇒Ybh]hÄh'i bX'XYa 'ZcfhXUi YfbXYb
5bh]gYa]h]ga i g'Ui Z''<]ghcf]gW'k i fnY'b'Ubh]gYa]h]gW'Y'5bg]W'hYb
]b'XYf'fYW'h]W'Yb'; 'Y]W'ghY''i b['XYf'đ XYb']a 'XYi hgW'Yb
? U]gYffY]W' i bX'dfÄ[hYb'X]Y'[YgY''gW'UZh]W'Y'K U\fbY\ a i b[
ØVYf'đ\ f\ i bXYfhY'\]bk Y[''6]g'\Yi hY'g]bX'j]Y'Y'Ubh]ØX]gW'Y
?']gW'YYg'i bX'GhYfYchmdYb']b'XYf'; YgY''gW'UZh]j YfVfY]hYhž'Ui W']b
FY[]cbYbž']b'XYbYb'Yg'_Ui a 'ØX]gW'Y'6Yj Ø'_Yfi b[[]Vh''8]YgY
<YfUi gZcfXYfi b[Yb'g]bX'Ui W'ZØf'XYa c_fUh]gW'Y'; YgY''gW'UZhYb
Y]bY'YW'hY'6Y'Ughi b[ž'k]Y' **GdfUW'Y i bX'N]hUHY** 'Yf'Äi hYfh"

6YgcbXYfg'\YfUi gZcfXYfbX']gh'X]Y'J YfnYffi b['ØX]gW'Yf'⇒Ybh]hÄh
Xi fW'ghYfYchmdY'8UfghY''i b[Yb']b'XYb'A YX]Yb''8]YgY'DfÄj U'Ybn
\Uh'b]W'h'bi f'9]bZi gg'Ui ZX]Y '@VYbgfYU']hÄhYb'j cb'A YbgW'Yb
ØX]gW'Yb'; 'Ui VYbgž'gcbXYfb'Ui W'Ui Z]\fY'_i 'hi fY''Yb'i bX
gcn]U'Yb'đbhYfU_h]cbYb''8Ug'đ XYbhi a '\Uh'Yhk U'%) 'A]''cbYb
5b\Äb[Yf'k Y'hk Y]hž'a]h'VYXYi hYbXYb'; Ya Y]bgW'UZhYb']b'XYb
I G5'i bX'g'fUY''i bX'fi bX'%'\$\$''\$\$'đ XYb']b'8Yi hgW'UbX''8]Y

⇒Ybh]hÀh'k]fX'gck c\`Xi fW`Yh\`b]gWY`Ni [Y\`Òf][_Y]h'U`g`Ui W
 Xi fW`_i`hi fY`Y`6fÀi WY`i bX`XYb`[Ya Y]bgUa Yb`; `Ui VYb
 [YZcfa h"

9]b`5i Zfi Z`ni f`6]`Xi b[`i bX
 5i gY]bUbXYfgYhni b[

8]Y`5i gY]bUbXYfgYhni b[`a]h'XYa`_ca d`YI Yb`H\Ya U
 5bh]gYa]h]ga i g]gh`\]bg]W'h]W`XYf`ØX]gWYb`⇒Ybh]hÀhi bX`\fYf
 8UfghY`i b[`i bYf`Àgg`]W`"6]Xi b[`gd]Y`h'Y]bY`nYbhfU`Y`F c`Y`ja
 † XYbhi a`i bX`\Uh'g]W`Xi fW`X]Y`‡\f\i bXYfhY`k Y]hYfYbhk]W_Y`h"
 8]YgY`6]`Xi b[gUfVY]h]gh`Ui W`bchk YbX][ži a`XYb
 <YfUi gZcfXYfi b[Yb`XYg`5bh]gYa]h]ga i gž`XYf`cZh`ZU`gWY
 8UfghY`i b[Yb`i bX`ghYfYchmdY`G]W`hk Y]gYb`ZØfXYfhž
 Ybh[Y[Ybni hfYhYb`"8 Ug`NYbhfi a`ZØf`5bh]gYa]h]ga i gZc fgW`i b[`Ub
 XYf`HI`6Yf`]b`k]Xa Yh'g]W`X]YgYf`DfcV`Ya Uh]_`gY]h`%- , &
]bhYfX]gn]d`]b`Àf"

8Yf`:]`a` GUVVUH\`E i YYb`V]YhYh`]a`F U\`a Yb`XYg
 8c_i a YbhUfZ]`a ZYgh]j U`g`b]W`h`bi f`l bhYf\U`hi b[ž`gcbXYfb`fY[h
 Ui W`ni`Y]bYf`h]YZ[Y\YbXYb`FYZYI]cb`ØVYf`⇒Ybh]hÀhž
 Ni [Y\`Òf][_Y]h'i bX`X]Y`<YfUi gZcfXYfi b[Yb`XYg`5bh]gYa]h]ga i g
 Ub`"9g]gh`Y]b`k]W`h][Yf`6Y]hfU[`]b`Y]bYf`NY]hž]b`XYf`8]U`c[`i bX
 J Yfgh`ÀbXb]g`a Y\`f`XYbb`Y`[YZfU[h'g]bX"

8YhU]`g	
C fh	: fY]`i Zh_]bc`?fYi nVYf[ž`6Yf`]bž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "VYf`]bYf!nY]hi b["XY • k k k "a]Ua]bYk h]a Yg"W`a • l b!!gd fW`Y!n]hUhY!mcV"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b`bYh