

F]g]_cY]bgWÅ Āhni b ['XYg'5b`Y[Yfg. '8fY\!
i bX'5b[Y`di b_h']b`XYf':]bUbnVYfUhi b[

9fZU\fyb`G]Y`]b`XYf`DfYggYa Y`Xi b ['XYf`DYW b]5fg
<cbcfUfVYfUhi b [ž'k Ufi a `X]Y`F]g]_cY]bgWÅ Āhni b ['XYg
5b`Y[Yfg`XYf`8fY\!`i bX'5b[Y`di b_h`Y]bYf`[i hYb
:]bUbnVYfUhi b [`]gh"?`Ui g`Dcfk c``b]a a h`GhY`i b [`ni
]bX]j]Xi Y``Yb`5b`U[Yn]Y`Yb`i bX`XYf`6YXYi hi b [`j cb
F]g]_cVYfY]hgWÅ UZh`i bX`!hfU[ZÅ\][_Y]h`ZØf`dUggYbXY
5b`U[YYb`hgWÅ Y]Xi b [Yb``6Ygi WÅ Yb`G]Y`X]Y`K YVg]hY`j cb
DYW b]5fg`ZØf`k Y]hYfY` ðZcfa Uh]cbYb"

ð`XYf`\Yi h][Yb`NY]h`k]fX`Yg`]a a Yf`k]WÅ h][Yfž`g]WÅ `]bhYbg]j `a]h
XYa `H\Ya U` ; Y`XUb`U[Y`Ui gY]bUbXYfni gYhnYb``8]Y`DYW b]5fg
<cbcfUfVYfUhi b [`Uh`g]WÅ `X]YgYa `H\Ya U`j YfgWÅ f]YVYb`i bX
h\Ya Uh]g]Yfh`i]b`]\fYf`DfYggYa Y`Xi b [`X]Y`F]g]_cY]bgWÅ Āhni b ['XYg
5b`Y[Yfg`U`g`8fY\!`i bX'5b[Y`di b_h`Y]bYf`[i hYb':]bUbnVYfUhi b ["

8UVY]:VYhcbh`XYf`6Yf`]bYf`<cbcfUfVYfUhiYf`?`Ui g`Dcfk c``X]Y
6YXYi hi b [ž`X]Y`Y][YbY`F]g]_cVYfY]hgWÅ UZh`VY]:XYf`; Y`XUb`U[Y`ni
_YbbYb``8]Yg`]gh`VYgcbXYfg`fY`Yj Ubh`ZØf`5b`Y[Yfž`X]Y`]b`NY]hYb
b]YXf][Yf`N]bgYb`bUWÅ `fYbX]hYghUf`_Yb`5b`U[Ya Ò[`]WÅ _Y]hYb
gi WÅ Yb``Dcfk c``k Y]gh`XUfUi Z`\]bž`XUgg`XUg`gc [YbUbbhY`a U[]gWÅ Y
8fY]YW_`XYf`; Y`XUb`U[Yž`VYghY`YbX`Ui g`F YbhUV`]hÅhž`G]WÅ Yf\Y]h
i bX`@]ei]X]hÅhž`b]WÅ h[`Y]WÅ nY]h][`j c``ghÅbX][`YfZØ`h`k YfXYb`_Ubb"
8]Yg`VYXYi hYhž`XUgg`\Ò\YfY`F YbX]hYb`a]h`\Ò\YfYb`F]g]_Yb
Y]b\Yf[Y\Yb"

8Yf`6Yf`]bYf`<cbcfUf!:]bUbnVYfUhiYf`Yf`_`Åfh`Ub`UbX`j cb
6Y]gd]Y`Ybž`XUgg`5b`U[Yb`Ua `5_h]Yba Uf`_h`Ub[Zf]gh][`X]Y` \ÒWÅ ghY
F YbX]hY`j YfgdfYWÅ Ybž`YXcWÅ `Ui WÅ `a]h`\Ò\YfYb
?i fggWÅ k Ub_i b [Yb`Y]b\Yf[Y\Yb``Dcfk c``a UWÅ h`XYi h`]WÅ ž`XUgg
X]Y`]bX]j]Xi Y``Y`F]g]_cbY][i b [`Y]bYg`5b`Y[Yfg`j cb

YbhgWXY]XYbXYf'6YXYi hi b[']ghž'i a 'Y]bY'dUggYbXY
5b`U[YghfUHY[]Y'ni 'Ybhk]W_Y`b"

⊕`X]YgYa 'Ni gUa a Yb\Ub['i bhYfghfY]W`h'Yf`X]Y`B`chk`YbX][`_Y]h
Y]bYf'[YbUi Yb'5bU`mgY`XYf'dYfgØb`]W`Yb`F]g]_cbY][`i b['i bX
VYhcbhž`XUgg`X]YgY`g]W`'a '@Ui ZY`XYf`NY]h`_Ui a 'j`Yf`Åb`XYfh"8]YgY
9f`_Yb`hb]g]`gh`j`cb`[`fc»`Yf'6YXYi hi b['ZØf`Y]bY`Ub[Zf]gh][`Y
;`Y`X`Ub`U[YghfUHY[]Y"Ni`XYa`'\`YVh`Yf`\`Yfj`cfž`XUgg`X]Y`?`Yb`hb]g
XYf`F]g]_chfU[ZÅ\][`_Y]hž`X]Y`g]W`'Ui`g`XYa`'5b`U[Yn]Y`'i`bX
`cf]ncbh`Yf[]Vhž`YVY`bgc`k`]W`h][`'gh"

⊕`XYf`c`_U`Yb`6Yf`]bYf`DYfgdY`_hj`Y`g]bX`gc`W`X`Y`Z]b`Ubn]Y`Yb
H\Ya`Yb`j`cb`⊕`hYfYggYž`XU`X]Y`GhUXh`U`g`K`]fhgW`UZhg!`i`bX
:]b`Ubn`n`Yb`hf`i`a`'8Yi`hgW`'Ub`Xg`Y]bY`\c\Y`5bnU\`Ub`5b`Y[Yfb`i`bX
⊕j`Yghc`fYb`VY\YfVYf[h"8]Y`6YfUhi`b['j`cb`:]fa`Yb]b\UVYfbž
I`bhYfbY\`a`Yfbž;`YgW`ÅZhgZØ\`fYfbž`GY`Vgh`ÅbX][`Yb`i`bX
:fY]VYfi`ZYfb`]gh`Y]b`n`Yb`hf`U`Yg`5b`Y[Yb`XYf`DYW`b]5fg
;`YgY`gW`UZh`ZØf`ghfUHY[]gW`X`5b`U[YVYfUhi`b['a`V<"8UVY]`ghY`h
X]Y`dYfgØb`]W`X`Y`6YfUhi`b['ja`':`c`_i`gž`i`a`'bX]j`]Xi`Y`Y`Z]b`Ubn]Y`Y
9bhgWXY]Xi`b[Yb`ni`ZØfXYfb"

6Y]`XYf`;`Y`X`Ub`U[Y`]gh`Yg`j`cb`YbhgWXY]XYbXYf'6YXYi hi b[ž
ei`U`]hU]j`\`c`W`k`Yfh][`Y`6YfUhi`b['ni`'Yf`U`h`Yb"DYW`b]5fg`gY`hnh
\`YfVY]`Ui`Z`<`cbc`fUfVUg]g`i`bX`Y]bY`_c`ghY`b`hf`Ub`gd`Uf`Yb`hY`6YfUhi`b[ž
i`a`'⊕`hYfYggYbg`_cbZ]_hY`ni`j`Yfa`Y]XYb`i`bX`X]Y`?`i`bXYb
`Ub[Zf]gh][`i`bX`j`Yfhf`Ui`Ybgj`c``Ui`Z`XYa`'K`Y['ni`a`'Z]b`Ubn]Y`Yb`N]Y`
ni`VY[`Y]hYb"

: Øf`k`Y]hYfY`⊕`Zc`g`ØVYf`DYW`b]5fg`_]W`_Yb`G]Y`\]Yf"

„ VYf`DYW`b]5fg
8]Y`DYW`b]5fg;`YgY`gW`UZh`ZØf`ghfUHY[]gW`X`5b`U[YVYfUhi`b['a`V<
]gh`Y]bY`i`bUV`Åb[][`Y`:]b`Ubn`VYfUhi`b[g[YgY`gW`UZh`Ui`Z
<`cbc`fUfVUg]g`a`]h`G]h`i`b`6Yf`]b"8Ug`j`cb`XYa
[YgW`ÅZhgZØ\`fYb`XYb`;`YgY`gW`UZh`Yf`?`Ui`g`Dc`fk`c``[Y[fØb`XYhY
I`bhYfbY\`a`Yb`\U`h`g]W`'Ui`Z`X]Y`6YhfY`i`b['j`cb`:]fa`Yb]b\UVYfbž
I`bhYfbY\`a`Yfbž;`YgW`ÅZhgZØ\`fYfbž`GY`Vgh`ÅbX][`Yb`i`bX
:fY]VYfi`ZYfb`gd`Yn]U`]g]Yfh"<`cbc`fUfVYfUHYf`Dc`fk`c``]gh`gY]h`%-`-`(`

]b`XYf':]bUb nVfUbW\Y`hÅh][`i bX`j YfZØ[h`ØVYf`Y]b
9l dYfhYbbYhnk Yf_`Ui g`Ub [`Å\`f][Yb`DUfhbYfbž`X]Y`GdYn]U`]ghYb
Ui Z]\`fYa `; YV]Yh`g]bX"

E i Y`Y.`DYW` b]5fg`#`c hg

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh