

ð [YbX[Yk U`h`Ub`GWXi`Yb.`9I dYfhYb
k UfbYb`j`cf`U`Ufa`]YfYbXYb`HfYbXg°

9I dYfhY`5`VfYWX`h`@ØhYf`gdf]WX`h`ØVYf`ghY][YbXY` ; Yk U`h`Ub
GWXi`Yb`]b`6Yf`]b`i`bX`VYhcbh`X]Y`Bchk`YbX][`_]h`df`Äj`Ybh]j`Yf
A U» bU`a`Yb"



6Yf`]bž`8Yi`hgWX`UbX`!`8]Y`ni`bY`a`YbXY` ; Yk U`h`Ub`GWXi`Yb`]b
8Yi`hgWX`UbX`]gh`Y]b`H`Ya`Už`XUg`gck`c`~`@Y`fYf`U`g`Ui`WX`GW`Ø`Yf
VYhf]Zh" `5`VfYWX`h`@ØhYf`z`XYf`@Y]hYf`XYf`5fVY]hgghY`Y
 ; Yk U`hd`f`Äj`Ybh]cb`VY`]XYf`Gh]Zi`b[`7Ua`]bc`]b`6Yf`]bž`Äi`»Yfh`]b
Y]bYa`U`_hi`Y`Yb`b`hYfj`]Yk`gY]bY`6YXYb`Yb`_]bg]WX`h]WX`XYf
ghY][YbXYb`ð [YbX[Yk U`h`i`bX`XYf`6YXfc`i`b[Ybž`XYbYb
@Y`f`f`ÄZhY`ni`bY`a`YbX`Ui`g[YgYhnh`g]bX" `9f`ghY`h`ZYghž`XUgg
j`Yf[Ub[YbY`Ghi`X]Yb`[YnY][h`UVYbž`XUgg`X]Y`K`U`fbY`a`i`b[`j`cb
6YXfc`i`b[Yb`Xi`fWX`GW`Ø`Yf`Ub`GWXi`Yb`ni`[Ybca`a`Yb`U`h`
Dc`]nY]ghUh]gh]_Yb`VY`Y[Yb`YVYbZU`g`Y]bYb`_`UfYb`5bgh]Y[`j`cb
 ; Yk U`hXY`]bei`YbnYb`Ub`GWXi`Yb`ž`k`Ug`X]Y`8f]b[`]WX`_]h`XYf
G]hi`Uh]cb`i`bhYfghfY]WX`h`@ØhYf`VYhcbhž`XUgg`ni`j`Yf`Ägg][Y`Ghi`X]Yb
]b`6Yf`]b`fUf`g]bX`i`bX`U`_hi`Y`Y`8`UhYb`ZY`Ybž`k`Ug`Y]bY`YZZY`_hj`Y

DfĀj Ybh]cb`YfgWk Yfh"

B UW`XYb`BUW`k]f_i b[Yb`XYf`7cfcbU!DUbXYa]Y`UVYb`?cbZ]_hY
i bX`; Yk U`hj cfZĀ`Y`ni [Ybca`a Yb`"8]Yg`VYhf]Zh'gck c`G`W`Ø`Yf
U`g`Ui W`@Y\fyfž`X]Yž`k]Y`@hYf`Yfj cf\YVhž`]b`XYb`Y`mhYb`U\fyb
j YfghĀf`hCdZYf`j cb`, VYf[f]ZYb`[Yk cfXYb`g]bX`"ᄅgVYgcbXYfY`X]Y
GW`i`_i`hi`f`gd]Y`h`Y]bY`YbhgW`Y]XYbXY`F`c`Y`ž`i bX`GW`i`Yb`gc`hYb
]b`XYf`@U[Y`gY]bž`?cbZ]_hY`]bhYfb`ni`"ÖgYbž`VYj cf`g]Y`Ub`X]Y
² ZYb`h]W`_Y]h[Y`Ub[Yb`"I`a`X]Yg`ni`YffY]W`Ybž`g]bX`ni`gĀh`]W`Y
FYggci fW`b`i bX`DYfgcbU`bchk YbX][ž`i`a`Ui`Z`?cbZ]_hY`gW`bY`
fYU[]YfYb`ni`_ÖbbYb"

GW`i`_]gW`Y`; Yk U`hdfĀj Ybh]cb`i bX`X]Y`F`c`Y`
XYf`Dc`]nY]

I`a`XYf`; Yk U`h`Ub`GW`i`Yb`Ybh[Y[Ybni`k]f_Ybž`gYmh`X]Y`Dc`]nY]
Ui`Z`Vi`bXYgk`Y]hY`Dfc[fUa`a`Y`k]Y`XUg`5bh]!6i`m]b[!Dfc[fUa`a`ž
XUg`i`bhYf`XYa`A`chc`?Y]bY`7\UbW`a`Y`f`ZØf`6i`"]Yg`ZØf`X]Y
DfĀj Ybh]cb`j cb`; Yk U`h`Ub`GW`i`Yb`k]fVh`"8]YgYg`Dfc[fUa`a`n]Y`h
XUfUi`Z`UVž`gmgh`Ya`Uh]gW`Y`GW`_UbYb`Xi`fW`ghĀf`YfY`GW`Ø`Yfž
gc[YbUbbhY`6i`"]Yg`ž`ni`VY_Āa`dZYb`"JYfVU`Yb`5hhUW`Ybž
8Ya`Øh][i b[Yb`i bX`_ÖfdYf`]W`Yb`, VYf[f]ZYb`k]fX`Xi`fW`[Yn]Y`hY
A`U»bU`a`Yb`Ub`GW`i`!`i bX`?`UggYbYVYbY`VY[Y[bYh`Gc`k YfXYb
FY[Y`b`[Y[Yb`U[[fYgg]j Yg`JYf\U`hYb`Ui`Z[YghY`h`i bX
GhfY]hgW`]W`hi b[Yb`[YZØfXYfh"

8Ug`C`k`Yi`g!Dfc[fUa`a`ž`XUg`]b`B`cfk`Y[Yb`YbhghUbXž`V]`XYh`X]Y
; fi bX`U[Y`ZØf`X]YgY`5bgĀhY`"9g`VYhcbh`X]Y`B`chk`YbX][_Y]h`Y]bYg
dcg]hj`Yb`GW`i`_`]a`Ug`i`bX`XUg`9b[U[Ya`Ybh`j`cb`9fk`UW`gYbYb`]b
XYf`GW`i`Y`"8UVY]`k`YfXYb`_`UfY`; fYbnYb`ZØf`]bU`nYdhUV`Yg
JYf\U`hYb`XYZ]b]Yfh`i bX`X]Y`F`YU`h]cbYb`Ui`Z`FY[Y`j`Yf`Yhni b[Yb
_cbgYei`Ybhž`UVYf`b]W`h`ZY]bXgY][`[YghU`hYh`": fØ`nY]h][Y
ᄅhYfj`Ybh]cb`]gh`Yb`hgW`Y]XYbXž`i`a`"; Yk U`h`bUW`\U`h]
Y]bni`XĀa`a`Yb`"5_hi`Y`Y`9fZc`[Y`XYg`Dfc[fUa`a`g`]b`8Yi`hgW`_UbX
nY][Ybž`XUgg`gc`W`Y`GhfUhY[]Yb`k]f_Yb`_ÖbbYb"

; YgY`gW`UZh`]W`Y`8]a`Ybg]cbYb`XYf`

; Yk U`hdfÄj Ybh]cb

8]Y`i fgUWXYb`XYf`đ [YbX[Yk U`h'g]bX`j]Y`ZÄ`h][`i bX`fY]WXYb`j cb
; Yk U`h]b`XYf` Ua]]Y`ØVYf`; fi ddYbnk Äb[Y`V]g`\\b`ni
A YX]Yb_cbgi a "`@ØhYf`j Yfk Y]gh`Ui Z`X]Y`[YgY``gWUZh]WXYb
9bhk]W`i b[Ybž`X]Y`a Ò[`]WXYfk Y]gY`ni `XYa `5bgh]Y[`j cb`; Yk U`h
ZØ\`fYbž`]bgVYgcbXYfY`X]Y`B UWk]f`_i b[Yb`XYf`7cfcbU!DUbXYa]Y
i bX`X]Y`?]bXYfUfa i h`NU\`fY]WXY`đ]h]Uh]j Yb`n]Y`Yb`XUfUi Z`UVž`X]Y
gcn]U`Yb`i bX`dgmWc`c[]gWXYb`6YX]b[i b[Yb`ni `j YfVYggYfbž`i bhYf
XYbYb`↑ b[Y`A YbgWXYb`Ui Zk UWgYb``8Yf`; U``Y]bYg`ei YYfYb
@Y\`fYfg`]b`A cUV]hž`XYf`A cVV]b[`Yf`YVhY`i bX`XYggYb`G]hi Uh]cb
ÖZZYbh]W`X]g`_i h]Yfh`k i fXYž`j YfXYi h]W`h`X]Y`Bchk YbX][_Y]h]j cb
GWk i `Ybž`gYi i Y``Y`i bX`[YgW`Y`W`h]WXY`J]Y`ZU`h`ni `ZØfXYfb"

đ`6Yf`]b`k]fX`ni XYa `Y]bY`@UbXYgghfUhY[]Y`ZØf`ei YYfY`G]WXYf\Y]h
Ybhk]W`Y`hž`i a `XYa `5bgh]Y[`ei YYfZY]bX`]WXYf`, VYf[f]ZZY
Ybh[Y[Ybni k]f`Yb``8]Yg`]gh`Y]bY`FYU_h]cb`Ui Z`X]Y`ghY][YbXYb
, VYf[f]ZZY[Y[Yb`5b[Y\`Öf][Y`XYf`@, 6HE Ž`!; Ya Y]bgWUZhž`X]Y`Y]b
ni gÄh`]WXYg`5i [Yba Yf`_Ui Z`X]Y`bchk YbX][Y`G]WXYf\Y]h]b`XYb
GWk i `VYfY]WXYb`YfZcfXYfh"

đg[YgUa `h]gh`Yg`bchk YbX][ž`Y]bY`j]Y`gW]W`h][Y`GhfUhY[]Y`ni f
; Yk U`hdfÄj Ybh]cb`ni `Ybhk]W`Y`bž`X]Y`U``Y`6YhY][hYb` `j cb
@Y\`f`fÄZhYb`ØVYf`9`hYfb`V]g`\\b`ni `XYb`GWØ`Yfb`gY`Vgh`
Y]bVYn]Y\`h`6`]Xi b[ž`5i Za Yf_gUa _Y]hi bX`[Yn]Y`hY`<UbX`i b[Yb
g]bX`XYf`GWØ`ggY`ž`i a `X]Y`GWk i `g]hi Uh]cb`ni `j YfVYggYfb`i bX
; Yk U`h`bUW\`U`h][`ni `fYXi n]YfYb``8Ug`nY][h`Ui W`X`Yf
A YX]YbdU_Yh` 5VgY]hg3° ž`XUg`U_hi Y``Y`H\Ya Yb`k]Y`A cVV]b[`i bX
5[[fYgg]cb`ZØf`GWØ`Yf`UV`bYi b`đ\`fYb`VY\UbXY`hi bX`]b`U``Yb
; fi bXgWk i `Yb`j YfVfY]hYh`k i fXY``; Yk U`hdfÄj Ybh]cb`V`Y]Vh`Y]bY
nYbhfU`Y`<YfUi gZcfXYfi b[ž`X]Y`U``Y`[YgY``gWUZh]WXYb`5_hYi fY
[Ya Y]bgUa `Ub[Y\`Yb`a ØggYb"

fVV&(`VYf]W`hYhž`Dc`]nY]!6YfUhi b[`ghY``h`A U» bU\`a Yb`j cfž
i bX`; UWd`cfhU`DÄXU[c[]_``]YZYfh`ni gÄh`]WXY
=bZcfa Uh]cbYb"

8YhU]`g	
Cfh	6Yf`]bž'8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "fVV&("XY• k k k "dc`]nY]!VYfUhi b["XY• k k k "ZUW\dcfhU`!dUYXU[c[]_"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh