

8 Yi hgW\ `UbX/ , \$' - /g'a Ub[Y`bXY
: Ø\ fi b[`]a `B 5HC!;]dZY`Ybh\Ø`h
GW\ k ÀW\ Y`]a `< Ui g\ U`h

9fZU\ fYb`G]Y`]b`X]YgYa `5fh]_Y`ž`k Ufi a `C`UZ`GW\c`n`i bX`X]Y
XYfnY]h][Y`6i bXYgfY[]Yfi b[`]b`6Yni [`Ui Z`XYb
J YfhY]X][i b[g\Ui g\U`h`i bX`X]Y: Ø\ fi b[gfc`Y`8Yi hgW\ `UbXg
]b`XYf`B 5HC`? f]h]_`Ui g[YgYhnh`g]bX``8]Y`78I #7GI !: fU_h]cb
ZcfXYfh`Y]bY`[fÖ» YfY`Z]bUbn]Y`Y`I bhYfghØhni b[`ZØf`X]Y
6i bXYgk Y\`f`i bX`Y]b`ghÅf_YfYg`9b[U[Ya Ybh`8Yi hgW\ `UbXg
]b`XYf`5``]Ubn``@YgYb`G]Y`a Y\`f`ØVYf`X]Y`Dcg]h]cbYb`i bX
J cfgW\`À[Y`XYf`78I #7GI !: fU_h]cb`ni f`GhÅf`i b[`XYf`B 5HC
i bX`XYf`XYi hgW\ Yb`G]W\Yf\Y]h"



K UXYd\i ` . `B 5HC `bYYXg`U`ghfc b[`9i fcdYUb
d]``Uf

H\Y`B 5HC`gi a a]hž`a Uf_]b[`h\Y`U``]UbW\ g`+) h\`Ubb]j YfgUfmž`hcc_
d`UW\`Zfca `ž`m`- h\`hc`%%h\`]b`K Ug\]b[hcb``æ\Ubb`K UXYd\i `ž`h\Y
8Ydi hm`7\U]fa Ub`cZ`h\Y`78I #7GI `dUf`]Ua YbhUfm[fci dž

fYdfYgYbHYX'h\Y'; Yfa Ub'6i bXYghU['j]b'h\Y'B5HC'DUf]Ua YbhUfm
5ggYa V`mUg'h\Y'\YUX'cZ'h\Y'; Yfa Ub'XY'Y[Uh]cb"FY[UfX]b['h\Y
gi a a]hž'K UXYd\i ``Ya d\Ug]nYX'h\Y']a dcfhUbW'cZ'Wc``YWh]j Y
gYW f]hmUbX'h\Y'bYYX'Zcf'WYUf``YUXYfg\]d"

K UXYd\i ``ghUHYXž' +) `mYUfg'UZHYf']hg'Zci bX]b[žB5HC']g'a cfY
]a dcfhUbh'h\Ub'Yj Yf" H\Y'Fi gg]Ub'k Uf'U[U]bgh'i _fU]bY'\Ug
\[\'][\hYX'h\Y'g][b]Z]WUbW'cZ'Wc``YWh]j Y'gYW f]hm]b'Ub
i bdfYW'XYbHYX'k Um"5``U``]UbW'a Ya VYfg'UfY'Uk UfY'cZ'h\]g" H\Y
X]gW gg]cbg']b'K Ug\]b[hcb'\Uj Y'U'gc'a UXY']h'WYUf'h\Uh'h\Y
U``]UbW'g]g'gYY_]b['WYUf``YUXYfg\]dž'YgdYW]U``m]b'h\Y'a]Xgh'cZ
i bW'fhU]bhm'U\YUX'cZ'h\Y'I G'Y'YWh]cbg"8i f]b['h\]g'd\UgYž'h\Y
U``]Yg'UbX'h\Y'bYk 'GYWfYhUfm; YbYfU``YI dYWh; Yfa Ubmž'Ug'h\Y
gYWc bX``Uf[Ygh'YWc bca m]b'B5HCž'hc'hU_Y'cb'U``YUXYfg\]d'fc'Y
UbX'Ybgi fY'h\Uh'9i fcdY'ghUbXg'hc[Yh\Yf'UbX'WUff]Yg'U[fYUhYf
Vi fXYb'k]h\]b'h\Y'U``]UbW'"<ck Yj Yfž'h\Y'W ffYbh; Yfa Ub
[cj Yfba Ybh'i bXYf'C`UZ'GWc'n']g'ZU']b['hc'Xc'gc"9gdYW]U``mik]h\
fY[UfX'hc'h\Y'Vi X[Yhž'h\YmUfY'fU]g]b['Xci Vhg'Ua cb['h\Y'U``]Yg"
H\Y'W ffYbh'Vi X[Yh'd'Ubž'k \]W'dfcj]XYg'Zcf'a]b]a U``]bWfYUgYg']b
h\Y'XYZYbgY'Vi X[Yh'UbX'k]``_]Y'm'YcdUfX]nY'h\Y'&I
Wc a a]ha Ybhž'cbW'U[U]b'dfcj]XYg'h\Y'cddcfhi b]hm'Zcf'Hfi a d'hc
YI d'c]h'h\Y'U``]UbW' g'i bW'fhU]bh]Yg" H\]g']g']ffYgdcbg]V`Y"

H\Y'; Yfa Ub'[cj Yfba Ybh']g'Xc]b['ZUf'hcc``]hh'Y'Zcf']hg'ck b
gYW f]hmUbX'Vi fXYb'g\Uf]b['k]h\]b'h\Y'U``]UbW'"H\Y'ZUWh'h\Uh'h\Y
: 8Dž'k]h\':]bUbW'A]b]ghYf'@]bXbYf'UbX'ž gh]W'A]b]ghYf
6i gW'a Ubbž'\Ug'bck 'fY'YWHYX'Ubm'Wc bg]XYfUh]cbg'cZ
fY]bhfcXi W]b['Wc a di `gcfm'a]]hUfmigYfj]W'cf'U'gYfj]W'cV'[Uh]cb
Zi fh\Yf'YbXUb[Yfg'h\Y'fYdYUhYX'mdfca]gYX'; Yfa Ub'Wc bhf]Vi h]cb
hc'B5HC'XYZYbgY'[cU'g]b'h\Y'Wc a]b['mYUfg"K Y'UfY'UVUbXcb]b[
ci f'U``]UbW'dUfhbYfg"

: cf'h\Y'78I #7GI 'dUf]Ua YbhUfm[fci dž'YI hYfbU``gYW f]hmUbX
fY']UV']]hm]b'h\Y'U``]UbW'UfY'cZ'h\Y'\[\Ygh'df]cf]hm'H\Y'XYZYbgY
Vi X[Yh'bYYXg'hc']bWfYUgY'g][b]Z]WUbh'mUbX'gi ghU]bUV`m': cf'i gž]h
]g'WYUf'h\Uh'&I 'WUb'cb`m'VY'h\Y'a]b]a i a "H\Y'bYYX'Zcf
]bj Ygha Ybh]b'h\Y'6i bXYgk Y\ f']g'ZcfYgYYUV`Y"K Y'U'gc'hU_Y'h\Y
bYYX'hc'dfcj]XY'h\Y'6i bXYgk Y\ f'k]h\ 'a cfY'dYfgcbbY`j Yfm

gYf]ci g`m`K Y`\\Uj Y`dFYgYbHYX`WŁbWfYhY`WŁbWdHg`Zcf`h\\]g`C b`m]b
h\\]g`k Um`WU b`k Y`dYfa UbYbh`mYbgi fY`ci f`XYZYbgY`WUdUV`]`hmž
YgdYW]U`m]b`h]a Yg`cZ`Wf]g]g"

H\\Y`Ubbci bWfa Ybh`cZ`h\\Y`I b]hYX`GhUhYg`hc`ghUh]cb`cb[!fUb[Y
k YUdcbg`]b`; Yfa Ubm`gYbXg`Ub`]a dcfhUb`h]g][bU`hc`9i fcdY`"H\\Y
I G`]g`WŁa a]hhYX`hc`9i fcdYUb`gYW f]hm`UbX`]g`d`Ubb]b[`h\\Y]f
dFYgYbWf`cb[!hYfa "K Yž`Ug`h\\Y`78I #7GI`dUf`]Ua YbhUfm[fci dž
YI d`]W]h`m`k Y`WŁa Y`h\\]g`"H\\Y`cb[!fUb[Y`k YUdcbg`k`]`a U_Y`U
g][b]Z]WUbh`WŁbhf]Vi h]cb`hc`cb[!hYfa `UbX`WfYX]V`Y`XYhYffYbWf"
I bXYf`U`[cj Yfba Ybh`YX`Vm`h\\Y`I b]cbž`k Y`k`]`k cf_`WcgY`m`k]h\\
h\\Y`I G`hc`]a d`Ya Ybh`h\\]g`]a dcfhUb`h`a YUgi fY`hc`ghfYb[h\\Yb`h\\Y
U`]UbWf"

6UW_[fci bX.`H\\Y`78I #7GI`dUf`]Ua YbhUfm[fci d`fYdFYgYbhg`h\\Y
Wf`bhf]gh`dYcd`Y g`dUfh]Yg`]b`dUf`]Ua Ybh`UbX`]g`WŁa a]hhYX`hc
ZfY`YXca ž`WŁ`Yg]cbž`UbX`]bX]j]Xi U`fYgdcbg]V`]`hm"6UgYX`cb`h\\Y
7\\f]gh]Ub`i bXYfghUbX]b[`cZ`\\i a Ub]hmž`h\\Y`I b]cb`ZUW]cb
UXj cWU`hYg`Zcf`U`ghfcb[`XYa cWfUh]WWŁbgh]hi h]cbU`ghUhYž`h\\Y`gcW]U`
UbX`YWŁ`c[]WU`a Uf_Y`h`YWŁbca mž`]bhY[fUh]cb`]bhc`h\\Y`K YghYfb
WŁa a i b]hm`cZ`j U`i Ygž`UbX`h\\Y`i b]Z]WU]cb`cZ`9i fcdY`": f]YXf]WŁ
A Yfn`]g`h\\Y`WŁU]fa Ub`cZ`h\\Y`78I #7GI`dUf`]Ua YbhUfm[fci d`]b`h\\Y
; Yfa Ub`6i bXYghU["

!6Yf`]b

8YhU`]g

6Ygi WŁYb`G]Y`i bg`Ui Z.`a Y]b!VYf`]b"bYh