

: cfX`6Ub_`hf]i a d\]Yfh`VY]a
6Ub_Yba cb]hcf`&\$&(.`5i gnY]W\ bi b[`ZØf
<ÀbX`Yfni Zf]YXYb\Y]h

8]Y': cfX`6Ub_`\Uh`VY]a `X]Yg`Å\`f][Yb`5i hc\Ui g
6Ub_Yba cb]hcf`]b`XYf`?UhY[cf]Y`/ ei ch; fc»Y`8Yi hgW\Y
: UVf]_UhY`/ ei ch`hf]i a d\]Yfh`"A]h`Y]bYf`6Yk Yfhi b[`j cb`&Z`*
ØVYfnYi [h`X]Y`6Ub_`Xi fW\`YfUi gfU[YbXY`hY`YZcb]gW\Y
9ffY]W\ VUf_Y]h`i bX`Ni Zf]YXYb\Y]h`VY]a `bYbX]Ybgh`"@YgYb
G]Y`a Y\`f`ØVYf`X]Y`; fØbXY`ZØf`XYb`9fZc`[`XYf': cfX`6Ub_`i bX
]\fY`Zcfh`Ui ZYbXYb`6Ya Ø`i b[Yb`i a `Y]bY`Yb[Y
Ni gUa a YbUfVY]h`a]h`XYb`<ÀbX`Yfb`"



: cfX`6Ub_`hf]i a d\]Yfh`]a
<ÀbX`Yfni Zf]YXYb\Y]hga cb]hcf`i bX`gh`Åf`_h
A Uf`_hdcg]h]cb

8]Y': cfX`6Ub_`\Uh`g]W\`]b`XYf`Øb[ghYb
<ÀbX`Yfni Zf]YXYb\Y]hgUbU`mgY`XYg`5i hc\Ui g`6Ub_Yba cb]hcf

&\$&('jb`XYf?UhY[cf]Y' ; fc»Y`8Yi hgWXY: UVf]_UhY`U`g`ZØ\ fYbX
Yfk]YgYb"8]YgYg'9f[YVb]g]gh`b]W`h`bi`f`Y]b`9fZc`[`ZØf`X]Y`6Ub_ž
gcbXYfb` \Uh`Ui`W`k`Y]hfY]W`YbXY`5i`gk`]f`_i`b[`Yb`Ui`ZXUg
<ÀbX`YfbYhmk`Yf`_i`bX`X]Y`Ui`hca`cV]`Yb`:`]bUbN]Ybgh`Y]ghi`b[`Yb`]b
8Yi`hgW`UbX"

8]Y`5b`U`mgYž`X]Y`gY]h`&\$)\$`'jb`Ni`gUa`a`YbUfVY]h`a`]h`XYf
A`Uf`_h`Zc`fg`W`i`b[`g[`YgY`g`W`U`Z`h`di`g`Xi`f`W`[`Y`ZØ`f`h`k`]f`X`ž`V`Y`k`Y`f`h`Y`h
X]Y`Ni`Zf]YXYb` \Y]h]`cb`5i`hc` \`Ài`gYfb`a`]h]` \`f`Y`b`Z]b`UbN]Y`Y`b
DUf`hb`Y`fb`" `đ`X]YgYa` `đ` \`f`Y`fn]Y`h`Y`X]Y`:`cfX`6Ub`_`Y]b`Y
VYa`Yf`_`Y`bgk`Y`f`h`Y`8i`f`W`g`W`b]`hg`b`ch`Y`j`cb`&ž`*`ž`k`Ug`g]Y`j`cb`]` \`f`Y`b
A`]h`V`Y`k`Y`f`V`Y`fb`UV` \`Y`V`h"8]Y`G`h`À`f`_`Y`b`X`Y`f`:`cfX`6Ub`_`Y]Y[`Y`b
]bg`V`Y`g`c`b`X`Y`f`Y`]b`X`Y`f`h`Y`Z`c`b]g`W`Y`b`9`ff`Y]W`V`U`f`_`Y]h`g`c`k`]Y`X`Y`f
?i`b`X`Y`b`ni`Zf]YXYb` \Y]h`a`]h`X`Y`a` `đ`b`Y`b`X]Y`b`gh`ž`k`]Y`X]Y`g]b`X`Y`f
5i`gk`Y`f`h`i`b[`X`Y`i`h]W`k`]f`X"

K`]f`Z`f`Y`i`Y`b`i`bg`Ø`V`Y`f`X]Y`g`Y`Ài` »`Y`f`gh`d`c`g]h]j`Y`6`Y`k`Y`f`h`i`b[`"G]Y`]gh
g`c`k`c` \`6`Y`gh`À`h]i`b[`U`g`U`i`W`5`bg`d`c`f`b`ZØ`f`i`bg`ž`Y`f`_`À`f`h`Y
?Uh` \`U`f]b`U`<`U`U`g`Y`ž`8`Y`di`hm`7`9`C`X`Y`f`:`cfX`6Ub`_`ž`k`À` \`f`Y`b`X`X`Y`f
D`f`Y]g]j`Y`f`Y` \i`b[`"8]Y`g`Y`5i`gg`U[`Y`i`b`h`Y`f`gh`f`Y]W`h`X]Y`6`Y`X`Y`i`hi`b[`X`Y`g
:`Y`Y`X`V`U`W`_`g`U`i`g`X`Y`f`6`f`U`b`W`Y`i`b`X`f`Y`Z`Y`_`h]Y`f`h`X`Y`b`c`Z`Y`b`Y`b`8]U`c[`ž
X`Y`b`X]Y`:`cfX`6Ub`_`a`]h]` \`f`Y`b`DUf`hb`Y`fb`d`Z`Y[`h"

8]Y`F`Y`Y`j`UbN`X`Y`f`G`h`X]Y`[`Y` \`h`Ø`V`Y`f`X]Y`5i`gn`Y]W`b`i`b[` \`]b`U`i`g" `đ`
Y]b`Ya` `A`Uf`_`h`ž`X`Y`f`X`i`f`W`Y`]b`Y`J]Y`n`U` \`j`cb`5`b`V]Y`h`Y`fb`i`b`X
_`ca`d`Y`i`Y`b`:`]b`UbN]Y`f`i`b[`ga`c`X`Y`Y`b`[`Y`d`f`À[`h]`gh`ž`n`Y][`h`X`Y`f`9`f`Z`c`[
X`Y`f`:`cfX`6Ub`_`X]Y`B`c`h`k`Y`b`X][`_`Y]h`ZØ`f`5`b`V]Y`h`Y`f`ž`g]W`U`i`Z`X]Y
6`Y`X`Ø`f`Z`b]gg`Y` \`f`Y`f`?i`b`X`Y`b`ni`_`c`b`n`Y`b`h`f]Y`f`Y`b" `đ`g`V`Y`g`c`b`X`Y`f`Y`]b
N`Y]h`Y`b`k`]f`hg`W`U`Z`h]W`Y`f`i`bg]W`Y`f` \`Y]h`Y`b`]gh`Y]b`Y` \`c` \`Y
?i`b`X`Y`b`ni`Zf]YXYb` \Y]h`Y]b`Y`b`hg`W`Y]X`Y`b`X`Y`f`9`f`Z`c`[`g`Z`U`_`h`c`f"8]Y`:`cfX
6`Ub`_` \`U`h`V`Y`k`]Y`g`Y`b`ž`X`U`g`g]Y`X]Y`5`b`Z`c`f`X`Y`f`i`b[`Y`b`X`Y`f`<`À`b`X`Y`f`]b
X`Y`b`6`Y`f`Y]W`Y`b`J`Y`f`h`f`U[`gi`b`h`Y`f`gh`Ø`h`ni`b[`i`b`X`5i` »`Y`b`X]Y`b`gh`Y`Z`Y`_`h]j
Y`f`ZØ`h"

8]Y`:`cfX`6Ub`_`g`Y`V`gh` \`U`h`g]W`g`Y]h]` \`f`Y`f`;`f`Ø`b`X`i`b[`]a` `đ` \`f`%-`&`*`]b
6`Y`f`]b`gh`U`f`_`Y`b`h`k`]W`_`Y`h`i`b`X`V]Y`h`Y`h` \`Y`i`h`Y`Y]b`V`f`Y]h`Y`g`G`d`Y`_`h`f`i`a` `Ub
:]b`UbN]Y`b`gh`Y]ghi`b[`Y`b`Ub`ž`X`U`f`i`b`h`Y`f`?`f`Y`X]h`Y`ž`@`Y`U`g]b[`i`b`X
J`Y`f`g]W`Y`f`i`b[`Y`b" `A`]h`X`Y`b`b`Y`i`Y`b`D`f`c`X`i`_`h`Y`b`i`b`h`Y`f`X`Y`f`A`U`f`_`Y`:`cfX

A cbYmž'ni 'XYbYb'Ui W' HU[Yg[Y'X!'i bX': Ygh[Y'X_cbhYb' [Y\ÖfYbž
ZYgh][h'g]Y '\fY'Dcg]h]cb'U'g'j YfhfUi Yb'gk ØfX][Yf':]bUbndUfhbYf']b
XYf'5i hca cV]'VfUbWXY"

8]Y'dcg]h]j Y'FYgcbUb'n'Ui ZX]Y'@]ghi b[Yb'XYf': cfX'6Ub_'k]fX
j cfUi gg]W'h]W'Ui W'XUg'J YfhfUi Yb'XYf'5i hc\ÀbX'Yf']b']\fY
8]Ybgh'Y]ghi b[Yb'gh'Àf_Yb' 'i bX' _ÖbbhY'ni 'Y]bYf'GhY][Yfi b['XYf
DUfhbYfgW'UZhYb']bbYf\U'V'XYg' < ÀbX'YfbYh'nk Yf_g'ZØ\ fYb"
5b[Yg]W'hg'XYf' _cbh]bi]Yf']W'Yb'9bhk]W_'i b[Yb']b'XYf'6fUbWXY']gh
XUg'9b[U[Ya Ybh'XYf': cfX'6Ub_ž']bbcj Uh]j Y' i bX
_i bXYbcf]Ybh]YfhY'8]YbghY]ghi b[Yb'Ubni V]YhYbž'Y]b'NY]W'Yb
XUZØfž'XUgg'g]Y'VYfY]h']ghž'g]W'XYb' < YfUi gZcfXYfi b[Yb'XYf
Ni _i bZh'ni 'ghY''Yb"

þg[YgUa h'nY][h'XYf'9fZc`['XYf': cfX'6Ub_']a '5i hc\Ui g
6Ub_Yba cb]hcf'&\$&(ž'k]Y'k]W'h]['Yg']ghž'Ui ZX]Y'Gh]a a Yb'XYf
A Uf_hhY]'bY\ a Yf'ni '\ÖfYb' i bX' _cbh]bi]Yf']W'Ub'XYf
J YfVYggYfi b['XYf'Ub[YVchYbYb'8]YbghY]ghi b[Yb'ni 'UfVY]hYb"
8]Yg'k]fX'b]W'h'bi f'ni 'Y]bYf'GhY][Yfi b['XYf'?i bXYbni Zf]YXYb\Y]h
ZØ\ fYbž'gcbXYfb'Ui W' dchYbn]Y''bYi Y'; YgW'ÀZh'gVYn]Y\i b[Yb']b
XYf'XmbUa]gW'Yb'5i hca cV]'VfUbWXY'gW'UZZYb"

8YhU]`g

6Ygi W'Yb'G]Y' i bg'Ui Z. 'a Y]b!VYf`]b"bYh