

F mUb`F Ymbc`Xg`i bX`A UXcbbU.`9]b`Dcd!
<][\`][\h`]b`8YUXdcc`/ Ua d/K c`j Yf]bY

F mUb`F Ymbc`Xg`hfUZ`g]W`a]h`A UXcbbU`ž`i a`]\fYb`Gcb[`Z0f
8YUXdcc`/ Ua d/K c`j Yf]bY`ni`]nYbn]YfhYb`9]b
gdUbbYbXYg`HfYZZYb`]b`6Yf`]b`

8]Y`i`g]cb`j`cb`Dcd`_i`h`i`f`i`bX`<c`mk`ccX`]gh`Y]b` \Ai`Z[`Yg
D\Abca`Yb`ž`XUg`c`Zh`Z0f`0VYffUgW`Yb`XY`K`Yb`Xi`b[`Yb`i`bX`b`Yi`Y
HfYb`Xg`gcf[`h`?`0fn`]W`k`i`fXY`X]Yg`XYi`h`]W`ž`U`g`A`UXcbbU`i`bX
F mUb`F Ymbc`Xg`]b`6Yf`]b`ni`gUa`a`Yb`_Ua`Yb`ž`i`a`0VYf`X]Y
J`Yfk`Yb`Xi`b[`XYg`Y`Y`Yb`X`A`fYb`Gcb[`g`@`_Y`U`DfUmYf`]b`XYa`a`]h
GdUbbi`b[`Yfk`UfhYhYb`:]`a`8YUXdcc`/`K`c`j`Yf]bY`ni`gdFYW`Yb`
8]YgYg`HfYZZYb` \]bhYf`Aggh`b]W`h`bi`f`Y]bYb`V`Y]VYb`XYb`9]b`Xfi`W`
VY]`XYb`:]`Ubg`VY]XYf`?`0bgh`Yf`ž`gcb`XYfb`k`]f`Zh`Ui`W`Y]bYb`6`]W`_`Ui`Z
X]Y`Ni`gUa`a`Yb`UfVY]h`]b`XYf`:]`a`VfUbW`Y`"

8]Y`?`fUZ`h`XYf`A`i`g]_`]a`:]`a`

A`i`g]_`]gh`b]W`h`bi`f`Y]b`<]bhYf[`fi`bXY`Ya`Yb`h`ž`gcb`XYfb`_Ubb`X]Y
9a`ch]cbYb`i`bX`H\Ya`Yb`Y]bYg`:]`a`g`ghUf`_VYY]bZi`ggYb`"8Yf
9]bgUhm`j`cb`A`UXcbbUg`]_cb]gW`Ya`Gcb[`]b`8YUXdcc`/
K`c`j`Yf]bY`nY][`h`ž`k`]Y`k`]W`h][`gcf[`Z`A`h][`Y`5i`gk`U` \`i`bX`_fYUh]j`Y
h`hY[`fUh]cb`j`cb`A`i`g]_`]b`:]`a`dfcXi`_h]cbYb`g]bX`"F mUb`F Ymbc`Xgž
VY`_Ubb`h`Z0f`gY]bYb`7` \Ufa`Y`i`bX`gY]bY`?`fYUh]j`]h`h`ž`gd]Y`h`Y`Y]bY
GW`0ggY`fc`Y`XUVY]ž`XYb`Gcb[`Z0f`XYb`:]`a`ni`g]W`Yfb`"GY]bY
6Y` \Uff`]W`_Y]h`ž`X]Y`]_cb]gW`Y`A`Y`c`X]Y`Y]bni`Vf]b[`Yb`ž`gdf]W`h
6`A`b`XY`0VYf`gY]bYb`9]bZi`gg`i`bX`X]Y`5f`h`i`bX`K`Y]gYž`k`]Y`a`cXYfbY
:]`a`Y`[`YghU`h`Y`h`k`YfXYb`"

9]b`HfYZZYb`a`]h`Y]bYf`@Y[`YbXY

8 Ug`HfYZZYb`nk]gWYb`F Ymbc`Xgž`FY []ggYi f`G\Uk b`@Yj mi bX
A UXcbBU`ÖZbYhY`X]Y`HØfYb`ni `Y]bYf`bYi Yb`8]a Ybg]cb`XYf
_fYUh]j Yb`Ni gUa a YbUfVY]h`A UXcbBUž`X]Y`ZØf`]\fY
Ubgdfi W`gj c`Yb`5bgdfØWY`VY_Ubbh]ghž`gd]Y`hY`b]W`h`bi f`X]Y
Fc`Y`XYf`GÅb [Yf]bž`gcbXYfb`k i fXY`Ui W`ni `Y]bYf`k Yfhj c`Yb
6YfUhf]b`" ÆfY`5bfY [i b [Ybž`i a `VYgh]a a hY`GnYbYb`ni
j YfVYggYfbž`j YfXYi h`]WYbž`k]Y`?ØbghYf`Ui g`i bhYfgW`]YX`]WYb
6YfY]WYb`ni gUa a YbUfVY]hYb`_ÖbbYbž`i a `Y]b
dfc`Y`_hgdYn]Z]gWYg`N]Y`ni `YffY]WYb`"8]Yg`_ÖbbhY`U`g`Y]bY
6chgW`UZh`Ub`UbXYfY`?fYUh]j Y`VYhfUW`hY`h`k YfXYbž`XUgg
]bhYfX]gn]d`]bÅfY`Ni gUa a YbUfVY]h`cZh`bYi Y`i bX`i bYfk UfhYhY
9f [YVb]ggY`]YZYfh`

9]b`VYa Yf`_Ybgk YfhYf`Gci bXhfUW`_

8Yf`Gci bXhfUW`_ni` 8YUXdcc`/`K`c`j Yf]bY`_]gh`Y]b
Y]bXfi W`gj c`Yg`6Y]gd]Y`XUZØfž`k]Y`Y]b`:]`a`Xi fW`Y]bY
gcf [Z`h] [Y`5i gk U`j`cb`A`i`g]_ghØW`Yb`5i Zhf]YV`Yf`U`hYb`_Ubb`
BYVYb`A UXcbBU`k]fX`XYf`Gci bXhfUW`_Ui W`j`cb`?ØbghYfb`k]Y
f`BGMB`7`i`bX`5j`f]`@Uj] [bY` [YdfÅ [h`<i [\`]UW`_a`Ub`gY`Vgh`Vf]b [h
gY]bY`:]`YgUb [g`Y]ghi b [`Ui`g`H`Y`:]`fYUhYgh`G`ck`a`Ub`a`]h`Y]bž
k Ug`X]Y`J`]Y`ZU`hi`bX`XYb`FY]W`hi`a`XYf`A`i`g]_`]a`:]`a
i`bhYfghfY]W`h`9]b`gc`W`_fYUh]j Yf`5bgUhn`_ÖbbhY`:]`a`Ya`UW`Yf
]bgd]f]YfYbž`Ui W`ni`_ØbZh] [`j`YfghÅf`_h`Ui`Z`a`i`g]_U`]gW`Y`<] [\`] [\`hg
ni`gY`hnYbž`i`a`X]Y`Ni`gW`Ui`Yf`ni`VY [Y]ghYfb`

8Yf`9]bZ`i`gg`Ui`Z`X]Y`:]`a`_i``hi`f`i`bX`XUg Di`V`_]`_i`a`

8]Y`_ca`a`YbXY`J`Yf`ÖZZYbh]W`i`b [`j`cb` 8YUXdcc`/`K`c`j Yf]bY
k]fZh`:]`fU [Yb`ØVYf`XYb`9]bZ`i`gg`j`cb`A`i`g]_`Ui`ZXUg`:]`a`Yf`YVb]g
Ui`Z`i`b`XYa`X]Y`DfcXi`_h]cbgZ]fa`U`Y]bY`DcdgÅb [Yf]b`i`bX
:]`a`Ya`UW`Yf`_ca`V]b]Yfhž`nY] [Yb`g]Yž`XUgg`XYf`9]bZ`i`gg`j`cb`A`i`g]_
Ui`ZX]Y`:]`a`_i``hi`f`k`Y]hfY]W`YbX`]gh`Ni`gW`Ui`Yfž`X]Y`g]W`]b`XYf
A`i`g]_`j`cb`A`UXcbBU`k`c`\`ZØ`\`Ybž`_ÖbbhYb`Xi`fW`X]Y`J`YfV]bXi`b [
j`cb`A`i`g]_`i`bX`:]`a`j`YfghÅf`_h`Ub [Ync [Yb`k`YfXYb`i`bX`gc`Y]bY
bYi`Y`N]Y` [fi`ddY`ZØf`XYb`5W]cbZ]a` [Yk`]bbYb`

; Ya Y]bgUa Y`DfÀgYbn`]b`gcn]U`Yb`A YX]Yb

8]Y`Dcdi`Uf]hÀh`XYg`:]`a`g`gd]Y[Y`h`g]W`Ui`W`i]b`XYf`Bi`hni`b[
gcn]U`Yf`A`YX]Yb`k`]XYf`"D`UhhZcfa`Yb`k`]Y`H]_Hc`_`V]YhYb`Y]bY
`Yfj`c`ffU[YbXY`A`Ò[`]W`_Y]hž`X]Y: Ub`g`X]fY`_hni`Y`ffY]W`Yb`i`bX`g]Y
Ub`XYa`; YgW`Y`Y`b`fi`bX`i`a` 8YUXdcc`/`K`c`j`Yf]bY`hY]`UVYb
ni`"UggYb`"A`]h`XYf`6YhY`]`[i`b[`Ub`j`YfgW`]YXYbYb`: cfa`UhYb`Ui`Z
D`UhhZcfa`Yb`k`]Y: UW`Vcc`_`i`bX`æghU[fUa`n]Y`Y`b`X]Y`GhUfg`Ui`g
XYa`;]`a`Y]bY`VfY]hY`²`ZYb`h]W`_Y]h`Ub`i`bX`Z`ØfXYfb`XUg
; Ya`Y]bgW`UZhg[YZØ`"8]Yg`nY][hž`k`]Y`g]W`X]Y:]`a`]bXi`ghf]Y
ni`bY`a`YbX`]b`X]Y`X][]hU`Y`K`Y`h`VYk`Y[h`

8]Y`J`YfV]bXi`b[`nk`]gW`Yb`A`UXcbbU`i`bX`F`mUb`F`Y`mbc`Xg`]a
F`U`a`Yb`j`cb` 8YUXdcc`/`K`c`j`Yf]bY`ghY`h`igma`Vc`]gW`Z`Øf`Y]bY
fYUh]j`Y`F`YbU]ggUbW`]b`XYf`:]`a`!`i`bX`A`i`g]]bXi`ghf]Yž`X]Y`VY]XY
6YfY]W`Y`VYfY]W`Yfhi`bX`X]Y`Ni`gW`Ui`Yf`]b`bYi`Y`9fZU`fi`b[Yb
Y]bZØ`fh`

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8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`a`Y]b`!VYf`]b`bYh