

? i `hi ffYj c`i h]cb`]b`DUb_ck .
GhUXhV]V`]ch\Y_`Yf\À`h`) "\$\$\$\$`9i fc
: ÒfXYfi b[°

8]Y`GhUXhV]V`]ch\Y_`DUb_ck`Yf\À`h`) "\$\$\$\$`9i fc : ÒfXYfi b[
Zøf`ni `i bZhgk Y]gYbXY`?i`hi fdfc`Y_hY`ni f`GhÅf_i b[`XYf
; Ya Y]bgW\UZh"



DUb_ck ž`8Yi hgW\`UbX`!`8]Y`GhUXhV]V`]ch\Y_`DUb_ck` \Uh`i)a
FU\`a Yb`XYg`Dfc[fUa`a`g` , VYfa`cf[Yb` `BYi`Y`A`cXY`Y`Zøf
?i`hi f]bgh]hi h]cbYb` `Y]bY`VYXYi hYbXY` : ÒfXYfi b[`Yf\U`hYb"
=bg[YgUa`h`) \$`?i`hi f]bgh]hi h]cbYb`]b`8Yi hgW\`UbX`k`i`fXYb`Zøf
X]YgYg`Dfc[fUa`a`Ui`g[Yk`À`\`hž`k`Y`W`Yg`j`cb`XYf`?i`hi`fgh]Zhi`b[
**XYg`6i`bXYg`]b]h]Yfh`k`]fX`"8]Y`i`bhYfgh`Ø`ni`b[`]b`<`Ò\Y`j`cb
) "\$\$\$\$`9i fc`VY[]bbh`i)a` : fØ\`U\`f`&\$&` `i`bX`gc`XUVY`]\Y`ZYb`ž`XY
6]V`]ch\Y_`ni`_i`bZhgZ\`][`ni`i`[YghU`hYb"**

8 Ug`Dfc`Y_h`i`a`]h`XYa` `H]hY` `6øbXb]ggYž`6UbXYbž`6fØW_YbVUi`Yf
k`]fX`]b`?`ccdYfUh]cb`i`a`]h`XYf`GhÅXh]gW\Yb`6]V`]ch\Y_`8fYgXYb

Xi fW [YZØ\fh"9g'n]Y`h`XUfUi Z`UVž`ÖZZYbh]WXY`6]V`]ch\Y`Yb`U`g
fYg]`YbhY`i`bX`XYa`c`_fUh]YghÄf`YbXY`C`fhY`k`Y]hYfni`Yb`hk`]W`Y`b`"
8UVY]`k`]`a`Ub`]bgVYgcbXYfY`bYi`Y`A`cXY`Y`ni`f`i`ÖfXYfi`b[`j`cb
[YgY`gW`UZh]WXYa`Ni`gUa`a`Yb`U`h`i`bX`_i`hi`fY`Y`f`HY]`UVY
Yb`hk`]W`Y`b`ž`k`Ug`]b`XYf`Y`i`h][Yb`NY]h]j`cb`n`Yb`hfU`Y`f`6YXYi`hi`b[
]gh"

⇒bbcj Uh]j Y`5bgÄhnY`ni`f`?`i`hi`fZÖfXYfi`b[

K`JY`X]Y`6Yn]f`gVØf[Yfa`Y]ghYf]b`8f`7cfXY`U`?`cW`Y`Yfj`cf\YVhž
g]bX`X]Y`i`ÖfXYfa`]hY`Y`VYgcbXYfg`]b`NY]hYb`j`cb`GdUf\Ui`g`U`h`Yb
j`cb`[`fc`»`Yf`K`]W`h][`_Y]h`8Ub`]c`J`Y`hYfž`XYf`i`UW`VYfY]W`g`Y]hYf`XYf
GhUXhV]V`]ch\Y`_DUb`_ck`ž`Y`V`h`X]Y`GhÄf`Yb`XYf`Ni`gUa`a`Yb`UfVY]h
a`]h`XYf`GhÄXh]gWXYb`6]V`]ch\Y`_8fYgXYb`Y`fj`cf`";`Ya`Y]bgUa
k`YfXYb`Ni`_i`b`Zh`g`Yf`_ghÄhYb`ž`D`Ub`gd]Y`Y`ž`9I`dY`fh.]bbYb]`c`fh`Ä[`Y
i`bX`]b`hY`fb`Uh]cb`U`Y`⇒gd]f`Uh]cb`gfY]gYb`cf[`Ub]g]Y`fh`ž`i`a`]bbcj`Uh]j`Y
⇒YYb`ni`i`ZÖfXYfb"

9]b`n`Yb`hfU`Y`g`9`Ya`Yb`h`XY`g`D`fc`Y`_hg`]gh`X]Y`G`W`U`Z]i`b[`j`cb
Ni`_i`b`Zh`g`V`Ub`XYb`_i]b`DUb`_ck`i`bX`8fYgXYb`8]Y`gY`gc`Y`b
A`]h`UfVY]hYb`XY`X`Uni`Y`fa`i`h][Yb`ž`b`Yi`Y`⇒YYb`ni`Y`b`hk`]W`Y`b`"8Yf
:`c`_i`g`Y[`h`Ui`Z`DUf`h]n]d`Uh]cb`ž`K`Y`fh`Y`b`hk`]W`_i`b[`i`bX
ghf`U`hY[`]gWXYb`5`]Ub`n`Yb`g`ck`c`\`]bb`Y`f`U`V`XYf`6]V`]ch\Y`_ghY`Ua`g
U`g`Ui`W`a`]h`XYf`GhUXh[YgY`gW`UZh`8]Y`GhUXhV]V`]ch\Y`_DUb`_ck
Vf]b[`h`\]Y`f`VY]`]\`fY`9f`ZU`fi`b[Yb`]b`XYf`;`Ya`Y]bk`c`\`V`]Ub`n]Y`fi`b[
i`bX`b`UW`\`U`h][Yb`²`Z`bi`b[`Y]b`ž`k`Ä`f`Y`b`X`X]Y`GhÄXh]gWXY`6]V`]ch\Y`_
8fYgXYb`]\`fY`?`ca`d`Y`h`Y`b`n`Yb`]b`XYf`8Ya`c`_fUh]Y`ZÖfXYfi`b[
Y]b`Vf]b[`h"

Ghfi`_hi`fYb`i`bX`ni`_ØbZh][`Y

<`Y`f`Ui`g`Z`c`f`XY`fi`b[`Y`b

8]Y`GhUXhV]V`]ch\Y`_DUb`_ck`_i]gh`b]W`h`bi`f`U`g`?`i`hi`f]b`gh]hi`h]cb
k`]W`h][`ž`gc`b`XY`fb`gd]Y`h`Ui`W`Y]b`Y`V`Y`X`Yi`h`Y`b`XY`F`c`Y`]a`GhUXh`hY]`
gY`V`gh`A`]h`U`W`h`Gh`Ub`X`c`fh`Y`b`]a`V`Y`j`Ö`_Y`fi`b[`gfY]W`ghYb`6Yn]f`_
6Yf`]bgž`X`U`fi`b`hY`f`j`]Y`f`]a`]bb`Y`f`ghÄ`X`h]gWXYb`D`f`Y`b`n`Ui`Y`f`6Y`f[`ž
V]Y`h`Y`h`X]Y`6]V`]ch\Y`_A`Y`X]Y`b`ž`6Y`f`U`hi`b[`i`bX`J`Y`f`U`b`gh`U`hi`b[`Y`b`Ub"

5b[Yg]W\hg`XYg`U_hi Y`Yb`5bhY)`g`j cb`%* i `XYf`9]bk c\bYf`a]h
 A][fUh]cbg\]bhYf[fi bX`i bX`XYa `Yfk UfhYhYb`Ni ni [`Ui g`XYa `9I !
 5i g`UbX`d`Ubh`X]Y`6]V`]ch\Y`_ž`]\fY`Ni gUa a YbUfVY]h`a]h
 A][fUbh#]bbYb!GY`Vghcf[Ub]gUh]cbYb`ni `j Yfh]YZYb" `<]YfXi fW`k]`
 a Ub`X]Y`]bhYf`_i `hi fY`Y`2 Zbi b[`]b`Dfc[fUa a [YghU`hi b[ž
 Di V`]_i a `i bX`DYfgcbU`k Y]hYf`gh`Af`_Yb"

8 Ug`Dfc[fUa a ` , VYfa cf[Yb ` `Äi Zh`V]g`9bXY`&\$&* `i bX`V]YhYh`X]Y
 7\UbW`ž`VYgcbXYfg`ni _i bZh`gk Y]gYbXY`Dfc`Y`_hY`]b`Y]bYf`nk Y]hYb
 D\UgY`k Y]hYf`ni `Z0fXYfb" `8]Y` , VYf`Y[i b[Yb`XYf
 ?i `hi fgW\UZZYbXYb`ghY\Yb`]a `?cbhYI h`ni `XYb`k UW`gYbXYb
 <YfUi gZcfXYfi b[Ybž`a]h`XYbYb`_i `hi fY`Y`b`gh]hi h]cbYb`]b
 ; fc» gh`XhYb`_cbZfcbh]Yfh`g]bXž`k]Y`X]Y`? i `hi fgh]Zhi b[`XYg
6i bXYg`Uba Yf`_h" `<]YfVY]`]gh`Yg`j cb`6YXYi hi b[žXUgg
 ?i `hi f]bgh]hi h]cbYb`U`g` ; Ya Y]b[i h`k U\f[Ybca a Yb`k YfXYbž`i a
 [YgY`gW\UZh`]W`Y`I bhYfgh`hni b[`ni `Yf`U`hYb"

8]Y`GhUXhV]V`]ch\Y`_DUb`_ck`i bX`]\fY`DUf`hbYf`d`cg]h]cb]YfYb`g]W\
 XUa]h`U`g`J`c`ffY]hYf`Z0f`]bb`cj`Uh]j`Y`?i `hi fZ0fXYfi b[`i bX
 60f[YfVYhY]`][i b[`]b`Y]bYf`g]W`gW`bY`j`Yf`AbXYfbXYb
 ; YgY`gW\UZh`"

8YhU]`g	
C fh	DUb`_ck ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "VYf`]b"XY • k k k "_i `hi fgh]Zhi b[!XYg! Vi bXYg"XY • k k k "_i `hi fgh]Zhi b[!XYg! Vi bXYg"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh