

; Y\ U`hgYf\ Ò\i b[`ZØf`* \$"\$\$\$
6YgWÀZh][hY. `HUf]ZUVgW`i gg`VY]
ÒZZYbh`]WYb`6Ub_Yb

9fZU\fyb`G]Y`U`Yg`ØVYf`X]Y`9]b][i b[`]b`XYb
HUf]Z] Yf\UbX`i b[Yb`ZØf`X]Y`6YgWÀZh][hYb`XYf`ÒZZYbh`]WYb
6Ub_Yb. `5V`Bcj Ya VYf'&\$&(`ghY][Yb`X]Y`; Y\À`hYf`i a `%%ž)
DfcnYbh`]b`XfY]`Ghi ZYb`"8]Y`BUWk i Wg_fÀZh`d`fcZ]h]YfYb`j`cb
') \$`9i`fc`a`Y\`f`a`cbUh`]W`"8YhU]`g`ni`f`b`Yi`Yb
9bh[Y`hghfi`_hi`f`i`bX`5fVY]hgnY]h[YghU`hi`b[`Z]bXYb`G]Y`\]Yf"



⇒Y]bYf`a`]h`GdUbbi b[`Yfk UfhYhYb`J`Yf\UbX`i b[gfi bXY`Ua
gdÀhYb`8`cbbYfghU[UVYbXž`XYa``%\$`"C_hcVYf'&\$&(ž\UVYb`X]Y
J`YfY]bhY`8]Ybgh`Y]ghi b[g[Yk Yf_gW`UZhj`Yf`X]i`bX`XYf
6i bXYgj`YfVUbX`^`ZZYbh`]WYf`6Ub_Yb`bYi`Y`A`U»gh`ÀVY`[`YgYhnh`"⇒
A`U]bn`k`i`fXY`Y]bY`Z``a`]bUbhY`9]b][i b[`Yfn]Y`hž`X]Y`XYb
6YgWÀZh][hYb`XYf`ÒZZYbh`]WYb`6Ub_Yb`Y]bY`; Y\U`hgYf\Ò\i b[
j`cb`gU[Y`i`bX`gW`fY]VY`%%ž) `DfcnYbh`g]WYf`h`5V`XYa``%`
Bcj Ya VYf'&\$&(`k`]fX`Yg`[`Y]W`]b`XfY]`Ghi ZYb`f]W]h[`ni`f`GUWY
[Y\Yb"

9bX`jW`gdØfYb`XjY`5fVY]hbY\`a`Yf`XjY`Z]bUbn]Y`Yb
9f`Y]W`hYfi`b[`Ybž`XjY`g]Y`bUW``J\`fYb`\`c\`Yf``bZUh]cb`Xf]b[`YbX
VYb`Øh][`Yb`ž`†`VY`h`Jb`8i`gW`YW`ž`XYf`J`Yf\`UbX`i`b[`gZØ\`fYf`j`cb
j`Yf`X]"``a``YfghYb`G`W`f]hh`XØfZYb`g]W`X]Y`6YgW`ÀZh][`hYb`Ui`Z`Y]bY
gcZcfh][`Y`9f\`Ø\i`b[`j`cb`*`Dfc`nYbh`ZfYi`Yb`°`8cW`XUg`]gh`bi`f`XYf
5bZUb[`.`K`Y]hYfY`G`hY][`Yfi`b[`Yb`j`cb`&ž`Dfc`nYbh`Ua``%"`Bcj`Ya`VYf
&\$&)`i`bX`&ž+`Dfc`nYbh`Ua``%"`Bcj`Ya`VYf`&\$&`*`ghY\`Yb`VYfY]hg`]b
XYb`G`hUfh`ØW`Yfb`"8]YgY`Hi`fVc!`9bhk`]W`i`b[`k`]fX`Yhk`U`*`\$`\$\$\$
6YgW`ÀZh][`hY`Ui`g`*`'``bgh]hi`hYb`XYf`ØZYb`h]W`Yb`6Ub`_Ybž`XUfi`bhYf
X]Y`@UbXYgVUb`_Yb`i`bX`:`ØfXYfVUb`_Ybž`VYhfY`ZYb`"

B UW`k`i`W`g`_`f`À`ZhY`d`fc`Z]h]YfYb`Yb`c`f`a`

8]Y`B`UW`k`i`W`g`_`f`À`ZhY`ž`X]Y`X]Y`Ni`_i`bZi`XYf`ØZYb`h]W`Yb`6Ub`_Yb
g]W`Yfbž`XØfZYb`g]W`Ui`Z`ni`g`À`h`W`Y`Y`)`\$`9i`fc`a`cbUh`]W`ZfYi`Yb`°
Gc`k`]fX`XYf`K`Y[`]b`Y]bY`Z]bUbn]Y`UV[`Yg]W`YfhY`Ni`_i`bZi[`YYVbYh`

5VYf`b]W`h`bi`f`X]Y` ;`Y`À`hYf`ghY\`Yb`Ui`Z`XYf`5[`YbXU`°`8]Y
HUf]ZdUf`hbYf`\`UVYb`Ui`W`VYgW`c`ggYbž` ;`Ygd`f`À`W`Y`ni`f`9]bZØ\`fi`b[
Y]bYf`bYi`Yb`9bh[`Y`hghfi`_`hi`fi`bX`Y]bYf`a`cXYfbYbž
`YVYbgd\`UgYb`cf]Yb`h]YfhYb`5fVY]hgnY]h[`YghU`hi`b[`ni`ghUfhYb`"K`]f
gYhnYb`i`bg`ZØf`a`Y`f` ;`YghU`hi`b[`ga`Ø[`]W`_Y]hYb`Y]bž`XUa`]h`X]Y
6YgW`ÀZh][`hYb`j\`fY`5fVY]hgnY]h`ZYI`jV`Yf`[`YghU`hYb`_ØbYb`ž`Yf`_`À`fh
8i`gW`YW`_`a`]h`B`UW`Xfi`W`"

J`Yf`\`UbX`i`b[`Yb`a`]h`D`ck`Yf`

8Yf`5i`g[`Ub[`]XYf`J`Yf\`UbX`i`b[`Yb`nY][`h`Y]bXfi`W`_g]c`ž`k`]Y`k`]W`h][
X]Y`G`h]a`a`Y`XYf` ;`Yk`Yf`_gW`UZh]gh`"Ni`6Y[`]bb`ZcfXYfhY`j`Yf`X]Y]bY
 ;`Y\`U`hgYf\`Ø\i`b[`j`cb`%&ž`Dfc`nYbh`cXYf`a`]bXYghYbg`)`\$`9i`fc
d`fc`A`cbUh`"8Ub`_`\`Uf`hb`À`W`_][`Yf`J`Yf\`UbX`i`b[`Yb`k`i`fXY`Y]b
XYi`h]W`Yg`NY]W`Yb`[`YgYhnh`°`5i`W`X]Y`8]g`_i`gg]cb`i`a`X]Y
K`Y]hYfYb`hk`]W`i`b[`j`cb`5fVY]hgnY]hfY[`Y`i`b[`Yb`_ca`a`h]bg`F`c`Yb.
<]Yf`k`]fX`g]W`hVufž`k`]Y`Yfbgh\`UZh`ØVYf`J`YfVYggYfi`b[`Yb
bUW`[`YXUW`h`k`]fX`"

8]Y`HUf]Z`_ca`a`]gg]cb`j`cb`j`Yf`X]Y`a`dZ]Y\`h`U`Yb`A`h[`]YXYfbž
X]YgYb`[`fUbX]cgYb`J`cf`gW`U[`]Ubni`bY\`a`Yb`°`9]bY`

A]h[`]YXYfj YfgUa a `i b[`k]fX`V]g`9bXY`C`_hcVYf`X]Y`9bhgWXY]Xi b[
hfYZZYbži bX`U``Y`5i [Yb`g]bX`Ui ZXUg`9f[YVb]g`X]YgYf`5Vgh]a a i b[
[Yf]W`hYh``GhY`h`XYf`[fc»Y`K UbXY``]a `ÒZYbh`]WXYb`6Ub_k YgYb
j cf`XYf`HØf3

: Øf`F`ØW`ZFU[Yb. `j Yf`X]!J Yf`UbX`i b[gZØ`fYf`»Ub`8i gWXYW`ž`a`cV]`
\$%* \$`*`%`*`*`*` , +

J "J"G"X"D"

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8 YhU]`g

6Ygi WXYb`G]Y`i bg`Ui Z. `a Y]b!VYf`]b`bYh