

9N6!GYb\_i b[ 'XYf'@Y]hn]bgYb. '9]b 'GW f]hh  
ni f'GhUV]'g]Yfi b[ 'XYf'K ]fhgWUZh

8]Y'9i fcdÄ]gWY'NYbhfU`VUb\_`f9N6Ł`Uh'X]Y'@Y]hn]bgYb  
[ YgYb\_hž'i a 'XYf'fØW\_`Äi Z][ Yb'`bZUh]cb`]a '9i fcfUi a  
FYWbi b[ 'ni' hfU[ Yb" '8Yf'6i bXYgj YfVUbX'XYf'8Yi hgWYb  
Jc`\_gVUb\_Yb'i bX'F U]ZZY]gYbVUb\_Yb'f6J F Ł'g]Y\h'X]YgYb  
GW f]hh'U'g' [ YfYW hZYfh][ hž'k Ufbh'YXcW'j cf'XYb  
Ub\U'hYbXYb'`bZUh]cbg[ YZU\ fYb" '9fZU\ fYb'G]Y'a Y\ f'ØVYf'X]Y  
5i gk ]f\_i b[ Yb'XYf'N]bggYb\_i b[ Yb'Ui Z'X]Y'K ]fhgWUZh'i bX  
X]Y'\_ØbZh][ Y'[ Y'Xd c`h]gWY'GhfUHY[ ]Y'XYf'9N6"



K ]fhgWUZh`]WY f'6U`UbWU`h. '9N6`gYb\_h  
@Y]hn]bgYb`j cf'Y]bYf`\YfUi gZcfXYfbXYb  
Ni \_i bZh

8]Y'9bhgWY]Xi b[ 'XYf'9i fcdÄ]gWYb'NYbhfU`VUb\_`f9N6Ł'ni f  
GYb\_i b[ 'XYf'@Y]hn]bgYb`\Uh'b]W'h'bi f'5i gk ]f\_i b[ Yb'Ui Z'X]Y  
: ]bUbna Äf\_hYž'gcbXYfb'Ui W'Ui Z'XUg[ YgUa hY'k ]fhgWUZh]WY

l a ZY`X`j]b`XYf`9i fcncbY""8]YgY`A U»bU`a Y`\_ca a h]b`Y]bYa  
?cbhYI hž`XYf`[ YdfÄ[ h]gh]j cb`XYf`Gcf[ Y`i a `Y]bY`ghUV]Y`9f`c`i b[  
XYf`K ]fhgW`UZh`i bX`XYa `UbXUi YfbXYb`F ]g]\_c`ghY][ YbXYf`≠ZUh]cb"

5a `&` ""5i [ i gh`&\$&( `U`h`X]Y`9N6`XYb`9]b`U[ YbgUhn`i a `&)  
6Ug]gdi b`\_hY`Ui Z` ž) \$`DfcnYbh`[ YgYb`\_h""; `Y]W`nY]h][ `k i fXYb`X]Y  
<Ui dh`i`i bX`Gd]mYbfYZ]bUbn]Yfi b[ ggÄhnY`i a `\* \$`6Ug]gdi b`\_hY`Ui Z  
` ž\*) `DfcnYbh`i bX` ž- \$`DfcnYbh`[ YgYb`\_h""8]YgY`5bdUggi b[ `]gh`HY`  
Y]bYg`ghfi \_hi f]YfhYb`5bgUhnYgž`XYb`X]Y`9N6`VYfY]hg]a `A Äfn  
Ub[ Y`\_0bX][ h`U`hY""9g`U`bXY`h`g]W`X`Y]fVY]i a `Y]bY`VYk i gghY  
GhYi Yfi b[ `XYf`; Y`Xa Äf`\_hYž`X]Y`Ui Z`X]Y`6YX0fZb]ggY`XYf`U`\_hi Y`Yb  
k ]fhgW`UZh]W`Yb`@U[ Y`ni [ YgW`b]hhYb`]gh"

9]bYf`XYf`nYbhfU`Yb`Di b`\_hYž`X]Y`j cb`A Uf]U`?c`U`ž`XYf`DfÄg]XYbh]b  
XYg`6i bXYgj YfVUbXYg`XYf`8Yi hgW`Yb`Jc`\_gVUb`\_Yb`i bX  
F U]ZZY]gYbVUb`\_Yb`f6J F Łž`Yfj cf[ Y`cVYb`k YfXYbž`]gh`X]Y  
Bchk YbX][ \_Y]h`Y]bYg`gYbg]V`Yb`i bX`a U»j c`Yb`<UbXY`bg`gY]hYbg  
XYf`9N6"" 8]Y`≠ZUh]cbg[ YZU`fYb`g]bX`nk Uf`gd0fVUf  
ni f0W\_] Y[ Ub[ Ybž`UVYf`bcW`U`Ub[ Y`b]W`h]j ca `H]gW` ž`gc`?c`U`\_"  
8]Y`≠ZUh]cb`]gh]a `5i [ i gh`Ui Z`ž&`DfcnYbh`[ YZU`Ybž`k Ug`YXcW`  
b]W`h`0VYf`X]Y`Ub`U`hYbXYb`DfY]ggW`k Ub`\_i b[ Yb`VY]  
8]Ybgh`Y]ghi b[ Yb`\_]bk Y[ hÄi gW`hž`X]Y`i a `( ž&`DfcnYbh`[ Ygh]Y[ Yb  
g]bX""8]Yg`Yf]bbYfh`Ub`X]Y`bUW`k ]Y`j cf`ZfU[ ]Yb`k ]fhgW`UZh]W`Yb  
6YX]b[ i b[ Ybž`X]Y`gcf[ ZÄ`h][ Y`[ Y`Xdc`h]gW`Y`9bhgW`Y]Xi b[ Yb  
YfZcfXYfb"

Ni gÄhn`]W`ni`XYb`[ Y`Xdc`h]gW`Yb`<YfUi gZcfXYfi b[ Yb`VYf]W`hYh  
X]Y`6J F`0VYf`X]Y`U`Ub[ gUa Y`9f`c`i b[ `XYg`K ]fhgW`UZh]gk UW`ghi a gž  
XUg]a `nk Y]hYb`E i UfhU`bi fi a `\$ž\*`DfcnYbh]a `J Yf[ `Y]W`ni a  
J cf`U`f`ni `Y[ hY""8]YgY`ghU[ b]YfYbXYb`K UW`ghi a gnU`Yb  
j YfXYi h]W`Yb`X]Y`Bchk YbX][ \_Y]hž`X]Y`f]W`h][ Yb`5bfY]nY`ni`gYhnYbž  
i a `Y]bY`bUW`U`h][ Y`k ]fhgW`UZh]W`Y`9f`c`i b[ `ni`Z0fXYfb""C`bY  
Nk Y]ZY`nY][ h`g]W`ž`XUgg`XUg`U`\_hi Y`Y`k ]fhgW`UZh]W`Y`i a ZY`X`Y]bY  
Ui g[ Y[ `]W`YbY`i bX`VYXUW`hY`; Y`Xdc`h]\_YfZcfXYfhž`X]Y`Ui Z`X]Y  
ghÄbX][ `k YW`gY`bXYb`k ]fhgW`UZh]W`Yb`≠X]\_Uhc`fYb`fYU[ ]Yfh"

8]Y`9N6`ghY`h`gca ]h]j cf`Y]bYa `6U`UbW`U`\_h`8]Y`@Y]h]bgYb`ni  
gYb`\_Yb`\_0bbhY`XUg`K ]fhgW`UZh]gk UW`ghi a `Ub`\_i fVY`bž`UVYf

[`Y]W nY]h][`VYghY\h`XUg`F`g]\_cž`XUgg`X]Yg`ni`Y]bYa`5bgh]Y[`XYf  
#ZUh]cb`ZØ\fh"8]Y`GhUV]`hÅh`XYf`K`]fhgW`UZh]b`XYf`9i`fcncbY  
\Åb[`h`XUj`cb`UVž`XUgg`X]YgY`\_ca`d`YI`Yb`<YfUi`gZcfXYfi`b[`Yb  
\_cbh]bi`]Yf`]W`i`bX`gcf[`ZÅ`h][`UV[`Yk`c[`Yb`k`YfXYb" `#`XYb  
\_ca`a`YbXYb`A`cbUhYb`k`]fX`Yg`gdUbbYbX`gY]bž`ni`VYcVUW`hYbž  
k`]Y`X]Y`9N6`Ui`Zi`bj`Yf\cZzhY`k`]fhgW`UZh]W`Y`9bhk`]W`i`b[`Yb  
fYU[`]Yfh`i`bX`cV`g]Y`]b`XYf`@U[`Y`gY]b`k`]fXž`X]Y`K`]fhgW`UZh]b`Y]bYf  
NY]h`XYf`I`bg]W`Yf\Y]h`ni`ghUV]`g]YfYb"

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`a`Y]b!VYf`]b"bYh