

F ca U`8 Um'&\$&(.`6 Yf`]b`gYhnh`Y]b`NY]W\ Yb ZØf` ; `Y]W\ VYfYW\ h][i b [

5a` ; , "5df]"&\$&(`k]fX`XYf`) ' " ðhYfbUh]cbU`Y`HU[`XYf`F ca U
k Y`hk Y]h`VY[Ub[Yb"8]YgYf`5_h]cbghU[`X]Ybh`XUni žX]Y
G]hi Uh]cb`XYf`F ca Už]bgVYgcbXYfY`XYfYb`8]g_f]a]b]Yfi b[
i bX`J YfZc`[i b[ž]bg`6Yk i gghgY]b`ni`fØW_Yb`i bX`]\fY`?i`hi`f
ni`k`ØfX][Yb"8Yf`HU[`Yf]bbYfh`Ub`XYb`YfghYb
ðhYfbUh]cbU`Yb`F ca U!`?`cb[fYggž`XYf`Ua` ; , "5df]"`%-`+%]b
@cbXcb`ghUhhZUbX`i bX`XUg`GhfYVYb`bUW\`gcn]U`Yf
; YfYW\h][_Y]h`i bX` ; `Y]W\ VYfYW\ h][i b[`ZØf`X]Y`F ca U
gma`Vc`g]YfhY"8]YgY`\]ghcf]gW\Y`J YfUbgU`hi b[`a`Uf_]YfhY`XYb
6Y[]bb`Y]bYg`bYi Yb`GY`VghVYk i gghgY]bg`i bhYf`XYb
F ca Už`XUg`g]W\`]b`Y]bYf`Y][YbYb`<`ma`bYž: `U[[Y`i bX`XYf`
GY`VghVYnY]W\bi b[`U`g`F ca U`a`Ub]ZYgh]YfhY"5`g`NY]W\Yb`XYg
F YgdY`_hg`i bX`XYf` ; `Y]W\ VYfYW\ h][i b[`gck]Y`[Y[Yb
5i g[fYbni b[`k]fX`Ub`/`Ua`d^Y`]d/

5a` ; , "5df]"&\$&(`k]fX`XYf`) ' " ðhYfbUh]cbU`Y`HU[`XYf`F ca U
k Y`hk Y]h`VY[Ub[Yb"8]YgYf`5_h]cbghU[`X]Ybh`XUni žX]Y`G]hi Uh]cb
XYf`F ca Už]bgVYgcbXYfY`XYfYb`8]g_f]a]b]Yfi b[`i bX`J YfZc`[i b[ž
]bg`6Yk i gghgY]b`ni`fØW_Yb`i bX`]\fY`?i`hi`f`ni`k`ØfX][Yb"8Yf`HU[
Yf]bbYfh`Ub`XYb`YfghYb`ðhYfbUh]cbU`Yb`F ca U!`?`cb[fYggž`XYf`Ua
, "5df]"`%-`+%]b`@cbXcb`ghUhhZUbX`i bX`XUg`GhfYVYb`bUW\`gcn]U`Yf
; YfYW\h][_Y]h`i bX` ; `Y]W\ VYfYW\ h][i b[`ZØf`X]Y`F ca U
gma`Vc`g]YfhY"8]YgY`\]ghcf]gW\Y`J YfUbgU`hi b[`a`Uf_]YfhY`XYb
6Y[]bb`Y]bYg`bYi Yb`GY`VghVYk i gghgY]bg`i bhYf`XYb`F ca Už`XUg
g]W\`]b`Y]bYf`Y][YbYb`<`ma`bYž: `U[[Y`i bX`XYf`GY`VghVYnY]W\bi b[
U`g`F ca U`a`Ub]ZYgh]YfhY"

5`g`NY]W\Yb`XYg`F YgdY`_hg`i bX`XYf` ; `Y]W\ VYfYW\ h][i b[`gck]Y
[Y[Yb`5i g[fYbni b[`k]fX`Ub`X]YgYa`HU[`X]Y: `U[[Y`XYf`F ca U`Ub
U`Yb`6Yf`]bYf`F Uh`Ai`gYfb`[Y`\]ggh"»`a`6Yn]f`_DUb`_ck`k`]fX`X]Yg
Ua`F Uh`Ui`g]b`XYf`6fY]hY`GhfU»`Y`&(U!`&*`ž`%`%`+`6Yf`]b

ghUhhZ]bXYb"

Ni gÀhn`]W\` \Uh`XUg`6Øfc`ZØf`DUfh]n]dUh]cb`i` bX` ðhY [fUh]cb`XYg
6Yn]f_g`FY]b]W_YbXcfZ]b`Ni gUa` a` YbUfVY]h`a`]h`XYf`<`]XY [UfX
@U [fYbbY`Gh]Zhi` b [`i` bX`XYf`hfUbg_i` `hi` fY`Yb`F`ca` U!
GY`Vghcf [Ub]gUh]cb`F`ca` UHF]U`Y`"J`"X]Y`K`]ggYbg_Ua` dU [bY
F`ca` U8Um`&(` `]bg`@YVYb` [Yfi`ZYb`"8]YgY`?Ua` dU [bYž`X]Y`Yfgha` U`g
]b`6Yf`]b`ghUhhZ]bXYhž`n]Y`h`XUfUi` ZUVž`XUg`K`]ggYb`ØVYf`X]Y`F`ca` U
i` bX`G]bh]`]b`6Yf`]b`i` bX`8Yi` hgW\`UbX`ni` `j` YfVfY]hYbž
5bh]n][Ub]ga` i` g`Ybh [Y [Ybni`k`]f`_Yb`i` bX`Ui` ZXYb` ðhYfbUh]cbU`Yb
HU [`XYf`F`ca` U`Ui` Za` Yf_gUa` `ni` `a` UWXYb"

6Yf`]bYf`GW\i` `Yb`k` YfXYb`Yfa` i`h][hž`XUg`H\Ya` U` `;` YgW\]W\hY`i` bX
;` Y [Ybk` Ufh`XYf`F`ca` U`i` bX`G]bh]` `i` a` `XYb` ,` "5df]` `Yfi` a` `]b`XYb
I` bhYff]W\h`c`XYf`]b`Dfc`Y`_hU [Yb`Y]bni` VYn]Y\Yb`"GW\i` `Yb`Yf`U`hYb
I` bhYff]W\hga` UhYf]U`]Yb`i` bX`Yg`k` YfXYb`cb`]bY
@Y\`f`_f`ÀZhY`ZcfhV]`Xi` b [Yb`Ub [YVchYbž`i` a` `XUg`6Yk` i` gghgY]b`ZØf`X]Y
UbYf`_UbbhY`A`]bXYf\Y]h`ni` `gW\`ÀfZYb"

8]Y`K`]ggYbg_Ua` dU [bY`F`ca` U8Um`&(` `i` bX`XYf` ðhYfbUh]cbU`Y`HU [
XYf`F`ca` U` [YVYb`5b`Ugg`XUni` ž`ØVYf`X]Y` ;` YgW\]W\hY`i` bX`G]hi` Uh]cb
XYf`F`ca` U`ni` `fYZY`_h]YfYb`i` bX`g]W\`U`_hj` ` [Y [Yb`8]g`_f]a`]b]Yfi` b [Y
]bni` gYhYb"

p`ðZcfa` Uh]cbYb`p`8YhU]`g`p
p` `!p` `p`
p`8Uhi` a` `p` ,` "5df]` `&\$&(` `p`
p`J`YfUbghU`hi` b [gcfh`p`6Yf`]bYf`F`Uh\`Ài` gYf`p`
p`J`YfUbghU`hYf`p`6Øfc`ZØf`DUfh]n]dUh]cb`i` bX` ðhY [fUh]cb`XYg`6Yn]f_g
FY]b]W_YbXcfZž`<`]XY [UfX`@U [fYbbY`Gh]Zhi` b [ž`F`ca` UHF]U`Y`"J`"p`
p`N]Y`p`6Yk` i` gghgY]b`ZØf`X]Y`F`ca` U`!`?`i` `hi` f`i` bX`! [YgW\]W\hY
gW\`ÀfZYbž`5bh]n][Ub]ga` i` g`VY`_`Àa` dZYb`p`
p`5`_hj`]h`hYb`p`<]ggYb`XYf`F`ca` U`!` :` `U [[Y`Ub`6Yf`]bYf`F`Uh\`Ài` gYfbž
K`]ggYbg_Ua` dU [bY`F`ca` U8Um`&(` ž`@Y\`f`_f`ÀZhY`ZcfhV]`Xi` b [Ybž
6YfY]hghY`i` b [`j` cb`I` bhYff]W\hga` UhYf]U`]Yb`p`

E`i`Y`Y` .` k`k`k` "VYf`]b`XY`

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh