

9]bY`A]``]cb`bYi Y`6Äi a Y`ZØf`6Yf`]b.
; fØbY`_Äa dZYb`[Y[Yb`<]hnY`°

8]Y`6Yf`]bYf`; fØbYb`d`UbYb`Y]bY`A]``]cb`bYi Y`6Äi a Y`ni f
6Y`_Äa dZi b[`j cb`<]hnY]bgY`b`i bX`J YfVYggYfi b[`XYf
@ Zhei U`]hÄh"



6Yf`]bž`8Yi hgWk`UbX`!`8]Y` ; fØbYb`]a` `6Yf`]bYf
5V[YcfXbYhYb`Ui g`UVYb`Ua V]h]cb]YfhY`D`ÄbY`ni f`5i Zzc fghi b[
XYf`<Ui dhghUXh` ð`Y]bYa` `U`_hi Y`Yb`Dc]h]cbgdUd]Yfž`XUg`Ui Z`Y]bYf
?`Ui gi fhU[i b[`]b`BUi Yb`j YfUVgWk]YXYh`k YfXYb`gc`ž`ZcfXYfb`g]Y
X]Y`DZUbni b[`j cb`Y]bYf`A]``]cb`bYi Yf`6Äi a Y`]b`XYf`GhUXh`8]Yg
[YgWk]Y`h]j cf`XYa` `<]bhYf[fi bX`U`Ufa]YfYbXYf`9bhk]W`_i b[Yb.
8Yf`XYfnY]h[Y`gWk Ufn!fchY`GYbUh`ZÄ`h`Ä`f`]Wk`HUi gYbXY`j cb
6Äi a Ybž`c`bY`X]YgY`UXÄei Uh`ni`YfgYhnYb``: fU`_h]cbgj`cfg]hnYbXY
6Yhh]bU`š]fUgWk`k Ufbhž`XUgg`6Yf`]b`]b`, \$`š]fYb`a` Ø[`]WkYfk Y]gY
_Y]bY`6Äi a Y`a Y`f`UVYb`_ØbbhYž`k Ybb`_Y]bY`[YY][bYhYb
A U» bU`a Yb`Yf[f]ZZYb`k YfXYb"

BYVYb`XYf`8f]b[`]Wk`_Y]hž`XUg`?`a U`ni`gWk`ØhnYbž`YVh`š]fUgWk

\Yfj cfž'XUgg]bgVYgcbXYfY'j i`bYfUV`Y'; fi ddYb`'k]Y'?'bXYfž
À`hYfY`A YbgWYb`i bX`gcn]U`VYbUW`hY']][hY`DYfgcbYb`'i bhYf
YI hfYa Yf`<]hnY`Y]XYb`"6Ài a Y`Y]ghYb`b]W`h`bi f`Y]bYb`6Y]hfU[`ni f
?Ø`i b[`XYf`GhUXhž`g]Y`ghY`Yb`Ui W`k]W`h][Y`9]bbU`a Yb`ni f
8 UgY]bgj c fgc f[Y`XUf`i bX`g]bX`YggYbn]Y`ZØf`XYb`GW`i hn`j cf
, VYfgW`k Ya a i b[Yb`"8]Y'; fØbYb`gYhnYb`XUfUi Z`U`Y`[Y]Y][bYhYb
: `ÀWYb`]b`6Yf`]b`ni `bi hnYbž`i a `gc`[YbUbbhY`A]b]!K `À`XYf`ni
YhUV`]YfYb`"Df]j UhdYfgcbYb`gc`Yb`XUni `Yfa i h][h`k YfXYbž': `ÀWYb
ZØf`X]YgYg`J cf\UVYb`ZfY]k]`][`ni f`J YfZØ[i b[`ni `ghY`Yb`"

8]Y`F c`Y`XYf`6Ài a Y`]b`XYf`GhUXh

, VYf\]hnY`GhUXhY]`Yž`XUfi bhYf`X]Y`7]hm`K Yghž`XYf`5`YI UbXYfd`Uhm
i bX`BcfX!BYi _Ø`bž`_ØbbhYb`Xi fW`X]Y`[Yn]Y`hY`DZUbni b[`j cb
6Ài a Yb`UV[Y_Ø`h`k YfXYb`"Gh`X]Yb`nY][Ybž`XUgg`j Yfg]Y[Y`hY
: `ÀWYb`g]W`i a `V]g`ni `%); fUX`gh`Àf`_Yf`Ui Z`Y]nYb`U`g`GhfU»Ybž
X]Y`j cb`6Ài a Yb`[Yg`Ài a h`g]bX`"; Ya `À»`XYa `l a k Y`hVi bXYgUa h
g]bX`ni g`Àhn`]W`6Ài a Y`a]h[fc»Yb`?fcbYb`j cb`J cfhY]ž`XU`g]Y`X]Y
HYa dYfUhi f`ja `gh`ÀXh]gWYb`F`Ui a `g][b]Z`_Ub`h`gYb`_Yb`"b`Y]bYf
l bhYf`gi W`i b[ž`X]Y`a Y`fYfY`Yi fcd`À]gWY`Gh`ÀXhY`Ub`U`mg]Yfh`\Uhž
k i fXYb`Ui W`A`U»bU`a Yb`k]Y`8UW`VY[fØbi b[Yb`i bX
GW`UhYb`gdYbXYf`Ya dZc`\Ybž`i a `Y]bY`A]bXYfi b[`XYf
d`l`mg]c`c`[]gW`Àei]j U`YbhYb`HYa dYfUhi f`fD9HŁ`i a `%\$`?Y`j]b`i bX
a Y`f`ni `YffY]W`Yb`"

8]Y`d`cg]h]j Yb`9ZY`_hY`XYf`GhUXhVY[fØbi b[`g]bX`j]Y`Z`À`h]["8Uni
[Y`ØfYb`b]W`h`bi f`X]Y`?Ø`i b[`j cb`K`c`\bf`Ài a Ybž`gcbXYfb`Ui W`
X]Y`J YfVYggYfi b[`XYf`@`Z`ei`U`]h`À`h`Xi fW`G`W`UX`ghc`ZZ]`hYfi b[`i bX
GUi Yfg`hc`Zd`fc`Xi`_h]cb`"6Ài a Y`Z`i b[]YfYb`gca`]h`U`g`XUg`b`U`h`Øf`]W`Y
; Y[Yba`]hY`[Y[Yb`XYb`i fVUbYb`<]hnY]bgY`Y`ZY`_hž`XYf`Xi fW`
6cXYbj Yfg]Y[Y`i b[`i bX`\c`Y`Y; YV`Ài`XYX]W`hYb`VY[Øbgh][h`k]fX`"

?`]a Uk UbXY`i bX`GhUXh[YghU`hi b[

GhUXhVY[fØbi b[`l`Yk`]bbh`j cf`XYa`<]bhYf[fi bX`XYg`?`]a Uk UbXY`g
i bX`ghY][YbXYf`HYa dYfUhi fYb`]a a Yf`a Y`f`Ub`6YXYi hi b["G]Y
\]Zhž`<]hnY]bgY`b`ni`fYXi`n]YfYb`i bX`V]YhYh`B`Uhi`ff`Ài a Y`ZØf
A YbgW`i bX`H]Yf`"5i »YfXYa`j`YfVYggYfb`; fØbZ`ÀW`Yb`X]Y

@YVYbgei U`hÅh`b`i fVUbYb` ; YV]YhYb`Xi fW`@Åfa fYXi _h]cb`i bX
 X]Y`6]bXi b[`j cb` : Y]bghUi V`6Åi a Y`i bX`UbXYfY`DZUbnyb`hfU[Yb
 ni f`5fhYbj]Y`ZU`h`VY]`i bX`gW`UZZYb`k]W`h][Y`@YVYbgfÅi a Y`9]b`[i h
 [Yd`UbhYf`i fVUbYf`F`Ui a `YfZcfXYfh`X]Y`ϕhY[fUh]cb
 gW`UhhYbgdYbXYbXYf`6Åi a Y`gck]Y`[YY][bYhYf`DZUbnyb`i bX
 K UggYfj Yfgcf[i b[ggmghYa Yž`i a `XYb`9fZc`[``Ub[Zf]gh][`ni
 g]W`Yfb"

ϕhYfbUh]cbU`YfZc`[fY]W`Y`GhUXhVY[fØbi b[gdfc`Y`_hYž`k]Y`XYf
 6cgW`c`J`Yfh]W`U`Y`]b`A`U`]UbX`c`XYf`X]Y`<`UZyb7]hm]b`<`Ua`Vi`f[ž
 V]YhYb`k`Yfhj`c`Y`ϕgd]fUh]cb`ZØf`6Yf`]b`8]YgY`Dfc`Y`_hY`nY][Ybž`k`]Y
 Xi fW`XUW`hY`D`Ubi b[`i bX`X]Y`ϕhY[fUh]cb`j`cb` ; fØbZ`ÅW`Yb`]b`X]Y
 gh`ÅXh]gW`Y`ϕZfUghfi`_hi`f`b]W`h`bi`f`XYf`i`a`k`Y`h`ž`gcb`XYfb`Ui`W`X`Ya
 K`c`V`VYZ]bXYb`XYf`5bk`c`b`Yf`X]YbYb`_ØbbYb`9]b`GW`f]h]b`X]Y
 f]W`h][Y`F`]W`hi`b[`]gh`X]Y`9fa`i`h][i b[`XYf`6Øf[Yf`ni`f`DZY[Y`i`b`X
 5`_nYdhUbny`XYf` ; fØbUb`U[Ybž`k`Ug`gW`]Y`»`]W`ni`Y]bYf`_Ø`YfYb
 @YVYbgei U`hÅh`b`XYf`<`Ui`d`hghUXh`ZØ`fh"

8]Y` ; fØbYb`ghY`Yb`j`cf`XYf`<`YfUi`gZcfXYfi`b[ž`X]YgY
 Ua`V]h]cb]YfhYb`D`ÅbY`[Y[Yb`X]Y`U`_hi`Y`Y`Dc`]h]_`Xi`fW`ni`gYhnYb`"
 8cW`Ub[Yg]W`hg`XYf`ØVYfk`Å`h][YbXYb`J`cfhY]`Yž`X]Y`Y]bY
 i`a`ZUb[fY]W`Y`6Ui`a`dZUbny`_h]cb`ZØf`XUg`GhUXh`_]a`U`i`bX`X]Y
 ; Ygi`bX`Y]h`XYf`6Øf[Yf`a`]h]g]W`Vf]b[Yb`_ØbbhYž`g]bX`]`fY
 6Ya`Ø`i`b[Yb`i`bUVX]b[VUf"

: Øf`k`Y]hYfY`ϕZcfa`Uh]cbYb`ni`XYb`5i`gk`]f`_i`b[Yb`j`cb`6Åi`a`Yb`]b
 XYf`GhUXh`i`bX`XYb`VYb`Øh][hYb`A`U`»`bU`a`Yb`ni`f`J`YfVYggYfi`b[`XYg
 gh`ÅXh]gW`Yb`?`_]a`Ug`VYgi`W`Yb`G]Y`fVV`&(`ž`XUg`i`a`k`Y`h`Vi`bXYgUa`h
 i`bX`_`_]a`U!`k`]ggYb`"

8YhU]`g	
Cfh	6Yf`]bž`8Yi`hgW`_UbX
Ei`Y`Yb	<ul style="list-style-type: none"> • k k k "fVV`&(`XY • k k k "i`a`k`Y`h`Vi`bXYgUa`h"XY • _]a`U!`k`]ggYb`XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh