

F Ua a ghY]b`ja `C`ma d]UghUX]cb. `K ]Y`\_Ubb  
a Ub`X]Y`J cfk ØfZY`[ Y[ Yb`H]```@]bXYa Ubb  
][ bcf]YfYb3

F Ua a ghY]b`gd]Y`h`XfY]`?`cbnYfhY`\\]bhYfY]bUbXYf`ja  
Ui gj Yf\_Ui ZhYb`6Yf`]bYf`C`ma d]UghUX]cb"8]Y` : fU[ Yž`X]Y`g]Wk  
j ]Y`Y`ghY``Ybž`]ghž`k ]Y`XUg`gY]b`\_Ubb"GWk`]Y»` ]Wk`[ ]Vh`Yg  
nU`fY]WkY`J cfk ØfZY`j cb`8i hmYbXYb` : fUi Yb`[ Y[ Yb`H]``  
@]bXYa Ubbž`XYb`GÅb[ Yf`XYf`6UbX"9g`[ Y`h`i a`gYI i Y`Y  
VYf[ f]ZY`i bX`X]Y`J YfUVfY]Wk i b[ `j cb`8fc[ Yb"5`YfX]b[ g  
[ YghU`hYh`Yg`g]Wk`gWk`k ]Yf][ ž`X]YgY`J cfk ØfZY`ni`VYk`Y]gYb"  
8]Y`9]bbU`a`Y`j cb`?"C"!HfcdZYb`]gh`bi`f`k`Yb][ Y`Gh`i`b`XYb  
bUWk`k`Y]gVUf`i`bX`c`Zh`ghY`h`5i`ggU[ Y`[ Y[ Yb`5i`ggU[ Y"8]Y  
VYhfcZYbYb` : fUi Yb`k`UfYb`ni`XYa`c`Zn` : Ubg`j`cb`F Ua a ghY]b  
i bX`\\UhYb`hY]`k`Y]gY`gYI i Y`Y`Y`b`hYfU\_h]cbYb`a`]h`@]bXYa Ubb  
[ Yk`c`h"8cWk`Ui`Wk`gc`Wk`Y` : fUi Yb`\_`ÖbbYb`b]Wk`h`ZØf`XUg  
J Yf`\\U`hYb`XYg`GÅb[ Yfg`j`YfUbhk`cfh]Wk`[ Ya`UWk`h`k`YfXYb"  
/ Ua d^Y``d/



F Ua a ghY]b`gd]Y`h`XfY]`?`cbnYfhY`\\]bhYfY]bUbXYf`ja`Ui gj Yf\_Ui ZhYb

6Yf`]bYf`C`ma`d]UghUX]cb"8]Y': fU[ Yž`X]Y`g]Wk`j ]Y`Y`ghY`Ybž`]ghž`k ]Y  
XUg`gY]b`\_Ubb"GWk`]Y»`]Wk`[ ]Vh`Yg`nU`fY]Wk`Y`J`cfk`ØfZY`j`cb  
8i`hnYbXYb': fUi`Yb`[ Y[ Yb`H]`@]bXYa`Ubbž`XYb`GÅb[ Yf`XYf`6UbX"  
9g[ Y`h`i`a`gYI`i`Y`Y`, VYf[ f]ZY`i`b`X`X]Y`J`YfUVfY]Wk`i`b`[ ]j`cb  
8fc[ Yb"5`YfX]b[ g[ YghU`hYh`Yg`g]Wk`gWk`k ]Yf][ ž`X]YgY`J`cfk`ØfZY`ni  
VYk`Y]gYb"8]Y`9]bbU`a`Y`j`cb`?`"C"!HfcdZYb`]gh`bi`f`k`Yb][ Y  
Ghi`bXYb`bUWk`k`Y]gVUf`i`b`X`c`Zi`ghY`h`5i`ggU[ Y`[ Y[ Yb`5i`ggU[ Y"8]Y  
VYhfcZYbYb': fUi`Yb`k`UfYb`ni`XYa`c`Zi: Ubg`j`cb`F`Ua`a`ghY]b`i`b`X  
`UhhYb`hY]`k`Y]gY`gYI`i`Y`Y`h`hYfU`\_h]cbYb`a` ]h`@]bXYa`Ubb`[ Yk`c`h"  
8cWk`Ui`Wk`gc`Wk`Y': fUi`Yb`\_ØbbYb`b]Wk`h`ZØf`XUg`J`Yf`U`hYb`XYg  
GÅb[ Yfg`j`YfUbhk`cfh]Wk`[ Ya`UWk`h`k`YfXYb"

9g]gh`k`]Wk`h][`ni`VYhcbYbž`XUgg`X]Y`J`cfk`ØfZY`[ Y[ Yb`@]bXYa`Ubb  
k`Yb][`a`]h`XYa`\_`Ugg]gWk`Yb`6]`X`Y]bYg; fci`d]Yg`ni`hi`b`UVYb"  
8]YgY': fUi`Yb`a`ØWk`hYb`]fYa`\_Xc`bU`Y`gY]b`i`b`X`[ YfbY`Ui`Wk  
gYI`i`Y`"8cWk`Yg[ Y`h`h`Yf`i`a`Y]bY`UbXYfY`8]a`Ybg]cb"8]Y  
VYhfcZYbYb': fUi`Yb`k`i`fXYb`j`cb`@]bXYa`Ubb`VYbi`hhi`b`X`XUbbUWk  
UV[ YgWk`cVYb"GY`Vgh`VY]Y]bj`YfbY`a`\_]Wk`Ya`GYI`\_Ubb`Yg  
dUgg]YfYbž`XUgg`Y]bY`DYfgcb`g]Wk`nk`]gWk`YbnY]h]Wk`b]Wk`h`a`Y`f  
k`c`h`ZØ`h"9g]gh`k`]Wk`h][`ž`XUgg`gYI`i`Y`Y`<UbX`i`b[ Yb`Ui`Z  
[ Y[ YbgY]h][ Ya`9]bj`YfghÅbXb]g`VYfi`Yb"

h`XYf`K`Y`h`XYg`F`c`W`\_`b`F`c`" [ ]Vh`Yg`bcWk`]a`a`Yf`j`]Y`A`]gc[ mb]Yž  
j`cb`XYf`gY`hYb`VYf]Wk`hYh`k`]fX"8Uj`X`6ck`]Yž`A`]W`\_`U[ [ Yfž`f`[ m  
Dcd`i`b`X`j`]Y`Y`UbXYfY`UVYb`]fY`A`UWk`h`a`]ggVfUi`Wk`h`i`b`X': fUi`Yb  
gWk`YWk`h`VY`UbXY`h"8Ug`K`Yf`\_`Y]bYg?Øbgh`Yfg`a`i`gg`nk`Uf`j`cb  
gY]bYf`DYfgcb`[ YhfYbbh`VYhfUWk`hYh`k`YfXYbž`XcWk`HUhYb`k`]Y  
gYI`i`Y`Y`B`Øh][`i`b[`i`b`X`J`Yf[ Yk`U`h][`i`b[`X`ØfZYb`b]Wk`h`j`Yf`Ufa`c`gh  
k`YfXYb"8Ug; Yb]Y!?!`h`j`]Y`Yf`GhUfg`k`]fX`]bnk`]gWk`Yb`ni`b`Y`a`YbX  
`]bhYfZfU[ hi`b`X`]a`a`Yf`a`Y`f: fUi`Yb`hfUi`Yb`g]Wk`ž`[ Y[ Yb`ØVYf  
]fYb`DY]b][ Yfb`Ui`gni`gU[ Yb"8cWk`g]Y`a`ØggYb`k`Y]hYf`]b`a`]h  
6YgWk`]a`dZ`b[ Ybž`8fc`i`b[ Yb`i`b`X`<Ugg`fYWk`bYb"

9]b`k`Y]hYfYg`Dfc`V`Ya`\_VYghY`h`XUf]bž`XUgg`F`Ua`a`ghY]b`gc`dcdi`Åf  
g]bXž`XUgg`j`]Y`Y`j`cb`]fYa`9fZc`[`UV`Åb][`[ ]g]bX`i`b`X`XU`Yf  
k`Y[ [ YgWk`Ui`h`UVYb"NU`fY]Wk`Y`hfYi`Y': Ubg`U`hYb`k`Y]hYf`]b`ni  
XYf`6UbXž`hfch`XYf`gWk`k`YfYb`J`cfk`ØfZY`[ Y[ Yb`@]bXYa`Ubb"  
A`UbWk`Y`Z]bXYb`gc[ Uf`5i`gYfXYbž`k`Ufi`a`a`Ub`XYb`GÅb[ Yf

hfchnXYa 'bcWk'hc''Z]bXYb'\_Ubb''9g]ghk ]Wkh[ ž'XYb'CdZYfb'ni  
[ 'Ui VYb'i bX'g]Y'b]Wkh'ni 'a ]gghfUi Yb"

5i Wk ]Wk'k Uf'b]Wkh'a a Yf'Y]b'?'f]h]\_Yf'j cb'F Ua a ghY]b''8]Y  
; YgWk ]WkhY'XYf'6UbXž'X]Y'U'g'Di b\_VUbX']b'XYf'88F'VY[ Ubb'i bX  
XUbb'U'g'Cgg]g'X]Y'K Y'hYfcVYfhYž'\Uh'a ]Wk'ZUgn]b]Yfh''ΔfY  
6Ø\ bYbg\ck g'a ]h: Yi Yf'i bX'DmfchYWk b]\_k UfYb'VYY]bXfi W\_YbX"  
8cWk'bi b'ghY'h'g]Wk'X]Y': fU[ Yž'k ]Y'a Ub'U'g': Ub'k Y]hYfa UWkYb  
\_Ubb''9g]gh'ZfU[ 'Wk'ž'k ]Y'+) "\$\$\$'A YbgWkYb'VY]'XfY]'?cbnYfhYb'ja  
C'ma d]UghUX]cb'H]'@]bXYa Ubb'UVZY]Yfb'\_ØbbYbž'cVkc'\Yg  
nU\ 'fY]WkY'J cfk ØfZY'[ Y[ Yb'\b'[' ]Vh''8]Y'HUhgUWkYž'XUgg'X]Y  
DYb]g\_UbcbY'b]Wkh'a Y\ f'ni a '9]bgUhn'\_ca a hž'ÅbXYfh'b]Wkhg  
XUfUbž'XUgg'Yg'k Y]hYf\]b'gYI i Y''Y', VYf[ f]ZZY'[ Y[ YVYb'\UVYb  
\_ØbbhY"

9g]ghk ]Wkh[ ž'X]Y'HUhYb'j cb'?'ØbghYfb'b]Wkh'ni 'j Yf\Ufa 'cgYb  
i bX'X]Y'CdZYf'ni 'i bhYfghØhnYb''5i Wk'k Ybb'Yg'gWk'k Yf']ghž'X]Y  
A i g]\_i bX'?'i bgh'j cb']\fYb'GWk'ØdZYfb'ni 'hfYbbYbž'XUfZXUg'b]Wkh  
XUni 'ZØ\ fYbž'XUgg'XUg'J Yf\U'hYb'j cb'HÅhYfb'hc'Yf]Yfh'k ]fX"  
GYI i Y''Y', VYf[ f]ZZY'a ØggYb'\_Uf'j Yfi fhY]'h'k YfXYbž'Y[ U'k ]Y  
VYfØ\ a h'cXYf'hU'Yb]h]Yfh'XYf'HÅhYf']gh''Bi f'gc'\_Ubb'Y]bY'[ Ygi bXY  
i bX'[ YfYWkhY'; YgY''gWk'UZh'YbhghY\Yb"

8YhU]`g

6Ygi WkYb'G]Y'i bg'Ui Z.'a Y]b!VYf`]b"bYh