

GhfUggYbVU\ b!K U\ bg]bb`]b`6Yf`]b.
K cW\ Yb`Ub[` _Y]b`J Yf_Y\ f`]a `B c fXYb`°

5V`%%''5dfj`&\$&) `YfgYhnh`XYf`6J; `6i ggY`XYb
GhfU» YbVU\bj Yf_Y\ f`]b`DUb_ck `Ui Z[fi bX`j cb`6Ui UfVY]hYbž
V]g'' \$''`ž b]''



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DUb_ck ž`8Yi hgW\`UbX`!`5V`XYa` `%%''5dfj`k`]fX`XYf`fY[i`ÀfY
GhfU» YbVU\bj Yf_Y\ f`]b`HY]`Yb`XYg`6Yf`]bYf`B c fXYbg`V]g
a`]bXYghYbg`ni a`''`\$''`ž b]`Y]b[YghY`h''8]Y`6Yf`]bYf
J Yf_Y\ fgVYhf]YVY`f6J; `YfgYhnyb`XYb`GhfU» YbVU\bj Yf_Y\ f`Xi fW\
6i ggYž`k Ug`j cf`U`Ya`X]Y;`YV]YhY`K`YXX]b[ž;`Ygi bXVfi bbYb`i bX
DUb_ck`VYhf]Zn''8]YgY`XfUgh]gW\Y`A U» bU\`a`Y`]gh`XUg`FYgi`hUh
i a`ZUb[fY]W\Yf`6Ui UfVY]hYb`Ub`XYf`?`fYi ni b[`GW\`Öb\`Ui`gYf
5`YY`#`]gVmYf`GhfU» Y`#`c`f`b`\`c`a`Yf`GhfU» Y`i`b`X`XYf`6Yf`]bYf`GhfU» Y
]b`XYf`B`À\`Y`XYf`DUb_ck`?`]fW\Y`N]Y`X]YgYf`5`fVY]hYb`]gh`XYf
5i`gVUi`[`fÖ»`YfYf`;`Y]gUVgW\`b]hhYž`XYf`5i`ghUi`gW\`j`cb`K`Y]W\Yb
i`b`X`X]Y`J`Yf`Y[i`b[`j`cb`Y`hk`U`%`&\$`A`Y`h`Y`f`b`b`Yi`Ya`';`Y]g''

8]Y`6Ui UfVY]hYb`Ub`XYb;`Y]gUb`U[`Yb`]a`6YfY]W\`8`f`cb`h\Y]a`Yf

GhfU» Y#C g`cYf`GhfU» Y#? c`c b]YghfU» Y`k YfXYb`YVYbZU`g`V]g`ni a` "\$"
`b]`&\$&) `UbXUi Yfb`"8]Y`VYhfcZZYbYb`GhfU» YbVU`b`]b]Yb`A`%ž`A`%`
i bX`) \$`g]bX`]b`X]YgYf`NY]h`ghUf`_`Y]b[YgW`f`Àb`_h`"8Yf`Ni [Ub[`ni a`
GhfU» YbVU`bVYhf]YVg`cZ]b`XYf``bX]fU!; UbX`!GhfU» Y`k]fX`
i bhYfVfcW`Ybž`k Ug`VYXYi hYhž`XUgg`_Y]bY`@]b]Yb`VYX]Yb`h`k YfXYb`
_`ÒbbYb`"

8 YhU]`g`ni `XYb`9]bgW`f`Àb`_i`b[Yb`

8Yf`9fgUhmj Yf`_Y`f`k]fX`Ui Zi bhYfgW`]YX`]W`Yb`GhfYW`_Yb`
Y]b[Yf]W`hYh`": Øf`X]Y`@]b]Y`A`%`[]Vh`Yg`_Y]bY`fY[i` `ÀfY`J`YfV]bXi`b[
a`Y`f`nk]gW`Yb`XYa` `!6U`b`c`Z`9VYfgk U`XYf`GhfU» Y`i bX`XYb`
<U`hYghY`Yb`G`W`]`YfghfU» Y#`cgYb`h`U`/`\\Yf`g]bX`9fgUhmVi`ggY`]a`
9]bgUhm`"8]Y`@]b]Y`A`%` `j Yf`_Y`f`h`bi`f`bcW`nk]gW`Yb`XYa` `G!`i bX`!`!
6U`b`c`Z`K UfgW`Ui Yf`i bX`XYf`DfYbn`Ui Yf`5```YY`#C`ghgYYghfU» Y`
5i W`X]Y`@]b]Y`) \$`]gh`VYhfcZZYb`i bX`j Yf`_Øfn`h`g]W`_V]g`ni`f`
<U`hYghY`Y`6`Øfbgc`bghfU» Y`": Øf`X]Y`GhfYW`_Y`nk]gW`Yb`6cfb`c`a`Yf`
GhfU» Y`i bX`DUb`_ck`!<Y]bYfgXcfZ`k]fX`X]Y`B`i`hni`b[`XYf`G!6U`b`
Ya`dZc`\\Yb`"

6YgcbXYfg`\\YfUi`gZcfXYfbX`]gh`X]Y`G]hi`Uh]cb`ZØf`DYbX`Yfž`X]Y`
k`À`fYbX`XYf`6Ui`UfVY]hYb`Ui`Z`U`hYfbUh]j`Y`J`Yf`_Y`f`ga`]hY`k`]Y`XUg`
: U`ffUX`c`XYf`XYb`6i`gi`a`ghY][`Yb`a`ØggYb`"5i`Z[`fi`bX`XYf`
GhfYW`_Yb`Àb[`Yb`_`ÒbbhY`X]Yg`ZØf`j`]Y`Y`: U`f[`ÀghY`Y`XcW`
i`bdfU`_h]gW`gY]b`"8]Y`6J; `\\Uh`XU`Yf`Ui`W`hYa`d`cf`ÀfY`6i`ggdi`fYb`
Ui`Z`XYf`C`g`c`Yf`GhfU» Y`i bX`XYf`GY`ghfU» Y`Y]b[Yf]W`hYhž`i`a`XYb`
J`Yf`_Y`f`gZi`gg`ni`j`YfVYggYfb`"

Ni`_i`b`ZhgUi`gV`]W`_

8]Y`F`ØW`_Y`f`ni`a`fY[i` `ÀfYb`GhfU» YbVU`b]Yf`_Y`f`]gh`ZØf`XYb`" `"
5i`[i`gh`&\$&) `[Yd`Ub`hž`UV`Àb[][`j`ca` `6Ui`Zc`fhgW`f]h`h`
K`À`fYbXXYggYb`V`Y]Vh`X]Y`6cfb`c`a`Yf`GhfU» Y`V]g`9bXY`A`U`
nk]gW`Yb`;`fØbhU`Yf`i`bX`Ø]W`Yf`GhfU» Y`i bhYfVfcW`Yb`"Ni`g`À`h`n`]W`
k]fX`X]Y`Ø]W`Yf`GhfU» Y`ni`f`9]bVU`bghfU» Y`Yf`_`Àfhž`i`a`XYb`
J`Yf`_Y`f`ni`ghYi`Yfb`"8]Y`6Ui`UfVY]hYb`Ub`XYf`?`fYi`ni`b[
GW`_Øb`\\Ui`gYf`5```YY`#`]gV`mYf`GhfU» Y`#`6cfb`c`a`Yf`GhfU» Y`gc`Yb`V]g`
j`cfUi`gg]W`h`]W`ni`a`&"5i`[i`gh`&\$&) `XUi`Yfb`i`bX`g]bX`]b]j`]Yf`

6Ui d\UgYb`i bhYfhY`h"

5_hi Y`Y`bZcfa Uh]cbYb`ni` : U\fd`AbYb`i bX`Y`bXYfi b[Yb`g]bX`Ui Z
XYb`cZZ]n]Y`Yb`? UbA`Yb`XYf`6J; `i bX`i]b`XYf`6J; !5dd`j YfZ0[VUf"
8]Y`G]hi Uh]cb`k]fX`Xi fW`X]Y`HUhgUW`Y`_ca`d`n]Yfh`XUgg`X]Y`6J;
]b`X]YgYa` :J\`f`VYfY]hg`a`Y`fZUW`j`cb`GhfY]_g`VYhfcZZYb`k Uf`i bX
X]Y`J Yf\UbX`i b[Yb`a`]h`XYf`; Yk Yf_gW`UZh`J YfX]`k Y]hYf\]b`ja
; Ub[Y`g]bX`"6]g`ni`a``%\$`"5df]`k]fX`Yb`hgW`]YXYb`z`cV`Y]b
i bVYZf]ghYhYf`GhfY]_`_ca`a`h`k Ug`X]Y`G]hi Uh]cb`Z0f`X]Y` : U\f[AghY
ni`gAm`]W`dfY`_A`f`a` UW`h"

CVk c\`X]Y`6Ui UfVY]hYb`bchk YbX][`g]bX`zi`a`X]Y`bZfUghfi`_hi`f
ni`_i`bZhgZA\][`ni`a`UW`Yb`z`ghY`Yb`DYbX`Yfi`bX`FY]gYbXY`j`cf
ni`gAm`]W`Yb`<YfUi`gZcfXYfi`b[Yb`z`XU`VYfY]hg`Yf\YV`]W`Y
9]bgW`fAb`_i`b[Yb`a`!`!6U`b!`i`bX`GhfU»YbVU`b!BYm`]b`X]YgYa
:J\`f`ZYgh[YghY`h`k`i`fXYb`"8]Y`6J; `Z0\`fhi`a`ZUb[fY]W`Y
6Ui UfVY]hYb`ni`f`9fbYi`Yfi`b[`XYg`0VYf`%&\$` :J\`fY`U`hYb`!`!6U`b!
BYmYg`Xi`fW`z`k`Ug`YVYbZU`g`ni`Y]bYf`Ub[YgdUbbhYb
J Yf_Y`f`gg]hi Uh]cb`VY]hfA[h"

8YhU]`g	
C fh	DUb`_ck`z`8Yi`hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k YXX]b[k Y]gYf"XY • k k k "VYf`b!`j Y"XY • k k k "fVV&("XY

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`a`Y]b!VYf`]b`bYh