

DUBnYfZUi gh!: i bX`gcf[h`ZØf`9j U_i]Yfi b[]b`BYi fi dd]b. `%(&`DYfgcbYb`VYhfc ZZYb`°

⊕`BYi fi dd]b`k i fXY`Y]b`a i ha U»`]WYf`DUBnYfZUi gh!: i bX Yj U_i]Yfh`Dc`]nY]`YbhgdUbbh`X]Y`@U[Y`a]h ?Ua dZa]hhY`gdYn]U`]ghYb"



BYi fi dd]bž`8Yi hgW`UbX`!`5a`GUa ghU[j cfa]hhU[`Ua`Yg`]b BYi fi dd]bž`Cghdf][b]hm!Fi dd]bž`ni`Y]bYa`g]WYf\Y]hghYW.b]gWYb JcfZU`ž`XYf`Y]bY`9j U_i]Yfi b[`fi bX`i a`Y]bYb`9]b_Ui Zga Uf_h YfZcfXYfhY`9]b`Ui Za Yf_gUa Yf`6Øf[Yf`\UhhY`Y]bY`a i ha U»`]WY DUBnYfZUi gh]b`Y]bYa`K U`X`[YZ bXYb`i bX`]ffhØa`]W`ni a Duf_d`Uhn`XYg`A Uf_hYg`[YVfUW`h`8]Yg`ZØ\fhY`XUni ž`XUgg`X]Y Dc`]nY]`gW`bY`fYU[]YfhY`i bX`Y]bYb`) \$`A Yhf`k Y]hYb`GdYff_fY]g i a`XUg`; YgW`ÅZhY]b]W`hYhY`⊕[YgUa h`k i fXYb`%(&`DYfgcbYbž XUfi bhYf`A]hUfVY]hYfž`?i bXYb`i bX`5bk c\bYfž`Yj U_i]Yfhž`XU`X]Y A Ô[`]W`_Y]h`VYghUbXž`XUgg`X]Y`K UZZY`[YZÅ`f`]W`gY]b`_ÖbbhY` Dc`]nY]`]WY`9bhgW`ÅfZYf`Ui g`9VYfgk U`XY`k i fXYb`\]bni [Ync[Ybž i a`XYb`:`i bX`ni`VY[i hUW`hYb`i bX`ni`YbhgW`Y]XYbž`k]Y`a]h`XYf DUBnYfZUi gh] YfZU`fYb`k YfXYb`gc`c`V`g]Y`hfUbgdcfh]Yfhc`XYf`j cf

C fhi bgWÅX`jW` [Ya UW h`k]fX`"Dc`nY]ž: Yi Yfk Y`f`i bX
CfXbi b[gUa h`g]bX`bi b`ja `9]bgUhnž`i a `X]Y`G]hi Uh]cb`ni ` _`ÅfYb
i bX`Y[`]WY; YZU`fYb`UVni k YbXYb"

8]Y`Dc`nY]j Yfa i hYhž`XUgg`Yg`g]W`VY]`XYf`DUbnYfZUi ghi a `Y]bY
K UZZY`Ui g`6Ygh`bXYb`XYf`gck `Yh]gWYb`5fa YY`UbXY`hž`X]Y`Ui g
XYa `Nk Y]hYb`K Y`h`f]Y[`cXYf`XYb`đ\fnY`bhYb`XUbUW`ghUa a Yb
_`ÖbbhY`"Gc`WY: i bXY`g]bX`]b`XYf`FY[]cb`b]W`hi bØV`]W`"; YfX
: `Y]gW`U`i Yfž`HYW`b]gW`Yf`9]bgUhn`Y]hYf`XYf
?Ua dZa]hY`VYgY]h][i b[`BYi fi dd]bž`Yf`_`ÅfhYž`XUgg`gc`WY
DUbnYfZÅi ghY`]b`?Ua dZa]hY`VY`UghYhYb`; YV]YhYb`k]Y`XYa
Y`Ya U`][Yb`GW`Y]Y`d`Uhn`XYf`gck `Yh]gWYb`Hfi ddYb`cXYf`Ua `i ZYf
XYf`9`VY[YZ`bXYb`k YfXYb`_`ÖbbYb`"8]YgY`\\]ghcf]gWYb
<]bhYf[fØbXY`g]bX`HY]`Y]bYg[fØ»YfYb`DfcV`Ya gž`XUg`X]Y`FY[]cb
VYhf]Zhi bX`fY[Y`a Å»][`X]Y`5fVY]h`XYf`Dc`nY]i bX`XYf
?Ua dZa]hY`VYgY]h][i b[`]b`5bgdfi W`b]a a h"

<]ghcf]gWY`9]bcfXbi b[`i bX`c`_U`Y
< YfUi gZcfXYfi b[Yb

⇒Y]bYa `gdYn]Y`Yb`?cbhYi h`UVYb`X]Y`?Ua dZa]hY`VYgY]h][Yf
b]W`h`bi f`X]YgY`JcfZ`Yž`gcbXYfb`Ui W`9j Ybhg`k]Y`XYb
6`Ui `]W`hhU[`]a `@UbX`fY]g`Df][b]hn`VY[`Y]hYhž`XYf`_`Øfn`]W`]b
DYf`YVYf[`ghUhhZUbX`"8cfh]b`hYfYgg]YfhYb`g]W`nU`fY]WY`6Ygi W`Yf
ZØf`X]Y`j YfgW`]YXYbYb`Df`ÅgYb`Uh]cbYb`j cb`?UhUghfc`d`YbgW`i hnž
: Yi Yfk Y`f`i bX`Dc`nY]"; YfX: `Y]gW`U`i Yf`ghY`hY`i bhYf`UbXYfYa
gW`k YfY`A i b]h]cb`Ui gž`XUfi bhYf`Ui W`DUbnYfZÅi ghY`"9f`VYhc`bhYž
XUgg`X]Y`9bhgcf[i b[`gc`WYf`K UZZY`b`Y]b`nYbhfU`Yf`6YghUbXhY]`XYf
ÖZZYb`h]W`Yb`G]W`Yf`Y]h]ghi bX`XUgg`ZØf`YXYg`6i bXYg`UbX`]b
8Yi hgW`UbX`gdYn]Z]gWY`?Ua dZa]hY`j YfcfXbi b[Yb`Yi]gh]YfYb"

8]Y`bUW`XYa `Nk Y]hYb`K Y`h`f]Y[`]bg`@VYb`[Yfi ZYbYb
a]]hÅf]gWYb`i bX`ghUUh]W`Yb`Cf[Ub]gUh]cbYb`ni f
?Ua dZa]hY`VYgY]h][i b[`g]bX`V]g`Yi hY`j cb`6YXYi hi b[`K Å`fYbX
X]Y`YfghYb`A U»bU`a Yb`Xi fW`X]Y`U`]YfhYb`6YgUmi b[ga ÅW`hY
YfZc`[hYbž`ØVYfbU`a Yb`X]Y`6i bXYg`ÅbXYf`UV`Yhk U`%-) \$`X]Y
JYfUbhk cfhi b[`ZØf`X]Y`gmghYa Uh]gWY`F`Åi a i b[`i bX`9bhgcf[i b[
j cb`?Ua dZa]hY`b`<]ghcf]gWY`9f`i bXi b[Ybž`VUg]YfYbX`Ui Z

5fW]j U`Yb`i bX`@ ZhV]`XYfbž`gck]Y`X]Y`GcbX]Yfi b[`a]h
 [Ycd\mg]_U`]gWYb`8YhY`_hcfYb`g]bX`bchk YbX][Y`GWf]hhYž`i a
 [YZÀ\f`]WY`5bca U`]Yb`]a`9fXa U[bYhZY`X`ni`]XYbh]Z]h]YfYb`i bX
 g]WYfni ghY`Ybž`XUgg`_Y]bY`6YXfc`i b[Yb`ZØf`X]Y`6Yj Ò`_Yfi b[
 VYghY`Yb`"

⊕g[YgUa h`nY][h`XYf`J cfZU``]b`BYi fi dd]bž`k]Y`k]W]h][`X]Y
 Ni gUa a YbUfVY]hi bX`?ccfX]bUh]cb`XYf`j YfgW]YXYbYb`6Y\`ØfXYb
 i bX`9]bgUhn`fÀZhY`]ghž`i a`]b`gc`WYb`i bYfk UfhYhYb`G]hi Uh]cbYb
 Ub[Ya YggYb`ni`fYU[]YfYb`i bX`X]Y`ÒZYbh]WY`G]WYf\Y]h`ni
 [Yk À\f`Y]ghYb``Hfcm`XYf`F]g]_Ybž`X]Y`Y]bY`\]ghcf]gWY
 ?Ua dZa]hhY`VY`Ughi b[`a]h`g]W`Vf]b[hž`V`Y]Vh`X]Y
 fY[]cbU`gdYn]Z]gWY`5fVY]h`XYf`?Ua dZa]hhY`fÀi a X]YbghY
 YggYbn]Y``ZØf`XUg`K c`\`XYf`6Øf[Yf`"

K Y]hYfY`⊕Zcfa Uh]cbYb`ni`X]YgYa`H\Ya U`_ØbbYb`]b`XYb
 6Yf]W]hYb`j cb`fVV&(ž`BcfX`_i f]Yf`i bX`?A 86`bUW[Y`YgYb
 k YfXYb`"

8YhU]`g	
Cfh	B Yi fi dd]bž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k "bcfX`_i f]Yf"XY • _a XV"]bZc

6Ygi WYb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b`bYh