

?]hU!B Yi VUi ']b 'BYi _Ö`b. 'G_Ydg]g'k Y[Yb
gW\]]h]gW\ Yf 'J YfV]bXi b[Yb °

≠ '6Yf`]b 'YbhghY\Yb`nk Y]'bYi Y?']hUg. 'Y]bY`]bhYffY`][]ÖgY`]b
: f]YXf]W\g\U]b`i bX`Y]bY`i a ghf]hhYbY`]b 'BYi _Ö`b"
6Ui ZcfhgW\ f]hhY`i bX`<YfUi gZcfXYfi b[Yb`]a `: c_i g"



< UfnYf`GhfU» Yž`%&\$) - '6Yf`]bž`8Yi hgW\`UbX`!`≠ '6Yf`]b`k]fX
XYfnY]h`Ub`nk Y]'VYXYi hYbXYb`?]hU!Dfc`Y_hYb`[YUfVY]hYhž`X]Y
i bhYfgW\]YX`]W\Y`5bgÄhnY`ni f': ÖfXYfi b['j cb`]bhYf_i`hi fY`Ya
8]U`c[`i bX`6]`Xi b['j YfZc`[Yb`"9]bYg`X]YgYf`Dfc`Y_hY`i a ZUggh
Y]bYb`?]bXYf[UfhYb`]b`BYi _Ö`bž`k Ä`fYbX`XUg`UbXYfY`Y]bY`8fY]!
FY`][]cbYb!?]hU`]b`: f]YXf]W\g\U]b`d`Ubh`'6Y]XY`9]bf]W\hi b[Yb
ghY\Yb`'YXcW`j cf`Y]bn][Ufh][Yb`<YfUi gZcfXYfi b[Yb`i bX
; Y`Y[Yb\Y]hYb"

8 Ug`Dfc`Y_h]b`XYf`< UfnYf`GhfU» Yž`BYi _Ö`bž`g]Y\h`X]Y`GW\UZZi b[
Y]bYg`?]bXYf[UfhYbg`a]h`%, , `D`ÄhnYb`j cf`" <]Yfni`ghY`h`X]Y
GYbUhgj Yfk U`hi b[`ZÖf`6]`Xi b[ž`† [YbX`i bX`: Ua`]]Y`: ÖfXYfa]hhY`
]b`<Ö\Y`j cb`(`ž`&`A`])cbYb`9i fc`ni f`J YfZÖ[i b[ž`k]Y`fVV&(<

VYf]W hYh"8YbbcW []VhYgYf\YV]WXY J YfnØ[Yfi b[Yb'VY]a '6Ui ž
i bX'gck c\`']a 'GYbUh'U'g'Ui W'ja '6Yn]f_`Äi » Yfh'a Ub'G_Ydg]g
VYnØ[`]W X'Yg'Dfc'Y_hYg" GhUUhgY_fYhÄf': U`_c'@]YW_Y'f78I Ł\ Uh
VYfY]hg'Ub[YXYi hYhž'XUgg'Yf'X]Y': ØfXYfa]hhY`UbXYfg'Y]b[YgYhnh
\ÄhhYž'k Ug'X]Y'6YXYb_Yb'VYnØ[`]W X'Yf': Ø\fi b['XYg'?]hU!
6YhfY]VYfg'j YfghÄf_h"

? cbhfcj YfgYb'i bX'6YXYb_Yb']b'BYi _Ö`b

6Yn]f_gVØf[Yfa Y]ghYf'A Ufh]b'<]_Y`fGD8Ł\ Uh'gY]b'A]gghfUi Yb
[Y[YbØVYf'XYa 'Dfc'Y_h[YÄi » Yfhž']bgVYgcbXYfY'k Y[Yb
dfcV`Ya Uh]gWYf'J YfV]bXi b[Yb'XYg'; YgWÄZhgzØ\ fYfg'XYg'?]hU!
6YhfY]VYfgž'A c\Ua YX'5"ž'ni a 'gW]]h]gWYb'A cgWYYj YfY]b
HcfUh\ "8]YgYf'J YfY]b']gh'XUg'J YfV]bXi b[gVØfc'XYg'gW]]h]gWYb
; fc» [Y`Y\fhYb'5mUhi ``U\ '5']'U'!<i gU]b]'Ug!G]ghUb]'ZØf
8Yi hgW`UbX"'9g']gh'VY_Ubbhž'XUgg'Ug!G]ghUb]'b'XYf
J Yf[Ub[Yb\Y]h'i a ghf]hhYbY'5i ggU[Yb'[Ya UW h'\Uhž
Y]bgW`Y]»]W'Y]bYf'9\fi b['ZØf'XYb'<]nVi ``U\!: Ø\ fYf'B UgfU``U\ "
ğ`Ua k]ggYbgWUZh'Yf'5fa]b'9gWfU[\]'U'YVYbZU`g'Ui ZX]Y
a Ö[`]WYb'bY[Uh]j Yb'5i gk]f_i b[Yb'XYf': Ukh Ug'j cb'Ug!G]ghUb]
i bX'XYfYb'9]bZi gg'Ui Z8Yi hgW`UbX`\]b[Yk]YgYb"

@]YW_Y'Zc fXYfhY'j cb'A c\Ua YX'5"Y]bY'8]ghUbn]Yfi b['j cb'Ug!
G]ghUb]g'5bg]W hYbž'X]Y'Yf'U`g'a YbgWYb] YfUW hYbX'VYnY]W bYhY"
A c\Ua YX'5"U'hj]U'5bk U'h'fYU[]Yfhi bX'VYhc b hž'XUgg'Yf'g]W'Ub
X]Y'XYa c_fUh]gWY'K YfhYcfXbi b['\U'hY"' ðhYfYggUbhYfk Y]gY'nY][h
g]W ž'XUgg'gY]bY'J YfV]bXi b[Yb'ni f'ğ`Ua]gWYb'; Ya Y]bgWUZh
GW]]hYb'f# GŁž'X]Y]b'XYf'J Yf[Ub[Yb\Y]h'dfcV`Ya Uh]gWY
J Yf_bØdZ b[Yb'ni a]bnk]gWYb'j YfVchYbYb'ğ`Ua]gWYb
NYbhf i a ' < Ua Vi f['Ui Z'Yk]YgYb'\UhYž'gY]h'&\$%, 'b]W h'a Y\ f
VYghY\Yb"8]Y'GYbUhj Yfk U'hi b['k]fX'XUg'dÄXU[c[]gWY'? cbnYdh
XYf'?]hU!6YhfY]VYf'dfØZYbž'VYj cf'Y]bY'9bhgWY]Xi b['ØVYf'XYb
6Yhf]YV'XYf'?]hU'[YZÄ`h'k]fX"

⇒a 'J Yf[`Y]W XUni 'k]fX'X]Y '[Yd`UbhY'8fY]!F Y] []cbYb!?']hU']b'XYf
A UfW`Yk g_]ghfU» Yž'6Yf']b!: f]YXf]W g\U]bž'U`g'Vi bXYgk Y]h
Y]ba U'[Yg'Dfc'Y_h'VYhfUW hYh"8]YgY'?]hU'k]fX'D`Uhn'ZØf'%)
?]bXYf'V]YhYb'i bX'k]fX'j cb'Y]bYf'? ccdYfUh]cb'Ui g'Y]bYf

ØX]gWXYb'6]Xi b[gY]bf]Wxhi b[žXYa 'Yj Ub[Y`]gWXYb
?]fWXYb_fY]gj YfvUbX'i bX'Y]bYa 'a i g`]a]gWXYb'NYbhfi a
i bhYfghØhnh"8]Y'K YfhY'XYg']bhYffY`][]ØgYb'8]U`c[g'i bX'XYf
[Y[YbgY]h][Yb'J YfghÅbXb]g'g]bX'? Yfbn]Y'Y'X]YgYg'Dfc'Y_hYgž'XUg
gY]h&\$%) 'Ybhk]W_Y'h'k]fXž'k]Y'Ybhk]W_`i b[gghUXh"XY'i bX'
6Yf`]bYffUhgW`U[ZØfXYa c_fUh]Y`Yfj cf\YVYb"

8 fY]!F Y`][]cbYb!]?]hU'U`g'A cXY`d f c'Y_h

8]Y'?]hU'k]fX'Ui ZXYa 'i; fi bXghØW_XYf'Yj Ub[Y`]gWXYb
?]fWXYb[Ya Y]bXY'Gh"Å Uf_i g!@UnUfi g'Yff]WxhYhž'k cVY]'X]Y'YfghYb
6Ui hÅh][_Y]hYb'ZØf'9bXY'&\$&' '[Yd'Ubh'g]bX"8]Y'[YgWÅhnhYb
6Ui _cgYb'VY'Ui ZYb'g]W`Ui Zfi bX'%'Å]`]cbYb'9i fcž'X]Y'Xi fWx
j YfgW]YXYbY'Å]hY'ž'XUfi bhYf'XUg'?]hUUi gVUi d f c[fUa a 'i bX
9][Yba]hY'XYf'HfÅ[Yfcf[Ub]gUh]cbYbž[YXYW_h'k YfXYb'gc`Yb"
8 Ug; YVÅi XY'k]fX'j]Yf'9hU[Yb'i a ZUggYbž'Y]bgW`Y]Y'W`Y]bYa
FUi a 'ZØf'HfYZZYb'i bX'J YfUbghU'hi b[Yb'a]h'V]g'ni '&\$ \$'DYfgcbYb
gck]Y'Y]bYa ' FUi a 'XYf'Gh]'Y 'ja 'l bhYf[YgW'cgg"

K Å\fybX'X]Y'Dfc'Y_hj YfUbhk cfh]WXYb'VYhcbYbž'XUgg'X]Y'?]hU'Y]b
g]WXYfYf'C fh'ZØf']bhYffY`][]ØgYb'5i ghUi gW`gY]b'gc`ž[]Vh'Yg
6YXYb_Yb'j cb'GY]hYb'Y]bYf'6Øf[Yf]b]h]Uh]j Y`]bg]Wxh]Wx'XYf
: Å`i b[]cb'fi bX'&\$'6Åi a Yb'Ui ZXYa 'i; fi bXghØW_ž'X]Y'ZØf'XUg
'c_U'Y'^2 _cgmghYa 'j cb'6YXYi hi b['g]bX"8]YgY': Å`i b[Yb'gY]Yb
bch'k YbX][ž'i a 'XUg'Dfc'Y_h'ni 'fYU`]g]YfYbž'i bX'U'hYfbUh]j Y
B]gha Ø[`]W_X]hYb'ZØf'H]YfY'k ØfXYb'[YdfØZh"

6Y]XY'Dfc'Y_hY'ghY\Yb'ja '?cbhYI h'XYf'U_hi Y`Yb
[YgY`gW'UZh]WXYb'i bX'fY`][]ØgYb'<YfUi gZcfXYfi b[Yb']b
8Yi hgW`UbX'i bX'nY][Yb'i bhYfgW]YX`]WXY'5bgÅhY'ni f
=bhY[fUh]cb'i bX': ØfXYfi b[]bhYf_i 'hi fY`Yb'8]U`c[g"K Å\fybX'XYf
?]bXYf[UfhYb']b'BYi _Ø`b'ghUf'_j cb'dc`]h]gWXYb'i bX'ØZZYbh]WXYb
8YVUhhYb'[YdfÅ[h]ghž'ghfYVh'X]Y'8fY]!F Y`][]cbYb!]?]hU']b
: f]YXf]Wxg\U]b'Y]bY'dc'g]h]j Y '@Øgi b['Xi fWx]bhYffY`][]ØgY
Ni gUa a YbUfVY]h'Ub"

8YhU]`g	
C fh	< UfnYf`GhfU» Yž%&\$) - `6Yf`]bž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fVV&("XY • Ybhk]W`i b[gghUXh"XY • k k k "VYf`]bYffUhgW`U[Zi YfXYa c _fUh]Y"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh