

8 ]Y '@]b\_Y 'j cf'XYf'BYi Ui gf]W\ hi b[ .  
< YfUi gZcfXYfi b[ Yb'i bX'7\ UbW\ b'ZØf'X]Y  
Ni \_i bZh

/ ei ch/9fZU\ fYb'G]Y 'b'i bgYfYa '5fh]\_Y`ž'k ]Y'A Ufh]b  
GW\ ]fXYk Ubž'XYf'?c!J cfg]hnYbXY'XYf '@]b\_gdUfhY]ž'X]Y  
U\_hi Y`Yb'8Y]n]hY'XYf'DUfhY]'UbU`mg]Yfhi bX'Y]bY  
BYi Ui gf]W\ hi b[ 'ZcfXYfh"GW\k Yfdi b\_hY'g]bX'gcn]U`Y  
; YfYW\h][\_Y]hž'FYZcfa dfc\_Y\_hY'i bX'Y]bY'\_UfY'<U`hi b[ 'ni  
k ]W\h][ Yb'H\Ya Yb'k ]Y':f]YXYbgg]W\Yfi b[ 'i bX  
Ni k UbXYfi b[ "'9bhXYW\_Yb'G]Yž'k ]Y'8]Y '@]b\_Y'g]W\ 'U`g  
a cXYfbY'gcn]U`]gh]gW\Y'; YghU`hi b[ gdUfhY]'dcg]h]cb]YfYb  
\_Ubb"/ ei ch/



8]Y`Ni`\_i`bZh`XYf`@]b`\_Yb.`<`YfUi`gZc`fXYfi`b[`Yb`  
i`bX`DYfgdY`\_h]j`Yb`bUW`XYf`5VgdU`hi`b[

8]Y`dc`h]gW`Y`@Ub`XgW`UZh]b`8Yi`hgW`Ub`X`ghY`h]`cf`VYXYi`hYb`XYb`  
J`Yf`Åb`XYfi`b[`Yb`ž`X]Y`Xi`fW`]b`hYfb`Y`Gd`Ubbi`b[`Yb`]bb`Yf`U`V`XYf`  
@]b`\_gd`UfhY`]j`Yfgh`Åf`\_h`k`Yf`XYb`"`#`Y]b`Ya`\_U`\_hi`Y`Yb`;`Ugh`VY]hf`U[`ZØf`  
X]Y`K`c`W`Yb`Yb`XUi`g[`UVY`j`cb`b`X`8]YK`c`W`Y`\_Ai`»`Yfh`Y`XYf`7c!`  
J`c`fg]`hn`Yb`XY`XYf`DUfhY]ž`A`Ufh]b`GW`]f`XYk`Ub`ž`gY]b`Y`6Y`XYb`\_Yb`  
`]b`g]W`h]W`XYf`U`\_hi`Y`Yb`5i`gf]W`hi`b[`i`b`X`XYf`Ni`\_i`b`Zh`XYf`  
@]b`\_Yb`ž`]bg`VY`gcb`XYf`Y`b`UW`XYf`5VgdU`hi`b[`XYf`;`fi`dd`Y`i`a`GU`f`U`  
K`U[`Yb`\_b`Y`W`h"

GWk]fXYk Ub` \YVh` \Yfj cfz`XUgg`X]Y`@]b\_gdUfhY]`j cf`Y]bYf  
YbhgWkY]XYbXYb`K Y[ [ UVY`i b[ `ghY`h`8]YgY  
F]Wkhi b[ gYbhgWkY]Xi b[ `]gh`]bgVYgcbXYfY`j cf`XYa` <]bhYf[ fi bX  
bchk YbX][ ž`XUgg`X]Y`Fc`Y`XYf`@]b\_gdUfhY]`U`g`Ubh]bYc`]VYfU`Y  
GUa a`i b[ gVYk Y[ i b[ `]b`XYf`; YgY`gWkUZh`b]Wkha`Y`f  
Ui gfY]WkYbX`YfZ`h`k YfXYb`\_Ubb`"8]Y`Bchk YbX][ \_Y]hž`Y]b`bYi Yg  
DfcZ]`ni`Ybhk`]W\_Y`b`i bX`g]Wk`U`g`gcn]U`]gh]gWkY`; YghU`hi b[ gdUfhY]  
ni`dcg]h]cb]YfYbž`k`]fX`U`g`YggYbn]Y`Y`fUWk`hYh`"8]Yg`i a`ZUggh`Ui`Wk  
X]Y`8f]b[ `]Wk\_Y]hž`\_cb`\_fYhY`FYZcfa`dfc`Y`\_hY`ni`Ybhk`YfZYbž`i a`XYb  
VYghY`YbXYb`<YfUi`gZcfXYfi b[ Ybž`k`]Y`XYf`k`UWk`gYbXYb  
I b[ `Y]Wk`Y]hž`YZZY`\_hj`ni`VY[ Y[ bYb"

9]b`nYbhfU`Yf`Di b`\_h`gY]bYf`5f[ i a`YbhUh]cb`]ghž`XUgg`X]Y  
@]b\_gdUfhY]`g]Wk`Ui`ZY]bY`\_`UfY`i bX`j Yfgh`AbX`]WkY`?ca`a`i b[\_Uh]cb  
]\fYf`:`cfXYfi b[ Yb`\_cbnYbhf]YfYb`gc`hY`"GWk]fXYk Ub`VYhcbhž`XUgg  
Yg`bchk YbX][ `]ghž[ `Ui`Vk`ØfX][ Y`?cbnYdhY`ni`Ybhk`]W\_Y`bž  
]bgVYgcbXYfY`]b`ghfUhY[ ]gWk`k`]Wk]h[ Yb`6YfY]WkYb`k`]Y`XYf  
: f]YXYbgg]WkYfi b[ `i bX`XYf`Ni`k`UbXYfi b[ "9f`ZcfXYfhY]bY  
j YfVYggYfhY`k`]fhgWkUZh]WkY`?ca`dYhYbn]`bbYf\U`V`XYf`DUfhY]ž`i a  
X]Y`; fi bX`U[ Yb`Y]bYg`ni`\_i bZhgZ`A`][ Yb`Gcn]U`ghUUhYg`ni`g]WkYfb"

9]b`k`Y]hYfYg`H`Ya`U`j`cb`[`fc`»`Yf`FY`Yj`Ubn`]gh`XYf`I`\_fU]bYI?`f]Y[ "  
GWk]fXYk Ub`gWk`A[`h]j`cfz`Y]bY`X]d`ca`Uh]gWkY`5`]]Ubn`ni`V]`XYbž`X]Y  
g]Wk`ØVYf[ `cVU`Y`5`\_hYi`fY`k`]Y`6fUg]]Yb`i bX`7`]\bU`YfghfYW`\_hž`i a  
Y]bY`k`]f\_gUa`Y`\_gc`]Yfi b[ `XYg`fi`gg]gWkYb`FY[ ]a`Yg`ni`YffY]WkYb"  
<]YfVY]V`Y]Vh`XUg`N]Y`ž`Y]bYb`gWk`bY`Yb`:`f]YXYb`i`bhYf`K`U`fi b[  
XYf`i`\_fU]b]gWkYb`Gci`j`Yf`Ab]h`h`ni`Yfn]Y`Yb"

8]Y`9b`hk`]W\_`i b[ Yb`]bbYf\U`V`XYf`@]b\_Yb`g]bX`b]Wk`h`bi`f`ZØf`X]Y  
DUfhY]`gY`Vgh]j`cb`6YXYi`hi b[ ž`gcbXYfb`\UVYb`Ui`Wk`k`Y]hfY]WkYbXY  
?cbgYei`YbnYb`ZØf`XUg`dc`]h]gWkY`?`]a`U`]b`8Yi`hgWk`UbX  
]bg[ YgUa`h`9g`V`Y]Vh`UVni`k`UfhYbž`k`]Y`X]Y`DUfhY]`Ui`Z`X]Y  
<YfUi`gZcfXYfi b[ Yb`fYU[ ]YfYb`k`]fX`i bX`cV`g]Y`]b`XYf`@U[ Y`]ghž  
g]Wk`bYi`ni`dcg]h]cb]YfYb`i bX`U`g`FYdf`AgYbhUbh`gcn]U`Yf  
; YfYWk]h[ \_Y]h`k`]YXYf`]b`XYb`J`cfXYf[ fi bX`ni`hfYhYb"

Ni`gUa`a`YbZUggYbX``Aggh`g]Wk`gU[ Ybž`XUgg`X]Y`@]b\_Y`g]Wk`Ub  
Y]bYa`\_f]h]gWkYb`Di b`\_h`VYZ]bXYhž`Ub`XYa`X]Y`]bhYfbY

GY`VghfYZYI ]cb`i bX`X]Y`5i gf]W\hi b[ `]a `G]bbY`Y]bYg`gc n]U`Yb  
Dc`]h]\_k YW\gY`g`[ YZfU[ h`g]bX" `9g`V`Y]Vh`ni ` \cZYbž`XUgg`X]Y`DUfhY]  
X]Y`b`Òh][ Yb`GW\ f]hhY`Y]b`Y]hYhž`i a `]\fYb`9]bZi`gg`i bX`]\fY  
F`Y`Yj`Ubn`]b`Y]bYf`g]W\`gW\ bY``j`Yf`ÀbXYfbXYb`K`Y`hni`ZYgh][ Yb`

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`a`Y]b!VYf`]b"bYh