

?`Y]bghUXh_c b[fYgg`]b`K]hhYbVYf[Y.
Ni _i bZhgW\ UbW\ b`ZØf`i b gYfY`GhÀXhY`°

?`Y]bghUXh_c b[fYgg`]b`K]hhYbVYf[Y.`J YfhfYhYf`X]g_i h]YfYb
Ni _i bZhghfUHY[]Ybž`Ni ni [`i bX`9bhk]W_`i b[`j cb
?`Y]bghÀXhYb"



K]hhYbVYf[Yž`8 Yi hgW\`UbX`!`8 Yf`?`Y]bghUXh_c b[fYgg`]b
K]hhYbVYf[Yž`XYf`Ua`A]hkc cW\`VY[]bbhž`Vf]b[h`J YfhfYhYf`Ui g
j YfgW\]YXYbYb`?`Y]bghÀXhYb`ni gUa`a Ybž`i a`ØVYf
Ni _i bZhghfUHY[]Yb`ni`X]g_i h]YfYb`"6Øf[Yfa`Y]ghYf`C`j Yf
<Yffa`Ubb`g]Y\`h`X]Y`J YfUbgU`hi b[`U`g`Y]bY`VYXYi hYbXY`7\`UbW\`
ZØf`X]Y`9bhk]W_`i b[`X]YgYf`GhÀXhY`"<Yffa`Ubbž`XYf`gY]h`&\$\$, `ja
5a`h]ghi bX`ja`A`Äfn`&\$&(`ZØf`Y]bY`k`Y]hYfY`5a`hgnY]h[Yk`À`h`
k`i`fXYž`VYhcbhž`XUgg`XYf`?`cb[fYgg`XUfUi`ZUVn]Y`hž`@Øgi b[Yb`ni
dfÄgYb]h]YfYb`i bX`b]W\`h`bi`f`DfcV`Ya`Y`ni`X]g_i h]YfYb`"K]hhYbVYf[Y
\`Uh]b`XYb`Y`h`hYb`š\`fYb`Y]bY`dcg]h]Y`9bhk]W_`i b[`Xi`fW\`YVh
i bX`nY][`h`ghUV]Y`9]bk`c`b`YfnU\`Ybž`k`Ug`Ui`ZY]bYb`[Y`i b[YbYb
K`UbXY`"\`]bXYi`hYh`"

9]b`nYbhfU`Yf`6YghUbXhY]`XYf`GhUXhYbhk]W_`i b[`]b`K]hhYbVYf[Y`]gh
X]Y`GUb]Yfi b[`XYg`6U`b`cZgž`i a`X]Y`5bV]bXi b[`Ub`k]W`h[Y
Gh`XhY`k]Y`<Ua Vi f[`i bX`6Yf`b`ni`j YfVYggYfb`"Ni XYa` `Uh`X]Y
GhUXh`Y]b`?i`hi`f!`i bX`J YfUbghU`hi b[gnYbhf`i a` [YgW`X UZZYbž`XUg`Ui Z
`c_U`Y`f`h]Uh] Yb`ni fØW_[Y`h`<Yffa Ub`b`YVh`Yfj`cfž`XUgg
_`Y]bYfY`J Yfk U`hi b[Yb`k]Y`X]Y`b`K]hhYbVYf[Y`j`cb`J`cfhY`Yb`k]Y
_ØfnYfYb`9bhgW`Y]Xi b[gk`Y[Yb`i bX`dYfgØb`]W`Yb
6Y`Ub`bhgW`UZhYb`dfcZ]h]YfYb`"8Yb`bcW`g]Y`h`Yf`]b`XYb`A`Yhfc`dc`Yb
Y]bY`XcddY`hY`<YfUi`gZc`fXYfi b[`G]Y`gY]Yb`ni`gY`f`a`]hg]W`gY`Vgh
VYgW`ÀZh][hž`i a`j`cb`XYb`9fZU`fi b[Yb`i bX`XYa`K]ggYb`XYf
?`Y]bgh`XhY`ni`"YfbYb"

HfYbXg`]b`XYf`?`Y]bghUXhYbhk]W_`i b[

8]Y`8]g_i`gg]cb`ØVYf`?`Y]bgh`XhY`Uh`]b`XYb`Y`hnhYb`X`fYb`Ub
6YXYi`hi`b[`[Yk`cb`bYbž`]bgVYgcbXYfY`]a`?`cbhYI`h`XYg`Ni`ni`[`g`]b
X]Y`gc[YbUb`bhYb`GdYW_[ØfhY`j`cb`;`fc»`gh`XhYb`"9]bY`Ghi`X]Y`XYg
6i`bXYg]bgh]hi`hg`ZØf`6Ui`!ž`GhUXh`i`bX`F`Ui`a`Zc`fgW`i`b[`f`6`GF`Ł`a`]h
XYa`H]hY`DchYbn]U`Y`j`cb`?`Y]bgh`XhYb`]b`dYf]d`YfYb`@U[Yb
i`bhYfghfY]W`h`X]Y`5`hhfU`_h]j`]h`h`j`cb`?`Y]bgh`XhYb`U`g
K`c`b`ghUbXc`fhY`"8]YgY`Gh`XhY`gd]Y`Yb`Y]bY`Yb`hgW`Y]XYbXY`F`c`Yž
i`a`[`Y]W`k`Yfh][Y`@YVYbgj`Yf`À`hb]ggY`ni`g]W`Yfb`i`bX`V]YhYb`b]W`h
bi`f`BU`j`Yfgcf[i`b[ž`gcbXYfb`Ui`W`GhUbXc`fhj`cfhY]Y`ZØf
;`Yk`YfVY`"

8]Y`Ghi`X]Y`g_]nn]Yfh`a`Y`fYfY`?`Yfb`h`Ya`Yb`XYf`GhUXhYbhk]W_`i b[ž
XUfi`bhYf.

- K`c`b`Yb.`8]Y`GW`X`UZZ`b[`j`cb`i`fVUbYf`@YVYbX][`_Y]h`i`b`X`
HfYZZdi`b`_hYb`ni`f`;`Yk`]bbi`b[`f`b[Yf`i`Ua`]`Yb`k`]fX`U`g`
YbhgW`Y]XYbX`YfUW`hYh"
- A`c`V`]`]h`h.`8]Y`5bV]bXi`b[`Ub`B`UW`V`Ufc`fhYž`
VY]gd]Y`gk`Y]gY`Xi`fW`6U`b]YfV]bXi`b[Yb`i`bX`7`Ufg`Uf]b[ž
]ghj`cb`[`fc»`Yf`6YXYi`hi`b[`"
- K`]fhgW`UZh`]W`Y`9bhk]W_`i b[`9]b`i`c`_i`g`Ui`Z`
8]YbghY]ghi`b[Ybž`bcj`Uh]cbgnYbhfYb`i`bX`XYb`
9]bnY`UbXY`gc`X]Y`c_U`Y`K`]fhgW`UZh]gh`f`_Yb"
- 6`]Xi`b[`gnYbhfYb.`8]Y`Gh`f`_i`b[`XYf`J`YfV]bXi`b[`ni`

6]Xi b[gY]bf]W\hi b[Yb`]gh`k]W\h][ži a `đ [YbX`]W\Y`i bX
: UW_f`Z`hY`ni `V]bXYb"

8]Y`I a gYhni b[`X]YgYf`≠YYb`k]fX`U`g`YbhgW\Y]XYbX`Z0f`X]Y
GW\UZZ] b[`YVYbX][Yf`≠bYbgh`XhY` \Yfj cf[Y`cVYbž`X]Y`gck c`\`
5fVY]h`U`g`Ui W\ : fY]nY]h`j YfV]bXYb`"9]b`6Y]gd]Y`Ui g`XYf`Ghi X]Y`]gh
XYf` I k Y!GYY`Yf!7Ua di g `]b`A U`YbhYž`XYf`Xi fW\`UhhfU`_h]j Y
: fY]nY]ha 0[`]W\`_Y]hYb`i bX`[i hY`J Yf`_Y`fgUbV]bXi b[Yb
ni bY`a YbX`Ghi X]YfYbXY`Ub]Y`h"

8]Y`F c``Y`XYf`? `Y]bgh`XhY

8Ug`9b[U[Ya Ybh`XYg`6i bXYg`Z0f`? `Y]bgh`XhY`k]fX`YVYbZU`g`]b
XYa `6Yf]W\h`h`Ya Uh]g]Yfhž`XYf`j YfgW\]YXYbY`GhfUhY[]Yb`ni f
GhUXhYbhk]W`_i b[`Yfj cf`YVh`"? `Y]bgh`XhY`g]bX`b]W\h`bi f
5b`_Yfdi b`_hY`XYf`fY[]cbU`Yb`8UgY]bgj c fgc f[Yž`g]Y`hfU[Yb`Ui W\
Yf`YV`]W\`ni f`k]fhgW\UZh]W\Yb`9bhk]W`_i b[`]b`AbX`]W\Yb`i bX
dYf]d`YfYb`FY[]cbYb`VY]"8U`Yf`g]bX`[Ya Y]bgUa Y`≠]h]Uh]j Yb
i bX`Y]b`U`_h]j Yf`5i ghUi gW\`nk]gW\Yb`XYb`Gh`XhYb`j cb`[fc»Yf
6YXYi hi b[ži a `X]Y`<YfUi gZcfXYfi b[Yb`ni `VYk `A`h][Yb`i bX`X]Y
DchYbn]U`Y`XYf`? `Y]bgh`XhY`k Y]hYf`Ui gni gW\`0dZYb"

8Yf`? `Y]bghUXh`cb[fYgg`]b`K]hhYbVYf[Y`_0bbhY`gca]h`Y]b
YbhgW\Y]XYbXYf`GW`f]hh`]b`X]YgYf`F]W\hi b[`gY]bž`k `A`fYbX`X]Y
J YfhfYhYf`XYf`? `Y]bgh`XhY`K Y[Y`gi W\Ybž`i a `]`fY`; Ya Y]bXYb
ni _i bZhgg]W\Yf`ni `[YghU`hYb"

8YhU]`g	
C fh	K]hhYbVYf[Yž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "fVV&("XY• _ca a i bU`"XY• k k k "XYa c[fUZ]Y!dcfhU`"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b`bYh