

9i fcdU`Ua `GW Y]XYk Y[. `8 Yf`I _fU]bY!
? cbZ]_h`i bX`F i gg`UbXg`8 fi W_`Ui Z`XYb
K YghYb

8 Ug`U_hi Y``Y`[Ycdc`h]gWXY ; `Y]W [Yk]W.h]a `I _fU]bY_f]Y[.
F i gg`UbXg`ghU[b]YfYbXY`C ZYbg]j Yb`i bX`9i fcdUg
YbhgWXY]XYbXY`F c``Y"



6 Yf`]bž`8 Yi hgW `UbX`!`8 Yf`I _fU]bY_f]Y[`VYZ]bXYh]g]W`ja `A U]
&\$&) `]b`Y]bYa `ZFU[]`Yb` ; `Y]W [Yk]W hž`XUg`Xi fW `dc`h]gWXY
HfÄ[\Y]h`[YdfÄ[h]gh`B UW `5b[UVYb`XYf`6 Yf`]b Yf`NY]hi b[`]gh
XYf`?cbZ]_h`ni `Y]bYa `ghfi _hi fY``Yb`5Vbi hni b[g_f]Y[` [Yk cfXYbž
]b`XYa `X]Y` : fcbh]b]Yb`k Y]h[Y\YbX`i bj YfÄbXYfh`V`Y]VYb"
Dc`h]gWXY`9bhgWXY]Xi b[Yb`Ui Z`]bhYfbUh]cbU`Yf`9VYbY`gd]Y`Yb`Y]bY
ni bY`a YbX`[fc`» Y`F c``Y`Zøf`XYb`J Yf`Ui Z`XYg`?f]Y[Yg"

8 Yf`GhUhi g`ei c`XYg`?cbZ]_hg`nY][hž`XUgg`F i gg`UbX`[Y[Ybk Äfh][
_Y]bY`k Y]hfY]W YbXYb`C ZYbg]j Yb`Xi fW Zø\Yb`_Ubbžk Ä\fybX`X]Y
I _fU]bY`YVYbZU``g`_Y]bY`g][b]Z]_UbhYb`F ØW_YfcVYfi b[Yb`Yfn]Y`h"

8]Yg'Z0\fh'ni`Y]bYf'ghU[b]YfYbXYb'a`]]hÅf]gWXYb`@U[Yž'X]Y
j`YfghÅf_h'Xi`fW`X]Y`gWf]hkh`Y]gY`Ni`f0W_n]Y\`i`b[`XYf`I`G5`Ui`g
]\fYf`F`c`Y`U`g`Z0\fYbXYf`]bhYfbUh]cbU`Yf`5_hYi`f`VYgh]a`a`h`k`]fX"
8Yf`:`c`_i`g`XYf`I`G5`Y[`h'a`]hh`Yfk`Y]`Y`a`Y`f`Ui`Z`hYW`bc`_fUh]gWXYf`
l`bhYfgh0hni`b[`"

< YfUi`gZcfXYfi`b[`Yb`Z0f`X]Y`I`_fU]bY`

8]Y`I`_fU]bY`g]Y\`h'g]W`[`fc»`Yb`<`YfUi`gZcfXYfi`b[`Yb`[`Y[`Yb0VYf`"
8]Y`G]WXYfi`b[`XYf`a`]]hÅf]gWXYb`J`YfhY]X][`i`b[`i`bX`X]Y
5i`ZfYW`hYf`U`hi`b[`XYf`ghUUh`]WXYb`?`c`ÅfYbn`[`YfÅh`]a`a`Yf`a`Y`f`
i`bhYf`8`fi`W`" `≠`bYbdc`h]gWXY`GdUbbi`b[`Yb`i`bX`[`YgY`gW`UZh`]WXY
9fgW`0dZ`b[`bY`a`Yb`ni`" `8YfUfh][`Y`I`a`ghÅbXY`_0bbhYb`X]Y
i`_fU]b]gWXY`FY[`]Yfi`b[`XUni`nk`]b[`Ybž`V]`UhYFU`Y
G]WXYf`Y]hgj`YfY]bVUfi`b[`Yb`ni`gi`WXYb`i`bX`]bgh]hi`h]cbY`Y`Y
FYZcfa`Yb`j`cfUbni`hfY]VYb`"

9bhgWXY]XYbXY`5_hYi`fY`]b`X]YgYa`?`cbZ]_h'g]bX`6f0ggY`ž`6Yf`]b
i`bX`DUf]g`"9i`fcdÅ]gWXYg`9b[`U[`Ya`Ybh`_0bbhY`X]Y`F`]WXYhi`b[`XYg
?f]Y[`Yg`YbhgWXY]XYbX`VYY]bZi`ggYb`" `≠`gVYgcbXYfY`Y]b
_ccfX]b]YfhYg`Yi`fcdÅ]gWXYg`<`UbXY`b`_0bbhY`cdYfUh]j`Y`@0W`Yb
XYf`I`_fU]bY`gW`Y]Y»`Yb`i`bX`XYb`8`fi`W`_Ui`Z`X]Y`I`G5`Yf`f`0`Yb`"
5`YfX]b[`g`VfYa`gYb`]bbYfYi`fcdÅ]gWXY`GdU`hi`b[`g`]b]Yb`i`bX
i`bhYfgW]YX`]WXY`6YXfc`i`b[`gk`U`fbY`a`i`b[`Yb`c`Zh`Y]b
Y]b`Y]h]WXYg`<`UbXY`b`"

A`]]hÅf]gWXY`G]hi`Uh]cb`Ub`XYf`:`fcbh`

≠`XYf`Nk`]gWXYbnY]h`VYf]W`hYb`U`_hi`Y`Y`GW`]`XYfi`b[`Yb`j`cb
Ub`U`hYbXYb`?`Ua`dZ`UbX`i`b[`Yb`i`bX`a`]]hÅf]gWXYb`6Yk`Y[`i`b[`Yb`"
F`i`gg]gWXY`Hfi`ddYb`U`VYb`]b`XYf`FY[`]cb`7`Uf_]k`_Ub`a`Y`fYfYb
C`fhYb`j`c`ff0W`YbXž`k`]Y`**NY]h`C`b`]**Y`VYf]W`hYh`";`Yc`c`_U`]g]YfhY
@`ZhUi`Zb`U`a`Yb`VYghÅh][`Yb`X]Y`F`i`ggYb`VY]`Y]bYa`J`c`f`ghc`»`]a
B`c`f`X`c`ghYb`XYf`GhUX`h`K`ck`hgW`Ubg`_`g`ck`]Y`VY]`5b[`f]ZYb`]b`XYf
B`Å`Y`XYf`G]YX`i`b[`GhUfm`U`"Ni`XYa`U`VYb`fi`gg]gWXY`GhfY]h`f`Å`ZhY
b`Å`Yf`Ub`?`i`d`Ubg`_`;`Y`Å`bXY`Y]b[`Ybca`a`Yb`"

5i`Zi`_fU]b]gWXYf`GY]hY`_cbbhYb`Hfi`ddYb`:`c`fhgWf]hY`]b`F`]WXYhi`b[

XYf`GhUXh?i fUW\ck Y`Yfn]Y`Ybž`k À\fybX`g]Y`]a `BcfXcghYb`XYg
8cfZYg`6U\Uhmf`j cffØW_hYb"Fi gg]gWXY`?fÀZhY`nY][Yb`g]W
YVYbZU`g`U_h]j `VY]`XYb`8ØfZYfb`?cgh`Ubhmb]k _U`i bX
K c`cXma mf]k _U`]b`XYf`FY []cb`Gi a mž`k c`g]Y`a Y`f`U`g`) "\$\$\$\$
Gc`XUHyb`j YfgUa a Y`h`\UVYbž`i a `Y]bY`C ZYbg]j Y`[Y[Yb`X]Y
I _fU]bY`ni `ghUfhYb"

; Ycdc`]h]gWXY`8]a Ybg]cbYb

8Yf`I _fU]bY!`?cbZ]_h`\Uh`ni XYa `k Y]hfY]WXYbXY`[Ycdc`]h]gWXY
5i gk]f_i b[Yb"8]Y`K i fnY`b`XYg`?cbZ]_hg`]Y[Yb`]b`XYf
; YgW]W`hY`XYf`I _fU]bY`i bX`]fYf`Ni [Y\Øf][_Y]h`ni f`Gck `Yhi b]cb"
8]Y`5bbYI]cb`XYf`?f]a `Xi fW`Fi gg`UbX`]a `U\`f`&\$%(`k Uf`Y]b
K YbXYdi b_hž`XYf`]bhYfbUh]cbU`Y`GUb_h]cbYb`bUW`g]W`nc ["8Yf
I _fU]bY`f]Y[`]gh`gca]h`Ui W`Y]b`gmghYa]gWYf`HYgh`ZØf`X]Y
k Ygh`]WY`K Y`h`i bX`]f`6YghfYVYbž`CfXbi b[gj c fghY`i b[Yb`ni
VY`Ui dhYb"

9]b`gWk UWYg`i bX`]b_c`ÀfybhYg`9i fcdU`_ØbbhY`Y]b
A UW`hj U_i i a `f]g_]YfYb`i bX`XYb`[Ycdc`]h]gWXYb`9]bZi gg
F i gg`UbXg`gh`f`_Yb"=a `VYghYb`i U``_Ubb`g]W`9i fcdU`U`g
g]WYf`Y]hgd`c`]h]gWYf`5_hYi f`dcg]h]cb]YfYbž`k Ug`XYf`I _fU]bY
bUW`U`h][Y`I bhYfghØhni b[`Vf]b[Yb`_ØbbhY"5bXYfbZU`g`Xfc`h`Y]b
a]]h`f]gWYf`Gh]`ghUbX`i bX`Y]bY`X]d`ca Uh]gWY`A Uf[]bU`]g]Yfi b[
XYf`I _fU]bY`ž`X]Y`Y`hnh`]W`XYb`9]bZi gg`Fi gg`UbXg`]b`XYf`FY []cb
ZYgh][Yb`_ØbbhY"

8Yf`5i g[Ub[`XYg`?cbZ]_hg`k]fX`Zc`[`]W`Xi fW`dc`]h]gWXY
9bhgW`cggYb`Y]hž`ghfUHy []gWY`?ca a i b]_Uh]cb`i bX
]bgh]hi h]cbY`Y`?ccfX]bUh]cb`YbhgWY]XYb"8]Y`9bhk]W`i b[`XYf
9fY][b]ggY`V`Y]Vh`gca]h`YbhgWY]XYbX`ZØf`X]Y`GhUV`]h`h]b
CghYi fcdU`i bX`XUfØVYf`\]bUi g"

: Øf`X]Y`Ni _i bZh`ghY`Yb`[Ycdc`]h]gWXY`8]a Ybg]cbYb`i bX`X]Y
<U`hi b[`XYf`]bhYfbUh]cbU`Yb`; Ya Y]bgW`UZh`nYbhfU`Y`H`Ya Yb`XUfž
XYbb`X]Y`; YZU`f`hYff]hcf]U`Yf`5i gk Y]hi b[`XYg`?f]Y[Yg`Xi fW
\mVf]XY`Dfc]c`_Uh]cbYb`V`Y]Vh`VYghY`Yb"8]Y`?cbhfc`Y`ØVYf`XYb
=žcfa Uh]cbgfUi a `k]fX`ni XYa `YggYbn]Y``ZØf`X]Y`GhUV`]g]Yfi b[

XYf'@U[Y"

8YhU]`g	
C fh	6Yf`]bž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "VYf`]bYf!nY]hi b["XY• k k k "nY]h"XY• XUg!k]ggYb"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh