

; `UgZUgYf!: ÒfXYfi b[ . '8Yf'ghY]b][ Y`K Y[  
ni a `gWk bY`Yb`=bhYfbYh`]b`ÀbX`]Wk Yb  
F Y[ ]cbYb

Bi f`Y]b`J ]YfhY`XYf`: ÒfXYfa ]hhY`ZØf`XYb`; `UgZUgYf!5i gVUi `]b  
6Yf`]b`UV[ Yfi ZYb`F Y[ ]Yfi b[ `d`Ubh`V]g`&\$' \$`UbXYgk Y]hY  
5bgWk`ØggY"

6Yf`]b`fXdUŁ` '8Yf`5i gVUi `]cb`gWk bY`Ya` `bhYfbYh`]b`8Yi hgWk`UbX  
Ybhk ]W\_Y`h`g]Wk`Ub[ gUa Yf`U`g`Yf`c`Z`h`6]g`Yf`k`i`fXYb`YX][ `]Wk`&)  
DfcnYbh`XYf`: ÒfXYfa ]hhY`UV[ Yfi ZYb`ž`X]Y`XYf`6i bX`gY]h`&\$%) `]b  
< Ò\Y`j`cb`]bg[ YgUa h`Yhk U`%\*`A`]]`UfXYb`9i fc`ni f`J`YfZØ[ i b[  
[ YghY`h`h`U`h`A`Y`f`U`g`Y`Z`A`]]`UfXYb`9i fc`V`Y]VYb`XYa`bUWk`bcWk  
i b[ Ybi`mhž`k`À`fYbX`X]Y`6i bXYgfY[ ]Yfi b[ `XUfUi`Z`c`Z`h`ž`X]YgY  
A ]hhY`]]b`j`c`Yf`< Ò\Y`Ui`gni`nU`Yb"

J Y fgd`À`hY`hYf`: c`f`hgWk`f]hh`VY]`XYf`X][ ]hU`Yb  
=b`ZfUghfi`\_`hi`f`

8]Y`; `UgZUgYfhYWk`bc`c[ ]Y`[ ]`h`U`g`i`bj`Yfn]Wk`hVUf`ZØf`Y]bY  
ni`\_i`b`Z`hg]Wk`YfY`X][ ]hU`Y`=b`ZfUghfi`\_`hi`f`"8`UVY]`\`UbXY`h`Yg`g]Wk`i`a  
Y]bYb`=b`hYfbYh`UbgWk`i`ggž`VY]`XYa`]; `UgZUgYf`\_UVY`V]g`]bg`<`Ui`g  
cXYf`X]Y`K`c`b`i`b[ ]`Yf`Y[`h`k`]fX`"8]YgY`HYWk`b]`f]`HH`<`'; ]Yf`hc  
h`Y`<`ca`Y`Ł`Yfa`Ò[ ]`Wk`h`gWk`bY`YfY`i`bX`ghUV]`YfY`J`YfV]bXi`b[ Yb`U`g  
X]Y`\Yf`\_`Òa`a`]Wk`Yb`A`Y`h`cXYb`k`]Y`8`G@cXYf`?`UVY`=b`hYfbYh`"Hf`c`h  
XYf`\`c`Yb`B`UWk`ZfU[ Y`i`bX`XYf`Vi`bXYgk`Y]hYb`N]Y`gYhni`b[ ž  
; `UgZUgYf`UbgWk`ØggY`V]g`&\$' \$`VfY]hZ`ÀWk][ `Ubni`V]Y`hYb`ž`]gh`X]Y  
F`YU`]h`h`bcWk`k`Y]h`XUj`cb`Yb`hZ`Yfb`h"

< ÒfXYb`VY]a`A`]hhY`UVfi`Z`

8 Yf`DfcnYgg`XYf`A ]hhY`VYUbfU[ i b[ `]gh[ YdfA[ hj cb`\_ca d`YI Yb  
5V`Ài ZYb" `?ca a i bYb`a ØggYb`ni j cf`Y]b  
A Uf\_hYf\_ i bXi b[ gj YfZU\ fYb`Xi fW ZØ\ fYb`i bX`XUbUW`X]Y  
: ØfXYfa ]hhY`VYUbfU[ Yb" `B UW`XYf` ; YbY\ a ] [ i b[ `Zc` [ Yb  
5i ggW`fY]Vi b[ Yb`i bX`6Ui UbhfA[ Yž`VY] cf`hUhg`W`W`a ]h`XYb  
5fVY]hYb`VY[ cbbYb`k YfXYb`\_Ubb" `8]YgY`VØfc`fUh]gW`Yb`< ØfXYb  
\_ØbbYb`J YfnØ[ Yfi b[ Yb`j cb`V]g`ni `g]YVYb`š\ fYb`a ]h`g]W  
Vf]b[ Ybž`k ]Y`Gj Yb`?bUdd`j ca`i6i bXYgj YfvUbX  
6fY]hVUbX`\_ca a i b[\_Uh]cb`f6fY`\_cŁ`VYhcbh" `Hfchn`X]YgYf  
GW`k ]Yf][ \_Y]hYb`g]bX`a Y`f`U`g` " \$\$\$`Dfc`Y`\_hY`]b`5fVY]hž`X]Y  
]bg[ YgUa`h`Yhk`U`j ]Yf`A`j`]cbYb`bYi`Y` ; `UgZUgYfUb`gW`ØggY  
gW`UZZYb`gc`Yb"

: ØfXYfi b[ `ZØf` `ÀbX`]W`Y`F`Y` [ ]cbYb

8]Y`6i bXYgfY[ ]Yfi b[ `n]Y`h`a ]h`]\fYf` ; ][ UV]h: ØfXYfi b[ `j cf`U`Ya  
Ui Z`ÀbX`]W`Y`cXYf`ghfi \_hi fgW`k UW`Y` ; YV]YhY`UV" ` - \$`DfcnYbh`XYg  
5i gVUi g`YfZc` [ h`Y][ Ybk ]fhgW`UZh]W`ž`U`gc`c`bY`ØZZYbh]W`Y  
I bhYfghØhni b[ ž`Yf`\_`Àfh`XUg`6i bXYga ]b]ghYf]i a`ZØf`J Yf`\_Y`f`i bX  
8][ ]hU`Yg" `< ]Yf`V`Y]Vh`X]Y`ghUUh]W`Y` : ØfXYfi b[ `j cb`6YXYi hi b[ ž`  
i a`UVni gW`ÀhnYbž`k c`XYf`df]j UhY`GY`\_hc`f`b]W`h`]bj Ygh]Yfh" `6Y`]XYf  
U`\_hi Y`Yb`9bhk ]W`\_i b[ `]gh`Y`XcW`ni `VYUW`hYbž`XUgg`X]Y  
: ØfXYfa ]hhY`[ Y\_Øfnh`k i fXYb. `GhUhh`XYf`V]g\ Yf`j cf[ YgY\YbYb`XfY]  
A ]`]UfXYb`9i fc`k YfXYb`]b`X]YgYa`š\ f`bi`f`nk`Y]`A ]`]UfXYb`9i fc  
VYfY]h[ YghY`h"

F ]g]\_Yb`i bX`7` \ UbW`b`ZØf`X]Y`X][ ]hU`Y  
HY]` \ UVY

8]Y`i bni fY]W`YbXY`Bi hni b[ `XYf`VYfY]h[ YghY`hYb` : ØfXYfa ]hhY`  
ghY`hY]bY`< YfUi gZcfXYfi b[ `ZØf`X]Y`X][ ]hU`Y`Ni \_i bZh`8Yi hgW`UbXg  
XUf" `J cf`U`Ya` ]b`k`Yb][ Yf`X]W`h`VYg]YXY`hYb`F`Y` [ ]cbYb`VYghY`h`X]Y  
; YZU`fž`XUgg`X]Y`X][ ]hU`Y`?`i Zh`k`Y]hYf`k`ÀW`ghž`k`Ybb`XYf`5i gVUi  
b]W`h`nØ[ ][ `j cf`Ub`gW`fY]hYh" `8U`Y`f`]gh`Yg`Yb`hgW`Y]XYbXž`XUgg`X]Y  
VØfc`fUh]gW`Yb`5V`Ài ZY`cdh]a ]Yfh`i bX`X]Y`A ]hhY`YZZ]n]Ybh  
UV[ Yfi ZYb`k YfXYb" `8]Y`6i bXYgfY[ ]Yfi b[ ` \Uh`nk`Uf`D`ÀbYž`X]YgY  
DfcV`Ya`Y`ni`ØgYbž`X]Y`I`a`gYhni b[ `[ YghU`hYh`g]W`Y`XcW`U`g

\_ca d`Yl "

9]b `5i gV`]W\_ `Ui Z`X]Y `X][ ]hU`Y `Ni \_i bZh

8]Y`8]g\_i gg]cb`ØVYf`X]Y` ; `UgZUgYfZØfXYfi b[ `Vf]b[ h`nYbhfU`Y  
: fU[ Yb`ni f`X][ ]hU`Yb`HY]` \UVY`i bX` ðZfUghfi \_hi fYb`hk ]W\_`i b[ `]b  
XYb`J cfXYf[ fi bX``l a `XYb`N]Y`gYhmi b[ Yb`XYf`6i bXYgfY[ ]Yfi b[  
[ YfYW`h`ni `k YfXYb`ž`]gh`Y]bY`6YgW`Yi b][ i b[ `XYg`Dfc`nYggYg`gck ]Y  
Y]bY`fYU`]gh]gW`YfY`D`Ubi b[ `i bX`l a gYhmi b[ `YfZcfXYf`]W``Bi f`gc  
\_Ubb`g]W`8Yi hgW`UbX`U`g`k YhVYk YfVgZ`A`][ Yf`GhUbXcfh`a  
X][ ]hU`Yb`NY]hU`hYf`VY`U`i dhYb`ž[ `Y]W`nY]h][ `k ]fX`g]W`X]Y  
@YVYbgei U`]h`h`b` ``ÄbX`]W`Yb`FY[ ]cbYb`j YfVYggYfb`ž`X]Y`V]g`Ub[  
j cb`XYf`X][ ]hU`Yb`=gc`Uh]cb`VYhfcZZYb`g]bX"

8YhU]`g

6Ygi W`X`Yb`G]Y`i bg`Ui Z.`a`Y]b!VYf`]b`bYh