

? Øfni b[Yb`VY]`@Y\ fghY`Yb`j]b
6fUbXYbVi f[.`GWXi`Yb`ghY\Yb`j] cf`7\Ucg°

6]`Xi b[gfYZcfa Yb`j]b`6fUbXYbVi f[.`?Øfni b[Yb`j] cb
@Y\ fYfghY`Yb`ž`ni gÀhn`]WXY`I bhYff]W hghi bXYb`i bX`a Ø[`]WXY
: c`[Yb`ZØf`GWXi`Yb`"



@Y\ b]bž`8Yi hgWX`UbX`!`b`6fUbXYbVi f[`ghY\Yb`X]Y`GWXi`Yb`j] cf
h]YZ[fY]ZYbXYb`J YfÀbXYfi b[Ybž`X]Y`Xi fWX`a Ugg]j Y`?Øfni b[Yb`j]a
6]`Xi b[g\Ui g\U`h`VYX]b[h]g]bX`"`a`bYi Yb`@UbXYg\Ui g\U`h]g]bX
]bg[YgUa`h` ()`@Y\ fYfghY`Yb`j] cf[YgY\Ybž`X]Y`UV[YVUi h`k YfXYb
gc`Yb`"8]Yg`ZØ\fh`XUni ž`XUgg`@Y\ f`ÀŽhY`UV`: YVfi Uf`&\$&`*`Y]bY
ni gÀhn`]WXY`I bhYff]W hghi bXY`dfc`K cWX`Y`Y]ghYb`a ØggYbž
k`À\ fYbX`[`Y]W nY]h[`Y]bY`bYi Yb`GhY`Yb`ZØf`@Y\ f`ÀŽhY
Y]b[Yd`Ubh]g]bX`"8]YgY`9bhk`JW`i b[Yb`gc f[Yb`VYfY]hg`Ynh`ZØf
Yf\YV`]WXY`I bg]WXYf\Y]hYb`i bX`<YfUi gZcfXYfi b[Yb`Ub`XYb
GWXi`Yb`"GWXi`Y`Y]hYf`VYf]W hYb`j] cb`Ub[YgdUb`bhYb
J cfVYfY]hi b[Yb`ZØf`XUg`_ca`a YbXY`GWXi`Y\ fž`i bX`X]Y`78I
VYZØfW hYh`Y]b` :]Ug`_c`j]a`6]`Xi b[gUi ggWXi gg`Ui Z[fi bX`X]YgYf
9]bgdUfi b[Ybž`X]Y`g]W`Ui W`Ui Z`X]Y`E`i U`]h`h`XYf`6]`Xi b[

Ui gk]f_Yb`_ÖbbhYbž'k]Y`fVV&(`VYf]W\hYh"

6YgcbXYfg`U_i`h'nY][`h'g]W\`X]Y`DfcV`Ya`Uh]_`Ub`XYf'; fi bX!`i`bX
; YgUa`hgW\i`Y`]b`@Y\`b]bž'k`c`nk`Y]`Xf]b[`YbX`VYb`Öh][`hY`@Y\`f`fÄZhY
b]W\h`Y]b[`YghY``h'k`YfXYb`_ÖbbYb``GW\i``Y]hYf`8]f_`@Yb]i`g`k`UfbhY
XUj`cfž`XUgg`X]Y`GW\i`Y`Y]bYb`_`VYf\`Ub[`_`j`cb`-`\$
I`bhYff]W\hgghi`bXYb`\`UVYb`_ÖbbhYž'k`Ug`j`cfUi`gg]W\h]W\`ni
J`YfgYhni`b[`Yb`j`cb```V]g`(`@Y\`f`fÄZhYb`Ub`UbXYfY`GW\i`Yb`ZÖ\`fYb
k`ØfXY``8`UfØVYf`\]bUi`g`[`]Vh`Yg`6Y`ZÖfW\hi`b[`Yb`ØVYf`?`Øfni`b[`Yb
VY]`XYf';`UbniU[`gVYhfYi`i`b[`i`bX`VY]a`_`ÖfXYfi`bhYff]W\hž`X]Y
YVYb`ZU``g`Yb`hgW\Y]XYbX`ZÖf`X]Y`GW\Ø`Yf`g]bX"

@Y\`fYfa`Ub[`Y``i`bX`I`b`hYff]W\hgUi`gZÄ``Y

8]Y`Z]bUbn]Y``Y`@U[`Y`]a`_`6]`Xi`b[`gVYfY]W\`]gh`Ub[`YgdUbbh``Hfch`n`XYf
j`cf[`YgY\`YbYb`?`Øfni`b[`Yb`g]bX`]a`_`GW\i`_`U\`f`&\$&)`#&\$&`*`X]Y
@Y\`f`fÄZhY`j`cb`&\$",`\$\$`Ui`Z`&\$")`(`&`i`bX`]a`_`XUfUi`Z`Zc`[`YbXYb
GW\i`_`U\`f`Ui`Z`&\$")`(`&`ni`fÖW_[`Y[`Ub[`Yb```a`_`YVfi`Uf`&\$&)`k`UfYb
VYfY]hg`&)`\$`J`c``nY]hghY``Yb`ZÖf`@Y\`f`fÄZhY`j`U`Ubhž'i`bX`X]Y
@UbXhU[`gcd`dcg]h]cbž']bgVYgcbXYfY`X]Y`5Z8`i`bX`X]Y`78I`ž'k`UfbYb
j`cf`k`Y]hYfYb`I`bhYff]W\hgUi`gZÄ``Yb`U`g`:`c`[`Y`X]YgYf
9b`hk`]W_`i`b[`Yb``8]Y`_`Yk`Yf`gW\UZh`9fn]Y\`i`b[`i`bX`K`]ggYbgW\UZh
ÖbX][`hY`ni`XYa``DfchYghU`h]cbYb`Ubž'i`a`_`Ui`Z`X]Y`Ub[`YgdUbbhYb
J`Yf\`Ä`hb]ggY`Ui`Za`Yf`gUa`_`ni`_`a`UW\Ybž'k`]Y`Ui`W\`a`cn"XY
VYf]W\hYhY"

8]Y`ni`gÄhn`]W\Y`I`b`hYff]W\hgghi`bXY`]gh`U``YfX]b[`g`b]W\h`X]Y`Y]bn][`Y
<`YfUi`gZcfXYfi`b[```@Y\`f`fÄZhY`gc``Yb`VY]`UbXYfYb`5i`Z[`UVYb
Yb`h`UghY`h'k`YfXYbž`XcW\`X]Y`[`YbUi`Y`I`a`gYhni`b[`X]YgYf
A`U»`bU\`a`Yb`V`Y]Vh`i`b`_`Uf``8Yf`6]`Xi`b[`ga`]b]ghYf`GhY`ZYb`:`fY]VYf[
fGD8`Ĺ`VYnY]W\`bYhY`XUg`_ca`a`YbXY`GW\i`_`U\`f`U`g
<`YfUi`gZcfXYfi`b[`i`bX`fÄi`a`hY`Y]bž`XUgg`J`YfgYhni`b[`Yb`j`cb
@Y\`f`fÄZhYb`bch`k`YbX][`k`YfXYb`_ÖbbhYb```b`XYf`Nk`]gW\YbnY]h
V`Y]VYb`j`]Y`Y`GW\i``Y]hYf`g_Ydh]gW\ž`XU`g]Y`Ui`g`5b[`gh]`cf
VYfi`Z]W\Yb`B`UW\hY]`Yb`c`Zh`b]W\h`ÖZYb`h]W\`ØVYf`X]Y`DfcV`Ya`Y
gdfYW\Yb"

5i`gV`]W_`Ui`Z`X]Y`Ni`_i`bZh

A]b]ghYfdfÄg]XYbh'8]Yha Uf'K c]X_Y'fGD8Ł'\Uh'VYhcbhž'XUgg'X]Y
F YXi n]Yfi b['j cb'İ bhYff]W\hgUi gZÄ`Yb'cVYfghY'Df]cf]hÄh'\UVY"'÷
XYf'8]g_i gg]cb'İ a 'X]Y'@Y\fYf_bUdd\Y]h'İ bX'X]Y'ni gÄhn`]W\Yb
İ bhYff]W\hgghi bXYb'`gh'X]Y'G]hi Uh]cb'XYbbcW\`Ub[YgdUbbh"
GW\i ``Y]hYf'8]f_`@Yb]i g'\cZzh'Ui ZVU`X][Y'÷Zcfa Uh]cbYb'ni f
D`Ubi b['ZØf'XUg'_ca a YbXY'GW\i `U\fž'İ a 'XYb'[Ygh]Y[YbYb
5bZcfXYfi b[Yb'[YfYW\h'k YfXYb'ni '_ÖbbYb"'8]Y'bYi Y'FY[Y'İ b[
ni f'6Yk Yfhi b['XYg'5fVY]hg!'İ bX'Gcn]U'j Yf\U'hYbgž'X]Y'bi f'bcW\`]b
XYb'Ghi ZYb' (ž* 'İ bX'%'\$YfZc`[Yb'gc``ž'_ÖbbhY'XUfØVYf'\]bUi g
g][b]Z]_UbhY'5i gk]f_i b[Yb'Ui Z'X]Y'GW\ØYf'İ bX'XYfYb
9bhk]W_i b['\UVYb"

5b[Yg]W\hg'X]YgYf'9bhk]W_i b[Yb'ghY``h'g]W\`X]Y': fU[Y'bUW\`XYf
Ni _i bZh'XYf'6]'Xi b['b'6fUbXYbVi f["'8]Y'6]'Xi b[g`UbXgW\UZh']gh
]a 'İ a Vfi W\ž'İ bX'X]Y'VYj cfghY\YbXYb'ŸbXYfi b[Yb'k YfXYb
gck c``@Y\f_fÄZhY'U'g'Ui W\`GW\ØYf'j cf'bYi Y'<YfUi gZcfXYfi b[Yb
ghY``Yb'a ØggYb"

8YhU]`g	
C fh	@Y\b]bž'8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "fVV&("XY• k k k "a cn"XY• k k k "fVV&("XY

6Ygi W\Yb'G]Y'İ bg'Ui Z.'a Y]b!VYf`]b"bYh