

: 7 'Gh''DUi `]. 'Gd]Y`]XYyb 'XUž'UVYf
Hcf[YZU\ f'ZY\ `h]b '6Yf`]b

: 7 'Gh''DUi `]'i bhYf`Y[h'i b]cb'6Yf`]b'a]h'\$.%'Hfchn'[i hYf
5bgÄhnY 'ZY\ `hY'XYf'bÖh][Y'A i h'i bX'X]Y'Hcf[YZU\ f''5bU`mgY
XYg'Gd]Y`g"

B UW\ 'XYf'YbhhÄi gWYbXYb'B]YXYf`U[Y [Y[Yb'XYb'%"': 7' l b]cb
6Yf`]b'a i gg'XYf': 7 'Gh''DUi `]'VY]'XYf`V]g\Yf][Yb'GU]gcb'Y]bY
gW'a Yfn\UZhY'6]`Ubn'n]Y\Yb''A]h'nk Y]'B]YXYf`U[Yb'Ui g'nk Y]
Gd]Y`Yb'ghUfhYh'XUg'HYUa 'a]h'bi ``Di b_hYb'i bX'Y]bYf
VYgcf[b]gYffY[YbXYb'HcfX]ZZYfYbn']b'X]Y'bYi Y'6i bXYg`][U!
GU]gcb''8Yf'5i Zhf]hh'Ua 'GcbbhU[]b'6Yf`]b'k Uf'[YdfÄ[h'j cb'Y]bYf
[Yk]ggYb', VYf'Y[Yb\Y]h'a 'Gd]Y`Ui ZVUi ž'YXcW'a Ub[Y'hY'Yg'Ub
XYf'bÖh][Yb'8i fW'gW`U[g_fUZh] cf'XYa 'Hcf"

8Yf': 7 'Gh''DUi `]'VY[Ubb'XUg'Gd]Y``]b'Y]bYf'k]YXYf\c'hYb
'!) !&!: cfa Uh]cbž'X]Y'VYfY]hg]ja '5i ZhU_hgd]Y``[Y[Yb'<Y]XYb\Y]ja
ni a '9]bgUhn'_Ua ''K Ä\fybX'X]Y'Gd]Y`Yf'Y]b][Y'j]Y'j YfgdfYWYbXY
5bgÄhnY]b']\fYa 'Gd]Y`nY][hYbž'V`]YV'X]Y'HfYZZYfei chY']b'XYf
C ZYbg]j Y'YfbØW'hYfbX''5b'XYb'[fi bX'Y[YbXYb'XYb''U['Yg
b]W'h'X]Y'l a gYhni b['k Uf'Y]bZUW'ib]W'h'fdÄn]gY'[Ybi ["'9]b
nYbhfU'Yf'A Ub[Y`k Uf'X]Y'ZY\`YbXY'Fi \Y'Ua '6U`ž'k Ug'XUni
ZØ\fhYž'XUgg'X]Y'Gd]Y`Yf']a ``YhnhYb'8f]hY`cZi'XYb'6U`gW'bY`
k]YXYf'j Yf'cfYb"

J]Y`j YfgdfYWYbXY'5bgÄhnYž'k Yb][' : fi W'h

8]Y'5bZUb[gd\UgY'nY][hYž'XUgg'Gh''DUi `]'b'XYf`@U[Y'k Ufž'l b]cb
6Yf`]b'i bhYf'8fi W_ni 'gYhnyb''A]h'j Uf]UV'Yb'Gd]Y`nØ[Yb'j Yfgi W'hY
XUg'HYUa ž'X]Y'5Vk Y\f'XYg'; Y[bYfg'ni '_bUW_Yb''Gd]Y`Yf'k]Y
=j]bY'i bX'Ga]h\`k YW'gY'hYb'[YgW]W_h']\fY'Dcg]h]cbYbž'i a 'a Y\ f

:`YI]V]`hÅh`ni`gW`UZZYb"Ga]h\ž`XYf`cZh]b`X]Y`C`ZYbg]j`Y`gh]Y»ž`
Yfa`Ò[`]W`hY`Y]bY`bi`a`Yf]gW`Y` ,`VYfnU\``]b`XYf`Y`hnhYb`@]b]Yž`k`Ug`
XYa`Gd]Y`j`cb`Gh"DUi`i`nk`Uf`Y]bYb`ghfUHY[]gW`Yb`J`cfhY`i`[`UVž`
YXcW`b]W`hX]Y`Yf\`c`ZhY`FYgi`hUhgj`YfÅbXYfi`b[`VYk`]f`_hY"

Hfch`n`Y]bYf`[`YghY][`YfhYb`U_h]j`Yb`Gd]Y`k`Y]gY`_`cbbhY`Gh"DUi`i`]b`
XYf`Y`fghYb`\`U`VYb`Ghi`bXY`_Y]bYb`Y]bn][`Yb`Y`fbgh\`UZhYb`Hc`fgW`i`gg`
j`YfnY]W`bYb"8`Ug`<Y]a`hYUa`i`Ui`g`6Yf`]b`k`Uf`Ui`Z`XYf`UbXYfYb`
GY]hY`YVYbZU`g`b]W`h`VYgcbXYfg`_fYU]j`ž`XcW`g]Y`_`cbbhYb`Xi`fW`
]bX]j`]Xi`Y`Y`Y`Y`Yf`XYg`:`7GD`gW`Y]Y»`]W`]b`:`Ø\fi`b[`[`Y\Yb"9]b`
9W_VU``ZØ\fhY`XUni`ž`XUgg`XYf`6Yf`]bYf`<c`YfVUW`]b`XYf`(%`
A]bi`hY`i`bVYk`UW`h`ni`a`5VgW`i`gg`_Ua`i`bX`XYb`6U``]a`BYhn`
j`YfgYb`_hY"

J`Yf`Y`hni`b[`gd`fc`V`Ya`Uh]_`i`bX`i`a`ghY``i`b[`Yb`

9]b`k`Y]hYfYf`F`ØW`gW`U[`ZØf`XYb`:`7`Gh"DUi`i`]k`Uf`X]Y`J`Yf`Y`hni`b[`
j`cb`9f]WGa`]h\ž`XYf`]b`XYf`((`"A]bi`hY`a`]hY]bYf`c`ZYbVUF`
gW`a`Yfn\`UZhYb`@]g]hYbj`Yf`Y`hni`b[`j`ca`D`Uhn`a`i`gghY"8]YgY`
G]hi`Uh]cb`gW`a`YfnhY`b]W`h`bi`f`XUg`HYUa`ž`gcbXYfb`gW`fÅb`_hY`
Ui`W`X]Y`hU_h]gW`Y`:`YI`]V]`hÅh`Y]b"9g`gW`]Ybž`U`g`\`ÅhY`XUg`HYUa`
bUW`XYa`F`ØW`ghUbX`X]Y`XYZYbg]j`Y`GhUV]`]hÅh]j`Yf`c`fYbž`i`bX`i`b]cb`
_`cbbhY`Y]W`h]b`XUg`Y][`YbY`8f]hY`Y]bXf]b[`Yb"

B`UW`XYf`DUi`gY`Yb`hgW`]YX`g]W`HfU]bYf`5`YI`UbXYf`6`Ygg]bž`
J`YfÅbXYfi`b[`Yb`j`cfni`bY`a`Ybž`]bXYa`Yf`Gd]Y`Yf`k`]Y`5Zc`Um]Ub`
i`bX`GUUX`Y]bk`YW`gY`hYž`i`a`Zf]gW`Yb`K`]bX`]b`X]Y`DUfh]Y`ni`
Vf]b[`Yb"8]YgY`i`a`ghY``i`b[`Ui`ZY]b``!(`!`Yfa`Ò[`]W`hY`Ygž`
U[`[`fYgg]j`Yf`Ui`Z`X]Y`Gd]Y`ZØ[`Y`ni`[`Y\Yb`i`bX`gca`]h`a`Y`f`8fi`W`
Ui`Z`X]Y`6Yf`]bYf`8YZYbg]j`Y`Ui`gni`ØVYb"i`bX`hUhgÅW`]W`Gh"DUi`i`
Yf`Ub[`hY`Y]bY`[`Yk`]ggY`8ca`]bUbn`i`bX`_`cbbhY`YbX`]W`a`Y`f`
Hc`fW`UbW`b[`YbYf]YfYbž`YXcW`gW`Y]hYfhYb`g]Y`a`Y]gh`Ub`XYf`
i`bZÅ][`_Y]hž`XYb`6U``dfÅn]gY`]bg`Hc`f`ni`VY`ZØf`XYfb"

C`V`k`c`\``]b`XYf`nk`Y]hYb`<`Å`ZhY`X]Y`5bnU\`XYf`Hc`fgW`ØggY`XYg`:`7`
Gh"DUi`i`]gh]Y[`ž`V`]YV`XYf`i`;!`K`Yfh`a`]h`\$ž`YfbØW`hYfbX`[`Yf]b[`"8]Y`
bYi`Y`5i`gf]W`hi`b[`nY][`hY`nk`Uf`9ZZY`_hYž`Y]XYf`c`\`bY`XYb`
[`Yk`ØbgW`hYb`Hc`fYfZc`[`"Hfch`n`U`Yf`6Ya`Ø\i`b[`Yb`i`bX`Y]bYf`

gdØfVUFYb`GhY][Yfi b[` _cbbhY`XUg`HYUa`XYb`FØW_ghUbX`b]WKh
a Y\`f`Ui g[`Y]WXYb"

8]Y`9fbØWKhYfi b[`bUW`XYa`Gd]Y`k Uf`U``[Y[Ybk`Åfh][``6`Ygg]b
Åi »YfhY`g]W`ni f`gWk`Yf][Yb`Gh]a`a`i`b[`]a`HYUa`i`bX`XYf
I`bni`Zf]YXYb\`Y]h`a`]h`XYb`ni`fØW`Y[YbXYb`5i`Zhf]hhYb``6Y]XY`Gd]Y`Y
\`ÅhhYb`a`Y\`f`\`Yf[Y[YVYbž`U`g`XUg`HYUa`hUhg`ÅW`]W`i`a`gYhnYb
_cbbhY``Bi`f`XUg`n`Å`\`h`Y`hh`Di`b`_h[Yk`]bb`a`i`gg`\`Yfž`i`bX`nk`Uf
gW`bY``ž`XUa`]h`X]Y`GU]gcb`b]WKh`VYfY]hg`]b`XYf`5bZUb[gd\`UgY`Ui`g
XYa`Fi`XYf``Åi`Zh"

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`a`Y]b!VYf`]b`bYh