F Y []bU'<U`a ]W žX]Y`i bUb[YZcW hYbY'6cl _Öb][]bž`\_Y\fh`]b` 6UW_
hc`h\Y`F cchg`Ui ZXYb'6]XgW]fa`ni fØW`"5a`*`"GYdhYa VYf`&\$&(
i a`&%`I` \f`ghfU\`h`XYf`GK`F`X]Y`8c_i a`YbhUh]cb`Ui gž`X]Y`UV`XYa
%&`"GYdhYa VYf`]b`XYf`5F8`A`YX]Uh\Y`\_j`YfZØ[VUf`]gh`"8Yf`:]`a
VY[`Y]hYh`<U`a ]W`VY[]\fYb`J`cfVYfY]hi`b[ Yb`]b`6Yf`]b`ZØf`]\fYb
VYj`cfghY\YbXYb`?Ua`dZ[ Y[ Yb`HJ`!A`cXYfUhc`f`GhYZUb`F`UUUV`"8cW
X]Y`8c\_i a`YbhUh]cb`[ Y\h`ØVYf`XYb`6cl`f]b[ `]\]bUi`g`i`bX`nY][`hž`k`]Y
F Y []bU'<U`a ]W`ni`XYf`ghUf`\_Yb`:]`fUi`k`i`fXYžX]Y`g]Y`Y`i`hY`]gh`

F Y []bU'<U`a ]W`]gh`Y]bY`k`U\fy`@Y[YbXY`]a`:]`fUi`Yb`!6cl`gdcfh`"J`cb
]\fYb`]bg[ YgUa`h`(`,`K`A`!`?`Åa`dZb`'\`Uh`g]Y`bi`f`Y]bYb`Y]bn][`Yb
j`Yf`c`fYb`"5i`W`b`UW`%+`+`]\fYb`gY]h`]\fYa`c`Z]n]Y`Yb`?Uff]YfY`Yb`XY
\`Uh`g]Y`b]W`hg`j`cb`]\fYf`5i`gb`U`a`YghY`i`b[`Y]b[ YVØ`»`h`"a
;`Y[ YbhY]ž`g]Y`\`Uh`X`Uni`VY][`YhfU[Ybž`X`Ugg`:]`fUi`Yb`Ui`W`]b
8Yi`hgW`Ub`X`]a`Dfc`Z]Vcl`gdcfh`YfZc`[`fY]W`g]bX`"8]Y
8c_i a`YbhUh]cb`nY][`hž`k`]Y`F Y []bU'<U`a ]W`a`]h`Y]gYfb`Yf`8]gn]d`]b
i`bX`i`bVÅ`bX][`Ya`9`\f[ Y]n`Ui`W`\`Yi`hY`bcW`[`Y[ Yb`GhYZUb`F`UUUV`]b
XYb`F`]b[`ghY][`hž`i`a`ni`VYk`Y]gYbž`X`Ugg`g]Y`]a`a`Yf`bcW`[`Ubn
j`cfbY`a`]hgd]Y`h`

8Yf`:]`a` 6UW`_hc`h\Y`F cchg` `b]a`a`h`X]Y`Ni`gW`Ui`Yf`a`]h`Ui`Z`Y]bY
F Y]gY`]b`F Y []bU'<U`a ]W`g`<Y]a`UhghUXh`?`Uf`gfi` \Y`"8c`fh`hf]Z]h`g]Y
Ui`Z]\fY`U`hYb`K`Y[ VY[ `Y]hYfž`Ub[ YZUb[ Yb`VY]`]\fYb`9`hYfb`"Δ`f
J`UhYf`;`Ø`bhYf`\`Uh`gW`cb`]a`a`Yf`Ub`g]Y`[`Y[ `Ui`Vh`i`bX`_Øa`a`Yfh
g]W`Ui`W`\`Yi`hY`bcW`i`a`]\fY`:]`b`UbnYb`"Δ`fY`A`i`h`hYf`\]b[`Y[`Yb
_cb`bhY`Yg`b]Y`Yf`hfU[ Ybž`]\fY`HcW`hYf`VY]a`6cl`Yb`ni`gY\Ybž`Ui`g
5b[`gh`i`a`]\fY`G]W`Yf\Y]h`"8]Y`8c_i a`YbhUh]cb`nY][`h`Ui`W`F Y []bU
<U`a ]W`g`VYghY`:]`fYi`bX]bž`X]Y`fc`W][`Y`GÅ`b[Yf]b`8c`fc`DY`gW`ž`a`]h
XYf`g]Y`[`Ya`Y]bgUa`9f]bbYfi`b[Yb`Ub`]\fY`[ `c`ffY]W`Y`?`Uff]YfY`]b
XYf`8A`!5fYbU`Ui`ghUi`gW`h`

8Yf`VYj`cfghY\YbXY`?Ua`dZ[Y[Yb`GhYZUb`F`UUUV`]gh`b]W`h`bi`f`Y]b
k`Y]hYfYf`A`Y]YbghY]b`]b`<U`a]W`g`?`Uff]YfY`ž`gc`bXYfb`Ui`W`Y]b
A`YX]Yb`gdY`\_hU`_Y`"8]Y`:]`fU[ Y`]ghž`c`V`<U`a]W`]\`a`Ui`W`X]YgYg`A`U`
X]Y`B`UgY`Vf]W`hž`gc`k`]Y`VY]`]\fYb`V]g`Yf][`Yb`6Y[ Y[ bi`b[Yb`"8]Y
GdUbbi`b[ `]gh`[`fc`»`i`bX`X]Y`9fk`Ufhi`b[ Yb`g]bX`\`cW`"

6UW`\_hc`h\Y`F cchg` `]gh`Y]bY`VYY]bXfi`W`\_YbXY`8c_i a`YbhUh]cb

ØVYf`X]Y`YfUi gfU[YbXY`? Uff]YfY`j cb`FY[ ]bU`<U`a ]W`i bX`]\f
i bYfa ØX`]W`Yg`9b[ U[ Ya Ybh`ZØf`XYb`i: fUi Yb!6cl gdcfh"G]Y`\Uh
[YnY][hž`XUgg`a Ub`a ]h`K]`Ybg\_fUZhž`HU`Ybh`i bX`\UfhYf`5fVY]h
[fc»Y`9fZc`[Y`Yfn]Y`Yb`\_Ubb""8]Y`8c_i a YbhUh]cb`]gh`Y]b
]bgd]f]YfYbXYg`Dc fhf`h`Y]bYf`Ui »Yf[Yk Ò\b`]W`Yb`i: fUi ž`X]Y`X]Y
6cl k Y`h`bUW`\U`h][`[ Ydf`À[h`\Uh"

?i fn]bZcfa Uh]cbYb.

- H]hY`. `FY[]bU`<U`a]W`i]b` 6UW`\_hc`h`Y`F`c`chg` ` `9]bY
?i`hZ][ i`f`XYg`XYi hgW`Yb`6cl gdcfhg
- 5i ggfhU`\`i b[.`*``GYdhYa VYf`&\$&( `i a` `&%`I` \f`]a` `GK` F
- J`YfZØ[ VUf`_Y]h. `5V`%&``GYdhYa VYf`]b`XYf`5F`8`A`YX]Uh\Y`_

?cbhU_h

A UXY`Y]bY`<Y``a Ubb
\$+%`%- &-` `%%%%&
a UXY`Y]bY``\Y``a Ubb4 GK` F`"XY

8YhU]`g

6Ygi W`X`Yb`G]Y`i bg`Ui Z. `a Y]b!VYf`]b`bYh