

? bi h'5VfU\Ua `Y]hYh'bYi Y`ÿ fU`XYf XYi hgW\!dc`b]gW\Yb`Ni gUa a YbUfVY]h°

5a `` \$"\$) "&\$&) `ccfX]b]Yfh?bi h'5VfU\Ua `X]Y`XYi hgW\
dc`b]gW\Y`Ni gUa a YbUfVY]hzi a `Yi fcdÄ]gW\Y: fYi bXgW\UZh
i bX`G]W\Yf\Y]h'ni `ghÄf_Yb"



6Yf`]bž'8Yi hgW\`UbX`!5a `` \$" A U] &\$&) `Uh'XUg`5i gk Äfh[Y
5a hX]Y`9fbYbbi b[`j cb`?bi h'5VfU\Ua `ni a `bYi Yb`?ccfX]bUhc f
ZØf`X]Y`XYi hgW\!dc`b]gW\Y`Ni gUa a YbUfVY]h`VY_Ubbh[Y[YVYb"
5VfU\Ua žY]b`78I !6i bXYghU[gUV[YcfXbYhYf`Ui g`6fUbXYbVi f[ž
ØVYfb]a a h'X]Y`5i Z[UVYb`gY]bYg`J cf[Äb[Yfg`8]Yha Uf`B]YhUb`i bX
g]Y\h'gY]bY`F c`Y`U`g`Y]b` <YfnYbgUb`Y[Yb ``GY]b`N]Y`]gh`Ygž`X]Y
V]`UhYfU`Yb`6Yn]Y\i b[Yb`nk]gW\Yb`8Yi hgW\`UbX`i bX`Dc`Yb`ni
j Yfh]YZb`i bX`XYb`Yi fcdÄ]gW\Yb`Ni gUa a Yb\U`h]a `FUa Yb`XYg
K Y]a UfYf`8fY]YW_g`ni `ghÄf_Yb"

⇒ gY]bYf`Dc]h]cb`k]fX`5VfU\Ua `X]Y`dc`h]gW\Ybž`k]fhgW\UZh]W\Yb
i bX`_i `hi fY`Yb`<YfUi gZcfXYfi b[Ybž`X]Y`YbhUb[`XYf`BY]»Y`i bX
XYf`CXYf`VYgh\Ybž`i a ZUggYbX`VYhfUW\hYb``8]YgY`fY[]cbU`Y

6YhfUW hi b []ghVYgcbXYfg'k]W h][ž'XU'VY]XY'@AbXYf'Y]bY'Ub [Y
[Ya Y]bgUa Y ; YgW]W hY'hY]'Ybž'X]Y'Xi fW 'j YfgW]YXYbY
<YfUi gZcfXYfi b [Yb' [YdfÄ [h]gh"5VfU\Ua 'VYnY]W bYh'gY]bY'bYi Y
5i Z [UVY'b]W h'bi f'U'g'Y]bY'dc`h]gW Yž'gcbXYfb'Ui W 'U'g'Y]bY
nk]gW Yba YbgW `]W Y'J YfU bhk cfhi b ["

Dc`h]gW Y `b]h]Uh]j Yb'ni f'Ni gUa a YbUfVY]h

8]Y'Bchk YbX][_Y]h'Y]bYf'Yb [Yb'Ni gUa a YbUfVY]h'a]h'Dc`Yb
k i fXY'VYfY]hg']b'j Yf [Ub [YbYb'G]hni b [Yb'XYg'6i bXYghU [g
X]g_i h]Yfh"5a ' &&"': YVfi Uf'&\$&('VYZUgghY'g]W 'XUg'D`Ybi a 'a]h
Y]bYa '5bhfU ['XYf'78I #7GI ž'k Y'W Yf'X]Y'K]YXYfUi ZbU\ a Y'XYf
XYi hgW!dc`b]gW Yb'F Y []Yfi b [g_c bgi `hUh]cbYb'ZcfXYfhY"8 UVY]
k i fXY'Ui W 'Ui ZX]Y'K]W h][_Y]h'XYf'5Vgh]a a i b []b'XYf'5i »Yb!
i bX'G]W Yf\Y]hgdc`h]_`b [Yk]YgYbž'i a 'X]Y'dc`b]gW Yb
G]W Yf\Y]hg]bhYfYggYb'ghÄf_Yf'ni 'VYfØW_g]W h][Yb"9]b'nYbhfU'Yf
Di b_h'XYg'5bhfU [g]gh'X]Y' b hY [fUh]cb'Dc`Ybg]b'XYb'8]U`c ['a]h
Cgha]hY'!i bX'CghYi fcdU"

5VfU\Ua 'k]fX'g]W 'b'gY]bYf'bYi Yb'Dcg]h]cb'Ui W 'a]h
g]W Yf\Y]hgdc`h]gW Yb'H\Ya Ybž'k]Y'XYf'I bhYfghØhni b ['XYf
I _fU]bY'i bX'XYf'?ccfX]bUh]cb'j cb'F Øghi b [gUbghfYb [i b [Ybž
VYZUggYb"8]Y'@]YZfi b ['j cb'HUi fi g!A UfgW Zi [_ØfdYfb'i bX
k Y]hYfYf'A i b]h]cb'Ub'X]Y'I _fU]bY'gc``Yb ['a]h'Dc`Yb'UV [Ygh]a a h
k YfXYb"8]Yg'nY][hž'XUgg'X]Y'F c``Y'Dc`Ybg]b
g]W Yf\Y]hgdc`h]gW Yb'5gdY_hYb'b]W h'bi f'fY []cbU'ž'gcbXYfb'Ui W
]bhYfbUh]cbU'j cb'6YXYi hi b []gh"

5bdUggi b [Yb'a `dc`h]gW Yb'5i ghUi gW

8]Y'I b]cbgZfU_h]cb`\Uh]g]W 'i bhYf'UbXYfYa 'ZØf'Y]bY'ghÄf_YfY
6YfØW_g]W h][i b ['XYf'k]fhgW UZh]W Ybž'YbYf [Yh]gW Yb'i bX
i a k Y'hdc`h]gW Yb'Ni gUa a YbUfVY]h'Ui g [YgdfcW Yb" <]YfVY]k]fX
ni XYa 'X]Y'K]W h][_Y]h'XYf' [fYbnØVYfgW fY]hYbXYb'?ccdYfUh]cb
]b'6]Xi b [ž'K]ggYbgW UZhi bX': cfgW i b ['VYhcbh"8]YgY'6YfY]W Y
gc``Yb'_ØbZh] ['Y]bY'nYbhfU'Y'F c``Y']b'XYf'Ni gUa a YbUfVY]h
nk]gW Yb'8Yi hgW`UbX'i bX'Dc`Yb'gd]Y'Yb"

8Yf'dc`h]gWXY'8]g_i fg'ØVYf'X]Y'XYi hgW!dc`b]gWXYb'6Yn]Y\i b[Yb
k]fX'Ui W'j cb'UbXYfYb'dc`h]gWXYb'5_hYi fYb'k]Y'XYf'5Z8
[YdfÄ[hž'X]Y']b'Y]bYa 'Y][YbYb'5bhfU['X]Y'DUfhbYfgWUZh'a]h'XYb
J]gY[f½X!GhUUhYb'VYhcbYb'i bX'Y]bY'Yb[Y'Ni gUa a YbUfVY]h'VY]
XYf'5i ZbU\ a Y'i _fU]b]gWXYf': `ØW'h]b[Y'ZcfXYfb"'8]Y'5Z8`n]Y\h
Y]bY' _`UfY`HfYbb`b]Y'nk]gWXYb']\fYf'J]g]cb'XYf'Ni gUa a YbUfVY]h
i bX'XYb' ð]h]Uh]j Yb'XYf'i b]cbž'k Ug'X]Y'8]g_i gg]cb'ØVYf'X]Y
ni _ØbZh][Y'F]W'hi b['XYg'Yi fcdÄ]gWXYb'Ni gUa a Yb\U`hg
]bhYbg]j]Yfh"

Ni gUa a YbZUggYbX`Äggh'g]W'gU[Ybž'XUgg'?bi h'5VfU\Ua g
9fbYbbi b['ni a ' ?ccfX]bUhc'f'ZØf'X]Y'XYi hgW!dc`b]gWXY
Ni gUa a YbUfVY]h]b'Y]bYa 'XmbUa]gWXYb'dc`h]gWXYb'?cbhYI h
ghUhhZ]bXYhž'XYf'gck c\`j cb'hfUX]h]cbY`Yb'U'g'Ui W'j cb'bYi Yb
<YfUi gZcfXYfi b[Yb'[YdfÄ[h]gh"'GY]bY'9fZU\fi b[Yb'i bX'X]Y
dc`h]gWXYb' ð]h]Uh]j Yb'XYg'6i bXYghU[g'_ØbbhYb'XUni 'VY]hfU[Ybž
X]Y'6Yn]Y\i b[Yb'nk]gWXYb'8Yi hgW`UbX'i bX'Dc`Yb'bUW\U`h]['ni
ghÄf_Yb'i bX'X]Y'Yi fcdÄ]gWXY'Ni gUa a YbUfVY]h'ini 'j Yfh]YZYb"

: Øf'k Y]hYfY' ðZcfa Uh]cbYb' _ØbbYb'G]Y'X]Y'5fh]_Y`j cb'fVV&('i bX'
6i bXYghU['YgYb"

8YhU]`g	
C fh	6Yf`]bž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • k k k "Vi bXYghU["XY

6Ygi WXYb'G]Y'i bg'Ui Z.'a Y]b!VYf`]b"bYh