

A i ha UW!Hci f'&\$&(.
F Y[YbVc [YbZU\ fYf.]bbYb 'VYgi WY Yb
< Y`]cg'? `]b]_i a '6Yf`]b!6i W

9f'VYyb'G]Y'X]Y'VYk Y[YbXY'F Y[YbVc [YbZU\ fh&\$&('XYf
8Yi hgWYb'?]bXYf_fYVggh]Zhi b['ja '<Y`]cg'? `]b]_i a '6Yf`]b!
6i W"'9\Ya U'] [Y?'fYVgdUh]Ybh.]bbYbž'X]Y']\fY?'fUb_\Y]h
VYg]Y[h'\UVYbž'VYgi WYb'?]bXYfcb_c`c []Y!GhUh]cbYbž'i a
A i hi bX'<cZZbi b['ni 'gWYb_Yb"'9bhXYW_Yb'G]Y']\fY
]bgd]f]YfYbXYb'; YgW]W hYb'i bX'X]Y'6YXYi hi b['X]YgYf
<YfnYbga]gg]cb'Z0f'X]Y'VYhfcZYbYb'?]bXYf'i bX': Ua]`Yb"



8]Y'6YXYi hi b['XYf'A i ha UW!Hci f.
< cZZbi b['Z0f'_fYVg_fUb_Y'?]bXYf`]b '6Yf`]b

8]Y'Ä\ f]W'ghUhh]bXYbXY'A i ha UW!Hci f'XYf'XYi hgWYb
'?]bXYf_fYVggh]Zhi b[']gh'Y]b'VYY]bXfi W_YbXYg'6Y]gd]Y''Z0f'XYb
Ni gUa a Yb\U'hi bX'X]Y' i bhYfgh0hni b[']b'XYf'; Ya Y]bgW UZh"
8]YgY' ß]h]Uh]j Yž'VY]XYf'Y\Ya U'] [Y?'fYVgdUh]Ybh.]bbYb'Xi fW'XUg
@UbX'fUXY'bž'i a 'A i hi bX'<cZZbi b['ni 'j YfVfY]hYbž'\Uh]b'X]YgYa
»\f'YfbYi h'XUg'<Y`]cg'? `]b]_i a '6Yf`]b!6i W'VYgi W'h"

Jca '%+"V]g'& ("5i [i gh&\$&('Y[hYb'fi bX') \$': U\ fYf.]bbYb'Ui g

[Ubni8Yi hgWk`UbX`Y]bY`GhfYW_Y`j`cb`Yhk`U`+\$\$`_a`ni`f0W`"8]Y
; fi`ddY`VYghUbX`Ui`g`↑`b[`Yb`9fk`UWk`gYbYbž`X]Y`]b`XYf
J`Yf[`Ub[`Yb`Y]h`igY`Vgh`Ub`?`fYVg`Yf`_fUb`_h`k`UfYb`i`bX`YfZc`[`fY]Wk
[`Y[`Yb`X]Y`?`fUb`_`Y]h`i[`Y`_`Aa`dZi`UVYb`"i`≠`fY`6`chgWk`UZh`Ub`X]Y
XYfnY]h][`Yb`DUh]Ybh.]bbYb`i`Ui`hYhY.`9i`fY`;`YgWk]Wk`hYb`a`0ggYb
b]Wk`h`UbXYfg`YbXYb`U`g`i`bgYfY"

8]Y`FY[`YbYfUh]cb`i`bX`F`0W`_`Y`f`ni`Y]bYf`bcfa`U`Yb`@VYb`gk`Y]gY
bUWk`Y]bYf`gWk`k`YfYb`9f`_fUb`_i`b[`]gh`Y]b`GWk`0ggY`h`Ya`U`X]YgYf
Hci`f`Df]j`"!8`cn`"8`f`"a`YX`"DUhf]W`_`<`i`bXgX`0fZYfž`7`Y`ZUfnh`XYf
?`]bXYf!`i`bX`ž`[`YbXa`YX]n]b`Ua`<`Y`]cg`?`]b]_i`a`ž`VY[`Y]hYhY`X]Y
:`U`fYf.]bbYb`i`bX`Ai`»`YfhY`X]Y`6`YXYi`hi`b[`]X]YgYg`Dfc`Y`_`hg.`8]Y
;`YgWk]Wk`hYb`X]YgYf`↑`b[`Yb`A`YbgWk`Yb`g]bX`]bgd]f]YfYbX`"G]Y
j`Yfa`]hY`b`XYb`_fUb`_Yb`?`]bXYfb`<`c`Zbi`b[`]i`bX`XYa`cbghf]YfYbž
XUgg`Yg`a`0[`]Wk`]ghž`gWk`k`YfY`NY]hYb`ni`0VYfghY`Yb"

8`Ug`<`Y`]cg`?`]b]_i`a`6`Yf`]b!6i`Wk`]gh`Y]b`a`cXYfbYg`?`fUb`_Yb`U`i`gž
XUg`g]Wk`Xi`fWk`c`Y`a`YX]n]b]gWk`Y`GhUbXUfXg`Ui`gnY]Wk`bYhi`bX
`A`f`]Wk`0VYf`)`"\$`\$`\$`ghUh]cb`A`fY`gck`]Y`%(`("\$`\$`\$`Ua`Vi`UbhY
DUh]YbhYb`VY`UbXY`h`9g`VY`Y`fVYf[`h`gdYn]Y`Y`NY`bhYfYbž`k`]Y
VY]gd]Y`gk`Y]gY`X]Y`?`]bXYfcb`_`c`c[`]Yž`X]Y`Xi`fWk`gc`Wk`Y`6`Ygi`Wk`Y
j`cb`≠]h]Uh]j`Yb`k`]Y`XYf`A`i`ha`UWk!Hci`f`Ub[`Zf]gh][`d`fc`Z]h]YfYb"
8]YgY`6`Ygi`Wk`Y`gh`A`f`_Yb`b]Wk`h`bi`f`XYb`Ni`gUa`a`Yb`U`h]b`XYf
;`Ya`Y]bgWk`UZhž`gcbXYfb`Z0fXYfb`Ui`Wk`XUg`6`Yk`i`gghgY]b`Z0f`X]Y
<`YfUi`gZcfXYfi`b[`Ybž`a`]h`XYbYb`_fYVg`_fUb`_Y`?`]bXYf`_cb`Zfcbh]Yfh
g]bX"

8]Y`%-`!`A`f][`Y`HY]`bY`a`Yf]b`GUfU`ž`X]Y`]a`?`]bXYgU`hYf`Ub`U`i`hYf
`ma`d`U]h]gWk`Yf`@Yi`_`Aa`]Y`]hž`VYnY]Wk`bYhY`]fYb`6`Ygi`Wk`]b`XYf
?`]bXYfcb`_`c`c[`]Y`U`g`Y]b`;`YgWk`Yb`_`XYf`8`Ub`_VUf`_Y]h`"i`≠`f`N]Y`]gh
Ygž`UbXYfYb`6`Yhfc`ZY`bYb`<`c`Zbi`b[`]ni`[`YVYb.`≠`Wk`a`0Wk`hY`nY][`Ybž
XUgg`bUWk`XYf`?`fUb`_`Y]h`Y]b`@VYb`j`c`Y`f`A`0[`]Wk`_Y]hYb`k`UfhYh`"

9]b`k`]Wk`h][`Yg`9`Ya`Ybh`XYf`Hci`f`]gh`Ui`Wk`XUg`;`Ygdf`A`Wk`a`]h`XYb
_`Y]bYb`DUh]Ybh.]bbYb`i`bX`]fYb`9`hYfb`"6Y`X]YgYb`6Y[`Y[`bi`b[`Yb
k`YfXYb`A`i`hdYf`Yb`i`bX`5fa`V`AbXYf`j`YfhY]hž`X]Y`b]Wk`h`bi`f`U`g
9f]bbYfi`b[`ggh`0W`_`X]YbYbž`gcbXYfb`Ui`Wk`X]Y`6`chgWk`UZh
j`Yfa`]hY`b.`9]bg`k`YfXY]Wk`b]Y`hi`b.`Ui`Z[`YVYb`°`"8]YgY`_`Y]bY

; YghY` \Uh`Y]bY` [fc» Y`6YXYi hi b[`i bX`ghAf_h`XYb`? Ua dZ[Y]gh`XYf
6YhfcZZYbYb"

8]Y`K]YXYf\c`i b[`X]YgYf`Hci fž`X]Y`VYfY]hg`gY]h` &`đ\`fYb
Xi fW [YZ0\fh`k]fXž`nY][hž`k]Y`k]W`h][`Yg`]ghž`XUgg`↑ b[Y
, VYf`YVYbXY`]\fY` ; YgW]W`hYb`hY]`Yb`i bX`]\fY`9fZU\fi b[Yb
bi hnYbž`i a `UbXYfY`ni `Yfa`i h][Yb`"8]Y`A`i ha UW!Hci f`]gh`XUa`]h
k Y]h`a Y\`f`U`g`bi f`Y]bY`F UXhci f`/g]Y`]gh`Y]b`Gma`Vc`Z0f`<cZZbi b[
i bX`I bhYfgh0hni b[`]b`gW`k]Yf][Yb`NY]hYb"

K]f`V`]W_Yb` [YgdUbbh`Ui Z`X]Y`bAW`ghYb`đ\`fY`X]YgYf`đ]h]Uh]j Yž`]b
XYf`<cZZbi b[ž`XUgg`bcW`j]Y`Y`k Y]hYfY`?]bXYf`i bX`đ [YbX`]W`Y
j cb`X]YgYf`dcg]h]j Yb`6c`hgW`UZh`dfcZ]h]YfYb`_0bbYb"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b`bYh