

7ci bhfma i g]\_Yf'i bX'F UX]ca cXYfUhc f  
@Uffm'GWX i VU']a '5`hYf'j cb'+&'>J\ fYb  
j Yfg hcfVYb

8Yf'VY\_UbbhY'7ci bhfma i g]\_Yf'i bX'F UX]ca cXYfUhc f@Uffm  
GWX i VU']gh]a '5`hYf'j cb'+&'>J\ fYb'j Yfg hcfVYb"'GY]bY  
9\YfUi '†`hhU']bZcfa ]YfhY'ØVYf'gY]bYb'HcX'Ui Z: UWVcc\_  
i bX'hY]'hY'a ]hžXUgg'Yf'bUWX'\_i fnYf'gWX k YfYf'?fUb\_\Y]h]b  
XYf'B UWX h'ni a 'j Yf[ Ub[ YbYb'GcbbhU[ 'j Yfg hcfVYb'gY]"  
; YVcfYb'U`g'Fc`Ž'k Uf'@Uffm'GWX i VU'j cf'U`Ya 'U`g'GÄb[ Yf  
i bX': fcbha Ubb'XYf'6Yf']bYf'7ci bhfmVUbX'K YghYfb'l b]cb  
VY\_Ubbh"BYVYb'gY]bYf'a i g]\_U`gWXYb'?Uff]YfY'k Uf'Yf'j cb  
%- - +`V]g'&\$%`U`g'/ Ua d/, &&&/7ci bhfmVÄf/ Ua d/, &&\$/  
A cXYfUhc f'Y]bYf'k ÒWX Ybh]WX Yb'GYbXi b[ 'VY]a 'GYbXYf  
: fY]Yg'6Yf']b'fG: 6łž'gdÀhYf'fUX]c6Yf']b', , ž'ž'hÀh][ "'8]YgY  
B UWX f]WX h'j cb '@Uffm'GWX i VUg'HcX'gWX cW\_]Yfh'b]WX h'bi f'gY]bY  
: Ubgž'gcbXYfb'Ui WX'X]Y'[ YgUa hY'7ci bhfma i g]\_gnYbY"'GY]bY  
/ Ua d^Y`]d/

8Yf'VY\_UbbhY'7ci bhfma i g]\_Yf'i bX'F UX]ca cXYfUhc f@Uffm'GWX i VU  
]gh]a '5`hYf'j cb'+&'>J\ fYb'j Yfg hcfVYb"'GY]bY'9\YfUi '†`hhU  
]bZcfa ]YfhY'ØVYf'gY]bYb'HcX'Ui Z: UWVcc\_  
i bX'hY]'hY'a ]hžXUgg'Yf'bUWX'\_i fnYf'gWX k YfYf'?fUb\_\Y]h]b'XYf'B UWX h'ni a 'j Yf[ Ub[ YbYb  
GcbbhU[ 'j Yfg hcfVYb'gY]"

; YVcfYb'U`g'Fc`Ž'k Uf'@Uffm'GWX i VU'j cf'U`Ya 'U`g'GÄb[ Yf'i bX  
: fcbha Ubb'XYf'6Yf']bYf'7ci bhfmVUbX'K YghYfb'l b]cb'VY\_Ubbh"  
BYVYb'gY]bYf'a i g]\_U`gWXYb'?Uff]YfY'k Uf'Yf'j cb'%- - +`V]g'&\$%  
U`g' 7ci bhfmVÄf' A cXYfUhc f'Y]bYf'k ÒWX Ybh]WX Yb'GYbXi b[ 'VY]a  
GYbXYf': fY]Yg'6Yf']b'fG: 6łž'gdÀhYf'fUX]c6Yf']b', , ž'ž'hÀh][ "

8]YgY' B UWX f]WX h'j cb '@Uffm'GWX i VUg'HcX'gWX cW\_]Yfh'b]WX h'bi f  
gY]bY': Ubgž'gcbXYfb'Ui WX'X]Y'[ YgUa hY'7ci bhfma i g]\_gnYbY"

GY]bY`U\fy`Ub[ Y`DfÅgYbn`ja`XYi hgWXYb`7ci bhfm[ YbfY`i bX`gY]b  
Y]bn][ Ufh][ Yf`a i g]\_U`]gWXYf`Gh]`\\UVYb`]\b`ni`Y]bYf  
\YfUi gfU[ YbXYb`DYfgÒb`]W\_X]h`[ Ya UWXh"

@Uffm`GWXi VU`i bX`gY]bY`6UbX`K YghYfb`i b]cb`VfUWXYb`nU\`fY]WXY  
5`VYb`\YfUi g`i bX`VY[ Y]ghYfhYb`]\f`Di V`\_]i a`a`]hY]b[ Àb[ ]][ Yb  
A Y`cX]Yb`i bX`hmd]gW`Ua Yf]\_Ub]gWXYa`7ci bhfmZ`U]f`GY]b  
a Uf`\_UbhYf`i; YgUb[ ggh]`i bX`gY]bY`Ui »Yf[ Yk Ò\b`]WXY  
6Ø\bYbdfÅgYbn`\]bhYf`UggYb`Y]bY`@ØW`Y`]b`XYf`XYi hgWXYb  
7ci bhfma i g]\_gnYbY"

5VYf`b]WXYh`bi f`U`g`A i g]\_Yfž`gcbXYfb`Ui WXY`U`g`F UX]ca`cXYfUhc`f`\Uh  
@Uffm`GWXi VU`j ]Y`Y`A YbgWXYb`VY[ Y]ghYfh`GY]bY`k ÒWXYb`h`]WXY  
F UX]cgYbXi b[ `k Uf`Y]b`ZYghYf`6YghUbXhY]`XYf`XYi hgWXYb  
7ci bhfm`i`hi`f`i bX`Vch`i; Ubg`i bX`Ni` \ÒfYfb`Y]bY`D`UhhZcfa`ž`i a  
U`hi Y`Y`7ci bhfma i g]\_`gck ]Y`?`Ugg]\_Yf`XYg`i; YbfYg  
\_YbbYbni`YfbYb"

8Yf`JYf`i gh]j`cb`@Uffm`GWXi VU`k ]fX`gck`c`\`j`cb`XYf`A i g]\_VfU`bWXY  
U`g`Ui WXY`j`cb`gY]bYb`hfYi Yb`5b`Àb[ Yfb`U`g`\YfVYf`GW`U[  
Ya`dZ`bXYb`"8cWXY`gY]b`a i g]\_U`]gWXYg`9fVY`k ]fX`k Y]hYf`YVYb`i bX  
gY]bY`Y]bn][ Ufh][ Y`Gh]a`a`Y`k ]fX`i bg`Ui WXY`]b`Ni`\_i bZh`VY[ `Y]hYb"

@Uffm`GWXi VU`\Uh`a`]h`gY]bYa`i bj`Yf[ Ygg`]WXYb`6Y]hfU[ `ni`f  
XYi hgWXYb`7ci bhfma i g]\_`Y]bYb`VYgcbXYfYb`D`Uhn`]b`XYb`<YfnYb  
gY]bYf`i; Ubg`Y]b[ Ybca`a`Yb`"GY]bY`<]b[ UVY`ni`f`A i g]\_`i bX`gY]bY  
@Y]XYbgWXYUZh`Øf`XYb`7ci bhfmgh]`k YfXYb`]a`Y]b`V`Y]VYbXYg  
5bXYb`\_Yb`g]WXYfb"

≠h]YZYf`HfUi Yf`bY`a`Yb`k ]f`5VgWXY]X`j`cb`Y]bYa  
\YfUi gfU[ YbXYb`?Øbgh`Yf`i bX`Y]bYf`]bgd]f]YfYbXYb  
DYfgÒb`]W\_X]h`"@Uffm`GWXi VU`k ]fX`]a`a`Yf`U`g`D]cb]Yf`XYf  
XYi hgWXYb`7ci bhfma i g]\_`]b`9f]bbYfi b[ `V`Y]VYb`i bX`gY]b  
JYfa`ÀWXYh]g`k ]fX`k Y]hYf`YVYb"

6Ygi W\Yb'G]Y'i bg'Ui Z'a Y]b!VYf^]b"bYh