

@YYfY`K c\bi b[ Yb`]b`GWÅ ÒbYVYf[ `!`6Yf`]b  
gi WÅ h`bUWÅ `@Ògi b[ Yb`ZØf`K c\bi b[ gbch

⊕`6Yf`]b`YffgWÅ h`Y]bY`Ub\U`hYbXY`K c\bi b[ gbchž`k Å\fybX  
[ `Y]WÅ nY]h][ `nU\`fY]WÅ Y`K c\bi b[ Yb`]b`GWÅ ÒbYVYf[  
`YYfghY\Yb``8Yf`9][ YbhØa Yf`\Uh`bi b`D`ÅbY`Ybhk ]W\_Y`hž`i a  
X]YgYg`DfcV`Ya `Ubni [ Y\Yb``8]Y`\c\Y`BUWÅ ZfU[ Y`bUWÅ  
K c\b fUi a `]b`6Yf`]b`ZØ\fh`XUni ž`XUgg`j ]Y`Y`A YbgWÅ Yb  
GWÅ k ]Yf][ \_Y]hYb`\UVYbž`Y]bY`dUggYbXY`K c\bi b[ `ni`Z]bXYb`  
⊕`GWÅ ÒbYVYf[ `]b[ Y[ Yb`[ ]Vh`Yg`Y]bY`VYhfÅWÅ h`]WÅ Y`5bnU\`  
Ub`YYfghY\YbXYb`K c\bi b[ Ybž`X]Y`V]g\Yf`i b[ Ybi hnh  
V`Y]VYb``8Yf`9][ YbhØa Yf`XYf`YYfghY\YbXYb`K c\bi b[ Yb`]b  
GWÅ ÒbYVYf[ `]gh`g]WÅ `VYk i gghž`XUgg`Yf`Y]bYb`6Y]hfU[ `ni`f  
@Ògi b[ `XYf`K c\bi b[ gbch`Y]ghYb`\_Ubb``5i`g`X]YgYa `;`fi`bX  
\Uh`Yf`VYgWÅ`cggYbž`gY]bY`æ`a`cV`]Yb`Y]bYf`g]bbj`c`Yb  
Bi`hni`b[ `ni`ni`ZØ\fyb``GhUh`X]Y`K c\bi b[ Yb`Y]bZUWÅ`k`Y]hYf  
`YYf`ghY\Yb`ni`UggYbž`gc`Yb`g]Y`/`Ua`d`^Y`]d/



⊕`6Yf`]b`YffgWÅ h`Y]bY`Ub\U`hYbXY`K c\bi b[ gbchž`k Å\fybX  
[ `Y]WÅ nY]h][ `nU\`fY]WÅ Y`K c\bi b[ Yb`]b`GWÅ ÒbYVYf[ `YYfghY\Yb`  
8Yf`9][ YbhØa Yf`\Uh`bi b`D`ÅbY`Ybhk ]W\_Y`hž`i a `X]YgYg`DfcV`Ya

Ubni [ Y\Yb"

8]Y\c\Y'BUWkZfU[ Y' bUWk'K c\bfUi a ' ]b'6Yf' ]b'Z0\fh'XUni ž'XUgg  
j ]Y'Y'A YbgWkYb'GWk ]Yf][ \_Y]hYb'\UVYbž'Y]bY'dUggYbXY'K c\bi b[  
ni 'Z]bXYb" " ð'GWk ÖbYVYf[ '\ ]b[ Y[ Yb '[ ]Vh'Yg'Y]bY'VYhfÅWk h]Wk Y  
5bnU\`Ub`YYfghY\YbXYb'K c\bi b[ Ybž'X]Y'V]g\Yf'i b[ Ybi hnh  
V`Y]VYb"

8Yf'9][ Ybh0a Yf'XYf'YYfghY\YbXYb'K c\bi b[ Yb']b'GWk ÖbYVYf[  
]gh'g]Wk'VYk i gghž'XUgg'Yf'Y]bYb'6Y]hfU[ 'ni f'@Ögi b[ 'XYf  
K c\bi b[ gbch'Y]ghYb'\_Ubb"5i g'X]YgYa ' ; fi bX'\Uh'Yf  
VYgWk'cggYbž'gY]bY' a a cV']Yb'Y]bYf'g]bbj c`Yb'Bi hni b[  
ni ni Z0\Yb" " GhUhh'X]Y'K c\bi b[ Yb'Y]bZUWk'k Y]hYf'YYf'ghY\Yb'ni  
'UggYbž'gc`Yb'g]Y'Ub'A YbgWkYb'j Yfa ]YhY'h'k YfXYbž'X]Y'Xf]b[ YbX  
Y]bY'K c\bi b[ 'gi WkYb"

8]Y'J Yfa ]Yhi b[ 'XYf'YYfghY\YbXYb'K c\bi b[ Yb'k ]fX'ni  
YfgWk'k ]b[ ' ]WkYb'DfY]gYb'Ub[ YVchYbž'i a 'Ui Wk'A YbgWkYb'a ]h  
b]YXf][ Ya '9]b\_ca a Yb'Y]bY'7\UbWk'Ui Z'Ub[ Ya YggYbYb  
K c\bfUi a 'ni '[ YVYb"8Yf'9][ Ybh0a Yf'd'Ubh'ni XYa ž'Ui Z'X]Y  
i bhYfgWk]YX' ]WkYb'6YX0fZb]ggY'dchYbn]Y`Yf'A ]YhYf'Y]bni [ Y\Ybž  
]bXYa 'Yf'K c\bi b[ Yb']b'j YfgWk]YXYbYb' ; fÖ» Yb'i bX  
5i gghUhh' b[ gj Uf]UbhYb'ni f'J YfZ0[ i b[ 'ghY`h"

8Ua ]h'X]Y`YYfghY\YbXYb'K c\bi b[ Yb'gWk bY`i bX'YZ]n]Ybh'Ub  
]bhYfYgg]Yfh'Y'A ]YhYf'j Yfa ]hY'h'k YfXYb'\_ÖbbYbž'\Uh'XYf  
9][ Ybh0a Yf'Y]bY' ]bhY`][ YbhY'X][ ]hU'Y'D'UhhZcfa 'Ybhk ]W\_Y'h"5i Z  
X]YgYf'D'UhhZcfa '\_ÖbbYb'g]Wk'K c\bi b[ ggi WkYbXY'fY[ ]ghf]YfYb  
i bX']\fY'DfÅZYfYbnYb'Ub[ YVYb"5b\UbX'X]YgYf' ðZcfa Uh]cbYb  
k YfXYb']\bYb'XUbb'dUggYbXY'K c\bi b[ Yb'ni f'A ]YhY  
j cf[ YgWk'U[ Yb"8UXi fWk'k ]fX'XYf'J Yfa ]hhi b[ gdfcnYgg'XYi h' ]Wk  
VYgWk'Yi b][ hž'gcXUgg'K c\bi b[ Yb'b]Wk'h`Åb[ Yf'i b[ Ybi hnh  
V`Y]VYb"

8]Y' ð]h]Uh]j Y'XYg'9][ Ybh0a Yfg']gh'Y]b'j ]Y'j YfgdfYWkYbXYf'GWk f]hž  
i a 'X]Y'K c\bi b[ gbch']b'6Yf' ]b'ni ` ]bXYfb"8i fWk'X]Y'J Yfa ]Yhi b[  
XYf'YYfghY\YbXYb'K c\bi b[ Yb'k ]fX'j cf\UbXYbYf'FUi a '[ Ybi hnh  
i bX'[ 'Y]Wk nY]h][ 'K c\bfUi a '[ YgWk UZZYb" ðgVYgcbXYfY'Z0f

A YbgWYb'a ]h'b]YXf][ Ya '9]b\_ca a Yb'YfÒZbYb'g]W'XUXi fW  
bYi Y'A Ò[ 'W\_Y]hYbž'Y]bY' [ YY][ bYh'K c\bi b[ 'ni 'Z]bXYb"

8]Y'9bhk ]W\_i b[ 'Y]bYf'X][ ]hU'Yb'D`UhhZcfa 'ni f'J Yfa ]hhi b[ 'XYf  
K c\bi b[ Yb'j YfXYi h]W'hini XYa 'XYb': cfhgW f]hh]b'XYf  
=a a cV]'YbVfUbWY"8i fW'X]Y'Bi hni b[ 'j cb'HYW bc`c[ ]Y'\_ÒbbYb  
K c\bi b[ Yb'YZ]n]YbhYf'j Yfa ]hY'h'k YfXYbž'k Ug`YhnhYbX`]W'Ui W  
XYb'K c\bi b[ ga Uf\_h'fdc]h]j 'VYY]bZi ggh"

9g'V`Y]Vhni 'cZZYbž'XUgg'k Y]hYfY'9][ YbhØa Yf'i bX'`bj YghcfYb  
XYa '6Y]gd]Y`XYg'9][ YbhØa Yfg']b'GW ÒbYVYf[ 'Zc'[ Yb'i bX']\fY  
@YfghÀbXY'YVYbZU`g'Y]bYf'g]bbj c`Yb'Bi hni b[ 'ni ZØ\fyb"Bi f  
Xi fW' [ Ya Y]bgUa Y'A U» bU\ a Yb'\_ÒbbYb`Ub[ Zf]gh][ Y'@Øgi b[ Yb  
ZØf'X]Y'K c\bi b[ gbch]b'6Yf']b[ YZ' bXYb'k YfXYb"

8YhU]`g

6Ygi WYb'G]Y'i bg'Ui Z.'a Y]b!VYf`]b"bYh