8 Yi hgW\`UbXg`6YgW\`ÄZh][i b[gei chY.
< c \ Y `6 ]`Xi b[gUVgW\`ØggY`]a `: c_i g

A YhU!6YgW\`fY]Vi b[ . / ei ch/9fZU\`fYb`G]Y`]b`i bgYfYa `5fh]_Y`ž
k]Y`X]Y`6YgW\`ÄZh][ i b[ gei chYb`j cb`DYfgcbYb`a]h
i bhYfgW\`]YX`]W\`Yb`6`]Xi b[ gUVgW\`ØggYb`]b`8Yi hgW\`UbX`]a
`J\`f`&\$&` `]a `JYf[`Y]W\`ni a `C978!8i fW\`gW\`b]hh
UVgW\`bY]XYb``9bhXYW`\_Yb`G]Y`fY[ ]cbU`Y`I bhYfgW\`]YXY`i bX
X]Y`VYgcbXYfY`6YXYi hi b[`j cb`Xi U`Yf`5i gV]Xi b[`i bX
U`UXYa ]gW\`Yf`6`]Xi b[`ZØf`X]Y`9fk YfVgh`Äh][`Y]h`]b
8Yi hgW\`UbX`/ ei ch/

6YgW\`ÄZh][ i b[ gei chYb`]b`8Yi hgW\`UbX.`9]b
6`]W`_ØVYf`XYb`HY``YffUbX

8]Y`U`_hi Y``Yb`NU\`Yb`ni f`6YgW\`ÄZh][ i b[ `]b`8Yi hgW\`UbX
VY`Yi W\`hYb`b]W\`h`bi f`XYb`k ]fhgW\`UZh`]W\`Yb`9fZc`[`XYg`@UbXYgž
gcbXYfb`Ui W\`X]Y`VYXYi hYbXYb`I bhYfgW\`]YXY`]b`XYb
6YgW\`ÄZh][ i b[ ga `Ö[`]W\`_Y]hYbž`X]Y`j cb`6`]Xi b[g[fUX`i bX
[Yc[fUZ]gW\`Yb`: U`\_hc`fYb`UV\`Äb[Yb```a `J\`f`&\$&` `nY][ Yb`X]Y

GhUh]gh]_Yb`XYg`GhUh]gh]gWk`Yb`6i`bXYgUa`hYg`fB`YghUh]gŁ`XUgg
8Yi`hgWk`UbX`Xi`fWk`Y[`VYggYfY`6YgWk`ÅZh][`i`b[`gei`chYb`Ui`Zk`Y]gh
U`g`XYf`C`978!8i`fWk`gWk`b]hhž`]bgVYgcbXYfY`]b`XYb`5`hYfg[`fi`ddYb
XYf`&)!`V]g`\*(`!`Å`f][`Yb`"

8]Y`6YgWk`ÅZh][`i`b[`gei`chY`YbYf`DYfgcbYb`a`]h`a`]hh`YfYa
6]`Xi`b[`gUVgWk`i`gg`]Y[`h]b`8Yi`hgWk`UbX`VY]`VYa`Yf`_`Ybgk`YfhYb`,`
i`žj`Yf[`]Wk`Yb`a`]h`i`++`i`i`]a`C`978!8i`fWk`gWk`b]hh`5i`Wk`VY]`XYb
<`0`Yf[`YV]`XYhYbž`XYfYb`5b`hY]`]b`8Yi`hgWk`UbX`a`]h`,`-`i`i`ØVYf
XYa`C`978!8i`fWk`gWk`b]hhj`cb`,`+`i`i`fUb[`]Yfhž`]gh`XYf`i`bhYfgWk`]YX
nk`]gWk`Yb`XYb`,`fi`ddYb`XYf`6]`Xi`b[`ghf`Å[`Yf`g][`b]Z]\_`Ubh`i[`Yf]b[`Yf`
8]YgY`GhUh]gh]\_Yb`j`YfXYi`h]Wk`Yb`X]Y`Gh`Åf`\_`Y`XYf`Xi`U`Yb`5i`gV]`Xi`b[
i`bX`U`\_`UXYa`]gWk`Yb`GmghYa`Y`]b`8Yi`hgWk`UbX`"

8Yf`9]bZ`i`gg`fY[`]cbU`Yf`i`bhYfgWk`]YXY

9]b`[`YbUi`YfYf`6]`W\_`Ui`Z`X]Y`6i`bXYg`ÅbXYf`c`ZYb`VUfh`Y`Xc`Wk`ž`XUgg
Yg`Yf`YV`]Wk`Y`i`bhYfgWk`]YXY`]b`XYf`6YgWk`ÅZh][`i`b[`gei`chY`[`]Vh`
K`Å`fYbX`X]Y`a`Y]ghYb`6i`bXYg`ÅbXYf`Ubb`Å`YfbX`Ui`Z`XYb
Vi`bXYgXYi`hgWk`Yb`8i`fWk`gWk`b]hhj`cb`,`-`i`i`Z0f`c`Wk`ei`U`]Z]n]YfhY
DYfgcbYb`\_`ca`a`Ybž`k`]Yg`GUWk`gYb!`5b`U`h`a`]h`,`\*`i`i`X]Y`b]YXf][`ghY
E`i`chY`Ui`Zž`k`Å`fYbX`6UmYfb`i`bX`GUWk`gYb`a`]h`Yk`Y]`g`-`\$`i`i`Ub`XYf
Gd]hnY`ghY`Yb`"6Y]`A`YbgWk`Yb`a`]h`a`]hh`YfYa`6]`Xi`b[`gghUbX`gh]Wk`h
VYgcbXYfg`6UXYb!`K`ØfhYa`VYf[`ž`6UmYfb`i`bX`GUWk`gYb`Yfj`cfž
XYfYb`E`i`chY`j`cb`,`) `i`i`ØVYf`XYa`6i`bXYgXi`fWk`gWk`b]hh`]Y[`h`"

6Y]`Zcfa`U`[`Yf]b[`ei`U`]Z]n]YfhYb`DYfgcbYb`k`]fX`XYf`?`cbhfUgh`bc`Wk
XYi`h]Wk`Yf`,`#`GUWk`gYb!`5b`U`hž`6Yf`]b`i`bX`GUWk`gYb`g]b`h`X]Y
E`i`chY`Ui`Z`U`Ufa`]YfYbXY`),`i`i`"`a`;`Y[`YbgUhn`X`Uni`Yfn]Y`h`6UmYfb
a`]h`i`+(`i`i`X]Y`Å`Wk`ghY`6YgWk`ÅZh][`i`b[`gei`chY`]b`X]YgYf`?`UhY[`cf]Y`"
8]YgY`NU`Yb`k`YfZYb`:`fU[`Yb`bUWk`XYf`fY[`]cbU`Yb
K`]fhgWk`UZh`g`fUZh`i`bX`6]`Xi`b[`gdc`]h]\_`Ui`Zž`XU`g]Y`XYb`9]bZ`i`gg`j`cb
6]`Xi`b[`i`bX`E`i`U`]Z]n]Yfi`b[`]Ui`Z`X]Y`5fVY]hga`Uf`h`U[`Y
j`YfXYi`h]Wk`Yb`"

6YXYi`hi`b[`]XYf`6]`Xi`b[`]gUVgWk`ØggY

8]Y`8YZ]b]h]cb`XYf`6]`Xi`b[`]gUVgWk`ØggY`Åggh`Yf`_`YbbYbž`XUgg

DYfgcbYbžX]Y`Y]bYb`U_UXYa]gWkYb`cXYf`\\Ò\Yfei U`Z]n]YfYbXYb
5VgWk`i gg`fk]Y`A Y]ghYf`cXYf`HYWk b\_]YfŁ`VYg]hnYbžY]bY`VYggYfY
7\UbWk`\\UVYbž]b`XYb`5fVY]hga Uf\_h]bhY[ f]Yfh`ni`k YfXYb" `a
; Y[YbgUhn`XUni`[Y`hYb`@Yi hY`a ]hY]bYa`<Ui dh!`cXYf
FYU`gWk`i`UVgWk`i`gg`cXYf`[ Uf`c`bY`5VgWk`i`gg`U`g`Zcfa U`
[Yf]b[ei U`Z]n]Yfh" `8]Yg`ZØ\fhni`Y]bYa`hY]`g`gY\`f`XfUa Uh]gWkYb
l bhYfgWk]YX`]b`XYf`9fk YfVgVYhY]`][i b["

: Un]h. `9]b`NY]Wk Yb`ZØf`X]Y`Ni`_i bZh

8]Y`5bU`mgY`XYf`6YgWk`ÀZh][ i b[ gei chYb`&\$&'`]b`8Yi hgWk`UbX
j YfXYi h]Wk`h`b]Wk`h`bi`f`XYb`k`]fhgWk`UZh]WkYb`9fZc`[ `XYg`@UbXYgž
gcbXYfb``Àggh`Ui`Wk`F`ØW_gWk`ØggY`Ui`Z`X]Y`\_ØbZh][ Y`9bhk`]W\_`i`b[
XYg`5fVY]hga Uf\_hYg`ni`" `8]Y`8UhYb`fY[Yb`ni`a`BUWkXYb`_Yb`ØVYf
YZZ`\_hj`Y`6]`Xi`b[ g!`i`bX`E`i`U`Z]n]Yfi`b[gghfUhY[]Yb`Ubž`i`a`X]Y
Ghfi`\_hi`f`XYf`6YgWk`ÀZh][ i b[ ]b`8Yi hgWk`UbX`k`Y]hYf`ni`j`YfVYggYfb
i`bX`bUWk`U`h][`ni`g]WkYfb" `8]Y`9f`\_Yb`bh]ggY`Ui`g`X]YgYf`9f`YVi`b[
g]bX`Yb`hgWk`Y]XYbXž`i`a`A`U»`bU`a`Yb`ni`Yf[fY]ZYbž`X]Y`Y]bY
[`Y]Wk`a`À»][ YfY`J`YfhY]`i`b[ `XYf`6YgWk`ÀZh][i b[gWk`UbWk`b`ØVYf`U`Y`Y
FY[]cbYb`i`bX`6]`Xi`b[ gb]j`YUi`g`\\]bk`Y[ `ZØfXYfb"

: Øf`h]YZYfY`9]bg]Wk`hYb`i`bX`i`a`ZUggYbXY`bZcfa`Uh]cbYb`ØVYf`XYb
6]`Xi`b[gghUbX`]b`8Yi hgWk`UbX`Ya`dZ]Y`h`g]Wk`Y]b`6Ygi`Wk`Ui`Z`XYf
K`YVgY]hY`XYg`GhUh]gh]gWkYb`6i`bXYgUa`hYgž`k`c`XYhU]`YfhY
6Yf]Wk`hY`i`bX`GhUh]gh]_Yb`VYfY]h[ YghY`h`k`YfXYb" `8]YgY`8UhYb`g]bX
YggYbn]Y`ZØf`X]Y`Ui`ZYbXY`8]g\_i`gg]cb`ØVYf`X]Y
6]`Xi`b[ga`Ò[ `]Wk`\_Y]hYb`i`bX`X]Y`9bhk`]W_`i`b[`XYf`5fVY]hga`Àf`hY`]b
8Yi hgWk`UbX"

8YhU]`g

6Ygi`Wk`Yb`G]Y`i`bg`Ui`Z.`a`Y]b!VYf`]b"bYh