

8]Y `Ni _i bZh`XYg`G\ cddYbg. `Gc
fYj c`i h]cb]YfYb`E F!7cXYg`XYb`9]b_Ui Z°

9bhXYW_Yb`G]Y`XYb`X][]hU`Yb`K UbXY`ja`9]bnY`\UbXY`. `K]Y
E F!7cXYg`XUg`9]b_Ui ZYb`fYj c`i h]cb]YfYb`"5_hi Y`Y`9]bV`]W_Y
i bX`HfYbXg"



8]Y`Gi dYfa Uf_h`UbXgW UZh`ghY`h] cf`Y]bYa`fYj c`i h]cb`ÄfYb
K UbXY` `a]h@]X`ž`F Yk Y`i bX`7c`"Ub`XYf`Gd]hnY`°8]Y`V]g`Yf][Yb
6UfWc`XYgž`X]Y`gW`cb`gY]h`š`fnY`\bhYb`X]Y`9]b_Ui Zgk Y`h
Xca]b]YfYbž`\UVYb`VU`X`Ui g[YX]Ybh`@Ui h`6Yf`]b`@]j Y`_ca a Yb
Y`hnh`X]Y`E F!7cXYg`]bg`Gd]Y`ž`X]Y`b]W`h`bi f`XUg`6YnU`\Yb
Y]bZUW`Yf`a UW`Ybž`gcbXYfb`Ui W`j]Y`a Y`f`bZcfa Uh]cbYb
VYfY]hghY`Yb`"8]YgY`_Y]bYbž`ei UXfUh]gW`Yb`7cXYg`g]bX`k U`fY
8 UhYbk i bXYf`i bX`_ÖbbYb`U`Yg`GdY]W`Yfbž`j ca`DfY]g`ØVYf
b`U`hgghcZY`V]g`\]b`ni`BUW`\U`h][_Y]hg]bZcfa Uh]cbYb`"8]Y
J cfhY]Y`Y[Yb`Ui Z`XYf`< UbX. `9]b`Y]bZUW`Yf`GW`b`[YbØ[hž`i bX
gW`cb`\Uh`a Ub`Ni [f]Z`Ui Z`U`Y`k]W`h][Yb`8YhU]`g`ni a`DfcXi`_h`gh
Yg`j Y[Ub3;]VhYg`5`Yf[YbY3? cghYhYg`k Yb][Yf`U`g`VY]`XYf
?cb_i ffYbn3

8Yf`I a gh]Y[`Ui Z`X]YgY`bYi Y`HYW`b]_`ghY`h`VYfY]hg`]b`XYb
GhUfh`ÒW`Yfb" `K `À`fYbX`5`X]`i bX`?Ui ZUbX`E F!7cXYg`gW`cb`VY]
5V`c`!5i hca UhYb`j Yfk YbXYbž`VYf]W`hYhY`X]Y` : fUb`_Z`fhYf
F i bXgW`Ui `ž`XUgg`@X`X]YgY`HYW`bc`c[]Y`a`]h`gY]bYf`X][]hU`Yb
?i bXYb`_UfhY`gW`cb`Y]b[YZ`Ø`fh`h`Uh" `5`_hi Y`g]bX`a` Y`f`U`g` , \$
DfcnYbh`XYf`fY[]ghf]YfhYb`?UggYb`a`]h`XYf`b`ch`k`YbX][]Yb`GW`UbbYf!
HYW`bc`c[]Y`Ui`g[YghUhhYh" `5V[Yn]Y`h`k`]fX`j`c`f`U`Y`a` `Ui`Z`Y]b
gW`bY`Y`fYgž`YZZ]n]YbhYfYg`9]b`_Ui`ZYb" `I` bX`k`]Y`[]YbUi
i bhYfgW`Y]XYb`g]W`6UfW`cXYg`j`cb`E F!7cXYg3`E F"]c`Yf`_`À`fh`Yg.
K `À`fYbX`6UfW`cXYg`bi`f`Y]bY`VY[fYbnhY`A`Yb[Y`Ub`~~h~~Z`c`f`a` Uh]cbYb
gdY]W`Yfbž`_`Ò`bbYb`E F!7cXYg`]b`j`YfgW`]YXYbYb` : c`f`a` UhYb
V]XfU`hYb` `j`cb`HYI`h`Ø`VYf`@]b`_g`V]g`h`]b`ni` `A`i`h`j`a` YX]U!`h`U`hYb"

8]Y`J`c`fhY]`Y`XYf`E F!7cXYg

E F!7cXYg`V]YhYb`ni`XYa` `A`Ò[`]W`_Y]hYbž`X]Y`k`Y]h`Ø`VYf`XUg
9]b`_Ui`Zg]Yf`U`hYb`h`]bUi`g[Y`Y`b" `G]Y`_`Ò`bbYb`b]W`h`bi`f`j`Yfk`YbXYh
k`YfXYbž`i`a` `F`UVUhhY`ni`Yf`U`hYb`cXYf`Ub` ; Yk`]bbgd]Y`Yb
hY]`ni`bY`a`Ybž`g`cbXYfb`Ui`W`ž`i`a` `Ui`Z`g`cn]U`Yb`B`Y`h`k`Yf`_`Yb`i`bX`]b
A`Uf`_`Yh]b[]_`Ua`dU[bYb`]bhYfU`_h]j`Y`9`f`Y`Vb]ggY`ni`g`W`UZZYb" `8]Y
Y]bZUW`Y`<`UbX`UVi`b[`i`bX`XYf`Ni` [Ub[`ni` `i`a`ZUb[fY]W`YfYb
8UhYb`a`UW`Yb`g]Y`ni`Y]bYa` `i`bj`Yfn]W`hV`UfYb`K`Yf`_`nYi` [`]a
a`cXYfbYb`<`UbXY`"

8Yf`HfYbX`nY][]h`Y]bXYi`h][Y`F`]W`hi`b[.`E F!7cXYg`_`Ò`bbhYb`VU`X
b]W`h`bi`f`]b`8Yi`hgW`U`bX`ni`f`B`c`f`a` `k`YfXYbž`g`cbXYfb`k`Y`h`k`Y]h`X]Y
5fh`i`bX`K`Y]gYž`k`]Y`k`]f`Y]b`_Ui`ZYbž`[fi`bX`Y[YbX`j`Yf`À`bXYfb" `CV`Yg
g]W`i`a` `Y]b`Y]bZUW`Yg`GW`UbbYb`]b`XYf`@YVYbga`]hhY`UVhY]`i`b[
`UbXY`h`cXYf`i`a` `ca`d`YI`Y`J`Yf`_`Ui`Zgghf`UhY[]Yb`]a` `C`b`]bY!6YfY]W`
`X]Y`Ni`_`i`bZ`h`XYg`9]b`_Ui`ZYb`g`k`]fX`X][]hU`i`bX`]bhYfU`_h]` °

6Yf`]b`@]j`Y`

8YhU]`g

E i Y`Yb

• k k k "VYf`]b!`]j`Y"XY

8YhU]`g

• ef"]c

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh