

@Ygi b['a]h'F UW\Y`'9`]nU'; f]ZZ]h\g. '9]b
6`]W_ 'Ui Z'F Ugg]ga i g`]b '5a Yf]_U

9f`YVYb`G]Y`Ua`%"`C`_hcVYf`&\$&(`X]Y`@Ygi b[`j`cb`F UW\Y`
9`]nU'; f]ZZ]h\g`Ui ZXYa`'6`Ui Yb`GcZU`]b`6Yf`]b`"8]Y`5i hcf]b
dfÅgYbh]Yfh`]\fYb`8YVØhfca Ub`/`ei chK Ug`]\f`i`bg
j YfgdfcW\Yb` \UVh` ei chZ`XYf`j`cb`XYb`<YfUi gZcfXYfi b[Yb
i bX`<cZbi b[Yb`XYf`6Øf[YffYW\hgVYk Y[i b[`]b`XYb`%-) \$Yf
»\fYb`YfnÅ`h`A cXYf]Yfh`j`cb`A Uf]Y`?U]gYf`i`bX`a`]h
XYi hgW\Yf`@Ygi b[`j`cb`7mbh`]U`A`]WUg` `g]W\Yfb`G]Y`g]W\`Y`hnh
H]W_Yhg`ZØf`X]YgYg`ZYggY`bXY`@]hYfUhi fYfY][b]g`



9]b`5VYbX`XYf`FYZ`YI]cb. `F UWX Y``9`]nU
 ; f]ZZ]h\`g`i`bX`X]Y`6YXYi hi b[`XYf`@]hYfUhi f

5a`%"`C`_hcVYf`j`YfgUa`a`Y`hYb`g]W`@]hYfUhi`fVY[`Y]ghYfhY`]b`6Yf`]bž
 i`a`Ub`Y]bYf`VYgcbXYfYb`@Ygi`b[`i`bX`Y]bYf`h]YZ[`f0bX][`Yb
 8]g_i`gg]cb`hY]`ni`bY\`a`Yb``8]Y`I`G!Ua`Yf]_Ub]gWXY`5i`hc f]b`F UWX Y`
 9`]nU;`f]ZZ]h\`g`ghY``hY`]f`8YV0hk`Yf_`K`Ug`]f`i`bg`j`YfgdfcWXYb
 \UVh`j`cfž`k`Y`WXYg`X]Y`_ca`d`YI`Yb`H\Ya`Yb`F`Ugg]ga`i`g`i`bX
 →Ybh]h`h`i]b`XYb`:`c_i`g`f0W_h``8]YgY`J`YfUbghU`hi`b[`ZUbX`]a
 F U\`a`Yb`XYg`fYbca`a`jYfhYb`:`cfa`Uhg``8Ug`6`Ui`Y`GcZU`ghUhh`XUg

gY]hØVYf'nk Y] : \fn\ bHyb'GWk f]ZhghY''Yf'i bX'@YgYf
ni gUa a YbVf]b[h"

; f]ZZ]h\g '8YVØhfca Ub'gWk]`XYfh'XUg'@VYb'j cb'nk Y]'GWk YghYfbž
7]bh\mi bX'9nfUž'X]Y']b'XYb'%' -) \$Yf' : \fYb']b'Y']bYf'j cb
F Ugg]ga i g' [YdfÄ[hYb'Ua Yf]_Ub]gWkYb'?'`Y]bghUXh'Ui Zk UWk gYb"
8]Y'9fnÄ`i b[']gh'b]Wk h'bi f'Y]bY'Z]_hj Y'; YgWk]Wk hYž'gcbXYfb
gd]Y[Y'h'Ui Wk'X]Y'FYU`hÄh'k]XYfž'a]h'XYf'j]Y'Y'A YbgWkYb']a
5`hU[' _cbZfcbh]Yfh'g]bX"' ÆfY'ž [YbX'k]fX'Xi fWk'Y]bY'ZY]bX`]WkY
I a [YVi b['VYXfc\hž'Y]b'H\Ya Už'XUg']b'j]Y'Yb'HY]'Yb'XYf'K Y'h
k Y]hYf\]b'U_hi Y'']gh"

8]Y'6YXYi hi b['X]YgYg'9fY][b]ggYg' [Y\h'ØVYf'X]Y'6i Wk'j c fghY''i b[
\]bUi g" G]Y'nY][hž'k]Y'@]hYfUhi f'U'g'Gd]Y[Y'XYf'; YgY'`gWkUZh
Zi b[]Yfh"; f]ZZ]h\g'gU[hY'XUni . ' A Y]b'GWk fY]VYb']gh'HY]'X]YgYf
ØVYfU''gdØfVUFYb' < cZbi b[ž'XUgg'5a Yf]_U'ZØf'Y]bY'h]YZ[fY]ZYbXY
5i ZUfVY]hi b['VYfY]h']gh" 'Gc`WkY'5i ggU[Yb'ib'hYfghfY]WkYbž'k]Y
k]Wk h['Yg']ghž'X]YgY'; YgWk]Wk hYb'ni 'YfnÄ`Yb'ibX'; Y\Øf'ni
Z]bXYb"8]Y'@]hYfUhi f'\Uh'X]Y'A UWk hž'DYfgdY_h]j Yb'ni 'ØZbYb'ibX
XYb'8]U`c['ØVYf' [YgY'`gWkUZh]WkY' < YfUi gZcfXYfi b[Yb
Ubni ghc» Yb"

8Yf'5VYbX'k i fXY'j cb'XYf'YfZU\ fYbYb'A cXYfUhc f]b'A Uf]Y'? U]gYf
[Y'Y]hYhž'k Ä\ fYbX'X]Y'GWkUi gd]Y'Yf]b'7mbh\]U'A]WUg'Y]bYb'5i gni [
Ui g'XYa '6i Wk'j c f hfi ["A]WUgž'VY_Ubbh'ZØf']\fY'6Y]hfÄ[Y'ni
j YfgWk]YXYbYb':]a !'i bX': YfbgY\dfcXi _h]cbYbž'j Yf']Y\`XYf
@Ygi b['Y]bY'Ya ch]cbU'Y'H]YZYž'X]Y'XUg'Di V`]_i a 'ZYggY'hY"8]Y
J YfUbghU`hi b['ZUbX']a '656M@CB]b'6Yf']b'ghUhhž'Y]bYa 'C fhž'XYf
ZØf' _i 'hi fY''Y'J]Y'ZU`hi bX''YVYbX][Y'8]g_i gg]cbYb'VY_Ubbh']gh"

8]Y'FYgcbUbn'Ui Z; f]ZZ]h\g 'K Yf_]b'XYf': UWk k Y'h']gh
VYa Yf_Ybgk Yfh"?'f]h]_Yb'Ui g'Di V`]_Uh]cbYb'k]Y' < UfdYf g'6UnUUF
i bX'Di V`]g\Yf g'K YY'_m`cVYb'XYb'Fca Ub'ibX'\YVYb'XYggYb
6YXYi hi b['ZØf'X]Y'8]g_i gg]cb'ØVYf'F Ugg]ga i g']b'XYf' : a !7fck !
YfU'\Yfj cf" Gc`WkY'5bYf_Ybbi b[']gh'YbhgWkY]XYbXž'i a 'H\Ya Ybž
X]Y'cZi]b'XYb' <]bhYf[fi bX'[YXfÄb[h'k YfXYbž'Ui Z'X]Y'5[YbXU'ni
gYhnYb"

⊖`Y]bYf`NY]hž`]b`XYf`XUg`; Ygd fÅW`ØVYf`fUgg]gh]gWY`Ghfi`_hi`fYb`
i`bX`I`b[`YfYW`h][`_Y]hYb`bck`YbX][`V`Y]Vhž`YZYfh`X]Y`@Ygi`b[`j`cb`
F`UW`Y`9`nU`; f]ZZ]h\`g`Y]bYb`k`Yfhj`c`Yb`6Y]hfU[``G]Y`ZcfXYfh`XUg`
Di`V`_i`a`Ui`Z`g]W`a`]h`XYf`J`Yf[`Ub[`Yb`Y]h`Ui`gY]bUbXYfni`gYhnYb`
i`bX`XUfØVYf`bUW`ni`XYb`_Ybž`k`]Y`j`]Y`gW`]W`h][`X]Y`9fZU`fi`b[`Yb`
j`cb`a`Uf[`]bU`]g]YfhYb`; fi`ddYb`g]bX"

⊖hYfYgg]YfhY`\`UhhYb`X]Y`A`Ò[``]W`_Y]hž`H]W`_Yhg`ZØf`X]YgYg`gdYn]Y`Y`Y`
9j`Yb`hi`ni`Yfk`YfVYbž`XYggYb`9f`Òg`ni`f`:`ÖfXYfi`b[``_i`hi`fY`Yf`
J`YfUbghU`hi`b[`Yb`]b`6Yf`]b`VY]hfÅ[`h`J`YfUbghU`hi`b[`Yb`k`]Y`X]YgY`
g]bX`b]W`h`bi`f`ZØf`X]Y`@]hYfUhi`f`gY`Vghj`cb`6YXYi`hi`b[`ž`gcbXYfb`
Ui`W`ZØf`X]Y`; Ya`Y]bgW`UZh`XU`g]Y`A`YbgW`Yb`ni`gUa`a`YbVf]b[`Ybž`
i`a`ØVYf`k`]W`h][`Y`H`Ya`Yb`ni`fYZY`_h]YfYb`i`bX`XUg`J`YfghÅbXb]g`
ni`ZØfXYfb"

⊖g[`YgUa`h`ghY`h`X]Y`@Ygi`b[`j`cb`F`UW`Y`9`nU`; f]ZZ]h\`g`Y]bYb`
k`Y]hYfYb`GW`f]h`XUfž`i`a`X]Y`Gh]a`a`Y`XYf`@]hYfUhi`f`]b`
[`YgY`gW`UZh`]W`Yb`8YVUhhYb`ni`ghÅf`_Yb``9g`Yf]bbYfh`i`bg`XUfUbž`
XUgg`; YgW`]W`hYb`b]W`h`Y]bZUW`bi`f`YfnÅ`\`h`k`YfXYb`/g]Y`g]bX`
YVYbX][`Y`HY]Y`i`bgYfYf`?`i`hi`f`i`bX`\`UVYb`X]Y`?fUZh`J`YfÅbXYfi`b[`
ni`VYk`]f`_Yb"

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`a`Y]b!VYf`]b`bYh