

9fgUhnj Yf_Y\ f' < Ua Vi f[!GWk Yf]b. DYbX`Yf']b`A YW_YbVi f[!J cfdca a Yfb i bhYf'8fi W_

8 Yf': U\ f[Ughj YfVUbX`Dfc`6U\ b`_f]h]g]Yfh`XUg`i bni fY]WYbXY
9fgUhnUb[YVch`k`A\ fYbX`XYf`GdYffi b[`XYf`6U\ bghfYW_Y
< Ua Vi f[`!`6Yf`]b`V]g`8YnYa VYf"

8]Y`VYj c fghY\YbXY`J c`gdYffi b[`XYf`6U\ bghfYW_Y`nk]gWYb
< Ua Vi f[`i bX`6Yf`]b`\Uh`k`Y]hfY]WYbXY`5i`gk`]f_i b[Yb`Ui`Z`X]Y
DYbX`Yf']b`A YW_YbVi f[!J cfdca a Yfb""8]Y`A`U»bU\`a`Yb`ž`X]Y`UV
: fY]hU[UVYbX`VY[]bbYb`i bX`V]g`A`]hY`8YnYa VYf`UbXUi Yfbž
gcf[Yb`Z0f`l`ba`i`h`i`bhYf`XYb`F`Y]gYbXYb`i bX`XYb`J`YfhfYhYfb`XYg
: U\ f[Ughj YfVUbXYg`Dfc`6U\ b"

? f]h]_ `Ua `9fgUhnj Yf_Y\ f

8 Yf': U\ f[Ughj YfVUbX`Dfc`6U\ b`\Uh`XUg`9fgUhnUb[YVchž`XUg`Z0f
X]Y`NY]h`XYf`GdYffi b[`Ub[YVchYb`k`]fXž`ghUf`_`_f]h]g]Yfh`@Ui`h
GhY`ZUb`6Uf`_Y]hž`XYa`J`c`fg]hnYbXYb`XYg`Dfc`6U\ b!
@UbXYgj YfVUbXYg`< Ua Vi f[#GW`Ygk][!< c`ghY]bž`gY]`XUg`5b[YVch
a`U[Yf`i`bX`k`Yb][`Xi`fW`XUW`h""8]Y`F`Y]gYbXYb`k`YfXYb
[Ynk`i`b[Ybž]a`G!6U\ b\`c`Z`K`UbXgVY`_Yf`7\`Ui`ggY`Y`c`XYf`< Ua Vi f[!
6Yf[YXcfZ]b`Y]bYb`6i`gi`a`ni`ghY][Ybž`k`Ybb`g]Y`j`cb`< Ua Vi f[
bUW`GWk`Yf]b`a`0W`hYb""8]Yg`Z0f`h`ini`J`Yfk`]ffi b[ž`VYgcbXYfg
k`Y]`j`]Y`Y` : U\ f[`AghY`Ua`< Ua Vi f[Yf`< Ui`dhVU\ b\`c`Z]g]bX`i`bX
XU\ Yf`Ua`ZU`gW`Yb`5V`ZU\`fhgc`fh`ghY\`Yb`_0b`bhYb"

I bni fY]WYbXY`bZcfa Uh]cbYb`i`bX
5bgW`0ggY

6YgcbXYfg`VYXYb_]Wk`]gh`XUg: Y\`Yb`Ui`gfY]WkYbXYf
#Zcfa`Uh]cbYb`Z0f`X]Y`VYhfc`ZYbYb`F`Y]gYbXYb"5b`j`]Y`Yb
6U\b\0ZYb`[`]Vh`Yg`_Ui`a`Ui`ZZA``][`Y`<]bk`Y]gY`ni`f`VYj`cfghY\YbXYb
GdYffi`b[`ž`k`Ug`XUni`Z0\fhž`XUgg`j`]Y`Y`DYbX`Yf`b]Wk`h`fYWk`hnY]h][
]bZcfa`]Yfh]g]bX"~a`J`Yf[`Y]Wk`ni`Zf0\YfYb`GdYffi`b[`Ybž`k`]Y`YbYf
XYf`F`]YXVU\b`nk`]gWkYb: fUb`Z`fh`i`bX`A`Ubb\Y]a`ž]gh`X]Y
?ca`a`i`b]_Uh]cb`]b`X]YgYa`i: U``i`bni`fY]WkYbX"@Ui`h`XYa`J`YfVUbX
g]bX`Ui`Wk`X]Y`5bgWk`0ggY`nk`]gWkYb`XYb`j`YfgWk]YXYbYb
J`Yf`_Y`fga`]hhY`b`i`bni`fY]WkYbX"8Yf`=7!6i`g`Z0\fh]gYWk`g`A`U`Ua
HU[`j`ca`i`<Ua`Vi`f[`Yf`NC`6`bUWk`GWk`k`Yf]bž`U`YfX]b[`g`d`Uggh`XYf
5bgWk`i`gg`bUWk`F`cghc`W`i`bX`GhfU`gi`bX`bi`f`nk`Y]a`U`Ua`HU["8]Yg
ghY`h`Y]bY`Yf\YV`]WkY`i`bUbbY`a`]Wk`_Y]hYb`Z0f`X]Y`DYbX`Yf`XUf"

6YXUfZ`Ub`VYggYfYb`@0gi`b[`Yb

8Yf: U\`f[`Ugh]`YfVUbX`UddY`]Yfh`Ub`X]Y`J`YfUbhk`cfh]WkYbž`X]Y
D`Ubi`b[`Yb`Z0f`ni`_0bZh][`Y`GdYffi`b[`Yb`ni`j`YfVYggYfYb": 0f`X]Y
_ca`a`YbXYb`#J\`fY`&\$&) `i`bX`&\$&`*`ž`]b`XYbYb`k`Y]hYfY
GhfYW`YbgdYffi`b[`Yb`Ub[`Y`_0bX][`h]g]bXž`ZcfXYfh`Dfc`6U\b`Y]bY
VYggYfY`i`bX`bi`hnVUFY`9fgUhnj`Yf`_Y`fgd`Ubi`b[`"8]Y`XYfnY]h][`Y
G]hi`Uh]cb`_0bbhY`XYb`DYbX`Yf`b`XYb`5fVY]hgk`Y[`Yf\YV`]Wk
YfgWk`k`YfYb`i`bX`hfA[`h`ni`f`U``[`Ya`Y]bYb`i`bni`Zf]YXYb\Y]h`VY]"

: Un]h

8]Y`?`f]h]_`Ua`9fgUhnj`Yf`_Y`f`Z0f`X]Y`6U\bghfYW`Y`<Ua`Vi`f[`
6Yf]b`]gh`Y]b`#X]n`Z0f`X]Y`B`chk`YbX][`_Y]hž`VYggYfY`@0gi`b[`Yb`i`bX
Y]bY`hfUbgdUfYb`hYfY`#Zcfa`Uh]cb`gdc`]h]_`Z0f`DYbX`Yf`ni
Yb`hk`]W`Y`b"8]Y`XYfnY]h][`Y`G]hi`Uh]cb`YfZcfXYfh`Xf]b[`YbXY
A`U`b`U`a`Ybž`i`a`X]Y`A`cV`]hA`h`XYf`F`Y]gYbXYb`Ui`ZfYWk`hni`Yf\U`hYb
i`bX`]bYb`Y]bY`YZZY`_hj`Y`B`i`hni`b[`XYg`0ZZYbh]WkYb`J`Yf`_Y`fg`ni
Yfa`0[`]WkYb"

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh