

DchgXUa 'fYj c`i h]cb]Yfh. '9`Y_hfcb]gWXY K c\bg]hnUba Y`Xi b['ghUfhYh`^Yhnh°

DchgXUa 'Z0\fh`U`g`YfghY`GhUXh`6fUbXYbVi f[g`X]Y
Y`Y_hfcb]gWXY`K c\bg]hnUba Y`Xi b[`Y]bž`i a
60f[YfUba Y`Xi b[Yb`ni `Yf`Y]WXYfb"



DchgXUa ž`8Yi hgWXY`UbX`!`5a`'&\$" ' † b] ' &\$&) `Z0\fh`DchgXUa `U`g
YfghY`?ca a i bY`]b`6fUbXYbVi f[`X]Y`Y`Y_hfcb]gWXY
K c\bg]hnUba Y`Xi b[`Y]b"5V`gcZcfh`_0bbYb`60f[Yf]bbYb`i bX
60f[Yf`g]WXY`VYeI Ya`i bX`i b_ca`d`n]Yfh`cb`]bY`i a`!`cXYf
Uba Y`XYb"8]YgY`BYi Yfi b[`gc`X`Yb`60f[YfgYfj`]WXY
fYj c`i h]cb]YfYbž`XU`Y]bY`HYfa`]bj YfY]bVUfi b[`]a
60f[YfgYfj`]WXY`Wb`hYf`b]WXY`h`a`Y`f`YfZcfXYf`WXY`]gh" `A`f`WXY`n]Y`Y`b
ZUgh`%(`+`\$`\$`A`YbgWXY`b`UWXY`DchgXUa`i`bX`g]bX`[`YgYhn`]WXY
j`YfdZ]WXY`hYhž`]\fY`bYi`Y`5XfYggY`ni`a`Y`XYbž`k`Ug`bi`b`Xi`fWXY`X]Y
X][`hU`Y`@0gi`b[`Yf`Y]WXY`hYfh`k`]fX"8Yb`bcWXY`g]bX`Ni`n0[`Y`Ui`g`XYa
5i`g`UbX`gck`]Y`X]Y`5ba`Y`Xi`b[`Y]bYf`BYVYbk`c\bi`b[`j`cb`X]YgYf
Y`Y_hfcb]gWXY`b`A`Y`XYa`0[`]WXY`_Y]h`Ui`g[`YgWXY`cggYb"K`]Y`fV`V`&(`
VYf]WXY`hYhž`k`i`fXY`XYf`C`b`]bY!8]Ybgh`j`cb`XYf`fY]Yb`<`UbgYghUXh

<Ua Vi f['Ybhk]W_Y`hi bX`YfZfYi h'g]W`VYfY]hg`]b`UbXYfYb
6i bXYg`ÀbXYfb`k UW`gYbXYf`6Y`]YVh\Y]h"

8]Y`Y`Y`_hfc b]gW`Y`K c`b g]hnUba Y`Xi b[`]gh`Ub`Y]b][Y
J cfUi ggYhni b[Yb`[Y_bØdZh"Bi hnYf`a ØggYb`Y]b`6Ybi hnYf`c bhc
ØVYf`X]Y`C b`]bY! Æ!: i b_h]cb`Y]bf]W`hYbž`]XYU`Yfk Y]gY`ØVYf`Y]b
Ga Ufhd`cbY`a]h`XYf` 5i gk Y]g5dd "9]bY`*!ghY``[Y`dYfgØb`]W`Y
D-B]gh`YfZc fXYf`]W`ž i a `g]W`Yfni ghY``Ybž`XUgg`bi f`X]Y
VYfYW`h][hYb`DYfgcbYb`Ni [Ub[`ni`XYb`8UhYb`UVYb`"BUW`
YfZc`[fY]W`Ya `9]b`c[[Yb`Yf`U`hYb`X]Y`Bi hnYf`XYhU]`]YfhY
ÆZcfa Uh]cbYb`ni a `8UhYbgW`i hn"

8 YhU]`g`XYf`Y`Y`_hfc b]gW`Yb K c`b g]hnUba Y`Xi b[

I a `g]W`]bbYf`U`V`j cb`%(`HU[Yb`bUW`XYa `9]bni [`Uba Y`XYb`ni
_ØbbYbž`]gh`Y]bY`6Ygh`h][i b[`XYg`J Yfa]YhYfg`bchk YbX]["8]YgY
6Ygh`h][i b[ž`VY`Ubbh`U`g`K c`b i b[g[YVYfVYgh`h][i b[ž`a i gg
Zc`[YbXY`5b[UVYb`Yb`h`U`hYb.`BUa Y`i bX`5bgW`f]Zh`XYg
J Yfa]YhYfgž`X]Y`5fh`XYg`a Y`XYdZ]W`h][Yb`J cf[Ub[g`gck]Y`X]Y
5bgW`f]Zh`XYf`K c`b i b[`i bX`X]Y`BUa Yb`XYf`a Y`XYdZ]W`h][Yb
DYfgcbYb`"8]Y`J cf`U[Y`X]YgYf`6Ygh`h][i b[`]gh`ZØf`X]Y`5ba Y`Xi b[
VY]`XYf`A Y`XYVY`ØfXY`YfZc fXYf`]W`ž`k `À`fYbX`X]Y`5Va Y`Xi b[`Ua
j cf`Yf][Yb`K c`b cfb`b]W`h`bchk YbX][`]gh`ž`k]Y`Ui W`
k c`b g]hnUba Y`Xi b["[cj "XY`Yf`Ài hYfh"

8Yg`K Y]hYfYb`a ØggYb`DYfgcbYb`i bhYf`%*`J`fYb`j cb`XYb`9`hYfb
cXYf`[YgYhn`]W`Yb`J YfhfYhYfb`Ub[Ya Y`XYh`k YfXYb`"9g`VYgh`h`X]Y
A Ø[`]W`_Y]hž`9]bnY`!`i bX`:`Ua]`YbUba Y`Xi b[Yb`j cfni bY`a Ybž
k Ybb`U`Y`DYfgcbYb`]a `A Y`XYfY[]ghYf`j Yf_bØdZh]g]bX`"6Y]: fU[Yb
cXYf`FØW_a Y`Xi b[Yb`k]fX`XUg`ni gh`bX][Y`GhUbXYgUa`h`X]Y
VYhfY`ZYbXYb`DUUfY`X]fY`_h`_cbhU`_h]YfYb"

B Yi .`9`Y`X][]hU`

Ni g`h`n`]W`ni`XYf`K c`b g]hnUba Y`Xi b[`V]YhYh`DchgXUa`XYb`bYi Yb
C b`]bY!8]Ybgh`9`Y`X][]hU` `Ub`"DUUfY`_ØbbYb`]fY`9`YgW`]Y» i b[

cb`]bY`Uba Y`XYb`i bX`X]Y`YfZcfXYf`]WXYb
 9\YgW`]Y» i b[gi bhYf`U[Yb`UbZcfXYfb" "<]YfVY]`[YVYb`g]Y`]\fY
 dYfgÒb`]WXYb`8 UhYb`Y]bž`UXYb`B UWk Y]gY`cW`i bX`]bZcfa]YfYb
 XUg`GhUbXYgUa h`ØVYf`]\fY`< Y]fUhgUVg]W h"5`YfX]b[g`V`Y]Vh`Y]b
 dYfgÒb`]WXYf`6Ygi W`ZØf`X]Y`Z]bU`Y`DfØZ b[`XYf
 9\Yj cfUi ggYhni b[Yb`Ua` <cW`nY]hghU[` [YgYh`]W`YfZcfXYf`]W ž
 k Ug`g]WXYfghY`hž`XUgg`U`Y`fYW`h]WXYb`6Ygh]a a i b[Yb
 Y]b[Y`U`hYb`k YfXYb"8]Y`bYi Yb`C b`]bY!8]YbghY`n]Y`Yb`XUfUi Z`UVž
 gck c`HYfa]bj YfY]bVUfi b[Yb`U`g`Ui W`K UfhYnY]hYb`Yf`YV`]W`ni
 fYXi n]YfYbž`k]Y`j j "dchgXUa "XY`VYgW`fY]Vh"

g[YgUa h`a Uf_]Yfh`X]Y`9]bZØ\fi b[`X]YgYf`X][]hU`Yb`5b[YVchY`]b
 DchgXUa `Y]bYb`k]W`h[Yb`GW`f]h`]b`F]W`hi b[`a cXYfb]g]YfhY
 J Yfk U`hi b[gdfcnYggYž`X]Y`XYb`6YXØfZb]ggYb`XYf`6Øf[Yf]bbYb`i bX
 6Øf[Yf`]b`XYf`\Yi h[Yb`NY]h[YfYW`h`k YfXYb"

8YhU]`g	
C fh	DchgXUa ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • j j "dchgXUa "XY • k c`bg]hnUba Y`Xi b["[cj "XY

6Ygi WXYb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh